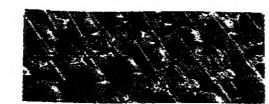


Bank of England Safety with a touch of risk



Will it drop the

peace clause?

Financial services US industrial companies

go back to basics





FINANCIAL TIMES

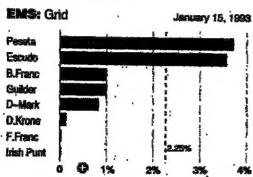
Europe's Business Newspaper

Iraqi missiles may be returning to no-fly zones

Les Aspin, the new US secretary of defence, said there were signs that Iraq was moving its surface-to-air missiles back into the no-fly zones. The US would need to watch the missiles in the next few days.

He said it was too early to say if President Saddam Hussein had broken his self-declared goodwill ceasefire. "I think it's a little soon to determine what's going on here since the Clinton administration took office. I think we're going to wait a couple of days to make sure." Page 4

European Monetary System: The crisis in the system's currencies eased. There is a percent age point differential of only 3.7 between the strongest currency in the system, the Spanish peseta, and the weakest, the French franc - far less than the widest permitted deviation of 6.18 per cent. A sign of the system's strength is that the French franc, which has performed strongly in the last two weeks, is at the bottom of the grid with only a 29 per cent divergence from its central rate against the European Currency Unit (Ecu). Currencies, Page 25



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. in practice, currencies in the narrow band cannot rise more than 2.25 per cent from the weakest currency in that part of the system. The Spanish peseta and Portuguese escudo operate with 6 per cent fluctuation bands.

Danish coalitions Danish voters have modest expectations of the new four-party coalition led by Poul Nyrup Rasmussen, chairman of the Social Democratic party, while business fears it will lead to higher costs and therefore to job losses.

EC debate on crime: Representatives of EC governments and experts are meeting in Belgium today to study ways to break the link between crime and unemployment in Europe. Page 14; English speakers lead crime league, Page 2

Brazil's new cabinet: New president Itamar Franco appointed two women to run important his cahine a centre-left slant. Yeda Crusius takes over the planning ministry, while Luiza Erundina becomes minister of administration. Page 4

New Kenya poli allegations: Disclosures from a Commonwealth file on Zachaeus Chesoni, the former judge who supervised Kenya's general election last month, are likely to reinforce opposition claims that the election was unfair. Page 4

UK businessmen to accompany PM: Senior businessmen have been asked to accompany the UK prime minister on overseas trips which form part of government efforts to tackle domestic unemployment, including one to Japan. Page 14: Editorial Comment, Page 13

Westpac, troubled Australian bank, appointed US banker Robert Joss as chief executive, with a brief to cut costs and reduce risk-bearing assets.

Olympia & York, ailing Canadian property developer, is heading for a confrontation with a leading group of unsecured creditors in Toronto today. The outcome could determine whether O&Y can emerge from the court protection it

italian group recruits Japanese: Ilva, heavily lossmaking Italian state steel group, has appointed Hayao Nakamura, a Nippon Steel executive, as managing director, in an unprecedented move. Page 17

Johannesburg Consolidated Investments, South African mining company, has emerged as a bidder for up to 29.9 per cent of Johnson Matthey, precious metals group, held by Charter Consolidated, the UK industrial conglomerate.

NY Post staff vote on pay: Employees at the New York Post were expected to vote last night to accept a 20 per cent pay cut that the owner, property magnate Peter Kalikow, says is needed to keep the newspaper open. Page 14

Hungarian PM defeats challenge: Jozsef Antall, Hungarian prime minister, fought off the strongest challenge to his leadership of Hungary by facing down a far-right hid for power. within the conservative governing party. Page

Ex-Nazi withdraws: Hans Sewering, a former Nazi elected to be president of the World Medical Association, withdrew after Jews protested that his past stripped him of any right to the post.

Drugs money question: The Luxembourg government is seeking ways to overturn a court ruling that \$36m in suspected drug trafficking profits be handed back to their Colombian owners, who had broken no law, although they were closely linked to a notorious drugs cartel chief.

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Yugloslav president seeks UN meeting

Croatian attacks threaten Bosnian peace efforts

By Robert Mauthner in Geneva and Laura Silber in Belgrade

NEGOTIATIONS on a peace settlement for Bosnia-Hercegovina came to a virtual standstill in Geneva yesterday after a warning by Mr Dobrica Cosic, president of the rump federation of Yugoslavia, that no further progress was possible until Croatia had ended its "aggression" against the Serb-populated region of Krajina.

Before leaving for Belgrade, Mr Cosic said that the Croatian offensive, launched on Friday on the eve of the resumption of the Geneva talks, "seriously under-mines and compromises the peace effort here".

He called on the co-chairmen of the Geneva conference, Mr Cyrus Vance and Lord Owen, to ask for special session of the United Nations Security Council "to strongly condemn" the Croatian action and to put an end to what he described as "a veritable war" in the Krajina region.

Mr Cosic's statement followed streauous efforts by the two international mediators to persuade the leaders of the parties involved in the Krajina conflict to put a halt to the fighting. The co-chairmen said yesterday that they had expressed their "grave



concern" about the flare-up to President Franjo Tudjman of

Croatia. Mr Vance said that Mr Tudjman had given them an assurance that he was immediately going to order local commanders to stop the fighting. Last night Mr Tudjman appeared on Croatian television to say his army had ended its offensive after seizing a main route linking the south and north of the country.

received an undertaking from Mr Cosic and the Bosnian Serb leader, Mr Radovan Karadzic, that they did not intend to get involved in the renewed fighting between Croats and Serbs, but that they would leave it to the UN to find a solution. The offensive was launched by the Croats in a 65-mile long zone

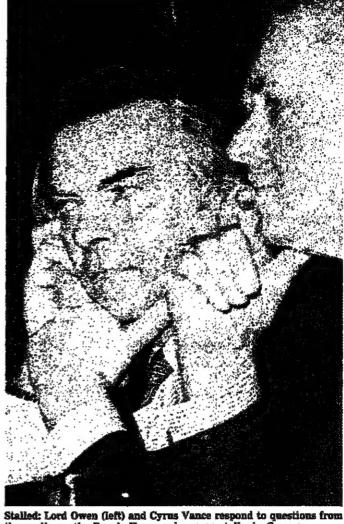
The mediators had also

which has been under the protection of UN troops since Mr Vance negotiated an end to a war between Croatia and the federal Yugoslav army a year ago, fol-lowing Croatia's declaration of

Croat forces launched a powerful armoured assault on Zemunik airport near Zadar and an attack towards the Serb-held towns of Benkovac and Obrovac, according to Tanjug, the Belgrade-based

news agency.
The Croatian government said 120 Serbs and 10 Croats had been killed in three days of fighting around the Maslenica bridge and Zemunik airport, near the Adri-atic port of Zadar. The bridge was damaged and seized by Serb militia in 1991.

General Zivota Panic, the Yugoslav army chief of staff, warned that his forces may intervene in Croatia, raising fears of an all-out Serbo-Croat war.



the media on the Bosnia-Hercegovina peace talks in Geneva

"In the upcoming period the army would fulfil its pledge to army will undertake measures to defend the endangered Serbian people [in Croatia] and extend humanitarian and all other help," Gen Panic said in a letter to the UN force commander.

defend Croatia's Serbs, who comprise 13 per cent of the 4.7m population because: "Croat troops are massing instead of suspending their offensive as ordered by

the UN Security Council." Indian General Satish Nambiar. He warned that the Yugoslav -Continued on Page 14

German public sector pay talks break down

By Judy Demosey in Berlin

TALKS between the German government and the oTV public sector trade union broke down at the weekend amid warnings that the inflation rate would continue to climb, delaying a cut in interest rates, unless wage rises were kept to just 2.25 per cent.

Mr Rudolf Seiters, the interior minister and the government's chief negotiator in the pay talks, said inflation could rise above 4 per cent unless wage rises were

a shorter working week "of about cent this year. 35 hours.

Ms Monika Wulf-Mathies, head of the oTV, said the government's unwillingness to compromise, coupled with the unveiling last week of a draft solidarity nact hetween the states, central government and unions, which aims to slash public spending to finance the cost of German unification, could lead to "conflict".

The union has insisted on a 5 about 3.8 per cent but had been per cent wage increase, as well as forecast to stay at or below 4 per

Schauble, leader of the ruling Christian Democratic Union and Christian Social Union parliamentary group, Ms Wulf-Mathies said the solidarity pact was "umfair and unbalanced."

Mr Seiters said each percentage point wage increase would cost the taxpayer DM4bn (\$2.5bn). Economists also believe the oTV

by the Bundesbank to lower which is building a plant in eastinterest rates.

In a letter to Mr Wolfgang ations, which resume on February 3, will be watched closely by the unions in the five new states of east Germany. Although the west German unions are committed to wage parity with their eastern German counterparts by 1994, the consensus among economic institutes is that individual enterprises will opt for jobs and not income. For example,

Inflation in Germany stands at wage demand could delay moves Opel, the car manufacturer, ern Germany, has not joined the The outcome of the pay negotifederal employees' association. This means it can negotiate separate wage contracts.

"With labour costs 80 per cent higher in east Germany than west Germany, when productiv-ity and wage levels are taken into account, enterprises will want to try and attract both foreign and west German investment through lower wages," said one econo-

Japanese car dealer tells staff to take the train

By Robert Thomson in Takyo

MOST OF the 12,000 workers at Yanase & Co, Japan's largest imported car dealer, have been ordered to take public transport to work, in an attempt to give potential car buyers the impression that the country's clogged roads are becoming less

Trying to push-start a stalled car market, Mr Jiro Yanase, the 76-year-old chairman of Yanase, which sells Mercedes-Benz and General Motors vehicles, has also asked makers such as Toyota Motor and Nissan Motor to forbid their employees from

driving to work. As Japan's economy has slowed, so have car sales. Motor vehicle registrations were down by 7.2 per cent last year. Registrations of imported cars fell 7.7 per cent, prompting carmakers to consider new gimmicks to prompt customers to trade in and, preferably, trade up. However, the car makers think

Mr Yanase's strategy a touch quirky. Toyota and the Japan Automobile Manufacturers' Association both noted that the "idea itself is interesting", but said improving transport infrastructure was more important than keeping their employees off

The edict from Mr Yanase is not only a response to recession but another example of the sometimes eccentric policies of successful Japanese companies dominated by a charismatic figure. For example, Minebea, the world's leading maker of bear-ings, diversified into pig raising because of a lingering boyhood fascination of its late chairman.

Mr Yanase, who inherited the business from his father in 1945, originally asked that only Tokyo employees be forbidden from driving to work. But he has now extended the ban throughout

A Yanase manager in Nagoya, in central Japan, said about 8 per cent of employees are exempt, either because they live too far from the office or for health reasons. But the rest of the branch's 600 employees face

Continued on Page 14

Opec members move nearer to consensus on output cuts

By Mark Nicholson in Kuwait

LEADING members of the Organisation of Petroleum Exporting Countries appear broadly agreed on the need to cut as much as 1m barrels a day from the cartel's output in the second quarter in an effort to counter the recent fall in crude prices.

Signs of an emerging Opec con-sensus were cautiously heralded by Mr Alirio Parra, the cartel's Venezuelan president. He arrived in Kuwait yesterday as part of a tour of leading Opec producers, prompted in part by concern over

the weaker trend in oil prices. Mr Parra said that following talks with the Saudi Arabian and Iranian oil ministers there was a "consensus on the type of measures" the cartel should take at its next meeting on February 13. Then, Opec ministers are due to set an output celling for the second quarter.

His remarks follow a proposal this weekend from Mr Hisham Nazer, the Saudi oil minister. He said Opec members should make pro rata cuts to bring output down by 1m barrels a day from a first quarter ceiling of 24.85m b/d ed at Opec's last meeting in November. The target figure excludes output from Ecuador, which has since left the cartel. Mr Nazer's proposal followed talks in Paris this weekend with Mr Parra, who in turn held discussions in Tehran earlier yester-day with Mr Gbolamneza Agaza-deh, the Iranian oil minister. Mr Parra described both sets of talks as "positive", adding: "We have a broad consensus, the Saudis and the Iranians, as I only talked to the two major producers so far."

Any effective Opec deal to cut

output substantially would hinge on broad agreement between Saudi Arabla and Iran, Opec's two biggest producers. Saudi Arabia, which says it is pumping 8.4m b/d, has tenaciously guarded its expanded post-Gulf war oil output. Iran, which was allocated a ceiling of 3.49m b/d in the November agreement, has long been among the most vociferous Onec advocates of output cuts to push prices closer to Opec's nom-

inal target price of \$21 a barrel. However, both countries appear to be responding to broader Opec concern over prices which, for the basket of Opec crudes, have lately fallen to about \$16 a barrel, down from an average of more than \$18 a barrel in 1992. A Gulf Arab official familiar with Saudi oil policy said yesterday: "There is a general feeling that the fundamentals are not very good for output right now. There is general agreement among members to cut production by around 1m barrels a day." Opec's cause has not been countries which, according to most industry estimates, has put actual Opec output somewhat above 25m barrels for the first Iran's president Mr Ali Akbar

Hashemi Rafsanjani, who also met Mr Parra yesterday, was quoted by Tehran Radio as complaining that too many Opec members had been exceeding their November allocations: "If oil producers reduced their production by 10 per cent, they would have 20 per cent surplus income." he said. Agreement among Opec mem-

bers to cut output could place particular pressure on Kuwait, where Mr Parra held talks yesterday with Mr Ali al-Baghli, the Gulf state's oil minister. Since the Gulf war, Kuwait has considered itself immune from any restrictions on output while it recovers its pre-war output level makes up for lost revenues and pays for its reconstruction.

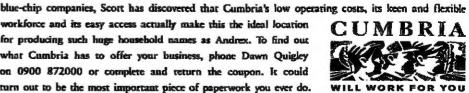
However, a senior Gulf Arab official said Kuwait was likely to be urged to freeze output for the second quarter at present levels which Mr al-Baghli yesterday put at 1.778m b/d — as part of a bid to support prices.

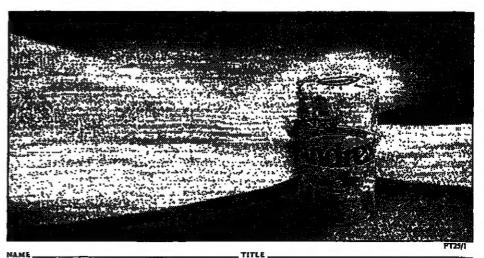
After Kuwait, Mr Parra will visit Qatar, Algeria, the United Arab Emirates and Oman, which though not an Opec member has often acted in tandem with the cartel to support prices.

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NEWS: INTERNATIONAL

Wörner warns English-speakers lead in crime Germany over 'no-fly' role

A DECISION by Nato to impose a no-flight zone over Bosnia-Hercegovina would 'without a doubt" influence the military situation, and bring an end to the war in the former Yugoslav republic, Mr Manfred Wörner, secretarygeneral of the western military alliance, has told a German

newspaper. But if the decision is taken, Mr Wörner warned that Germany must finally decide if it will allow its crews to staff the alliance's Awacs, the surveil-lance aircraft needed to impose

In the clearest signal to date from Nato, the secretary-gen-general, who is German, told the Hamburg daily Die Welt that the 16 member states of the alliance, with the support of the UN security council, must "by all appropriate means" stop the conflict spreading to Macedonia, and the Serb-controlled southern

province of Kosovo. Although he did not go into detail about how the conflict could be contained, German and western military officials recently said Nato was now making contingent plans to impose a no-flight ban over Bosnia from Geilenkirchen. western Germany, close to the

Awacs aircraft are commanded by a German general, and a third of the crew are German personnel. Under Germany's constitution, the deployment of the Bundeswehr, or military, from activities outside the Nato area, is banned. Attempts over the past 10

days by the ruling coalition of the Christian Democratic Union/Christian Social Union, and the Liberal the opposition Social Democratic parties, to agree on constitutional amendments have failed.

Mr Wörner said any German withdrawal from the Awacs fleet would damage its efficiency. "My hope is that Ger-many will keep its pilots, crews and other personnel in that fleet... Germany will surely not put at risk its ability to act as a member of the alliance," he said after a Nato meeting in Brussels on Friday.

General Klaus Naumann, the chief of Germany's armed forces, said Germany should withdraw from the command of the Awacs fleet if Bonn refused to participate in imposing a no-flight zone over Bosnia-Hercegovina.

Both Bosnian Serb and Croat forces from Croatia repeatedly fly over Bosnian air-space in contravention of a tacit agreement at last August's London peace conference to respect a ban on flights.

Currencies to split soon Changing crowns into hard currency is subject to strict limitations, but uncertainty

will be split into separate Czech and Slovak crowns "within a few days", a senior adviser to the Czech central bank told the Czech news agency CTK at the weekend, writes Patrick Blum from

THE Czechoslovak currency

At a conference of German and Czech businessmen in Coburg, Bavaria, Mr Vladimir Jindra, adviser to the central bank governor, also forecast the new Czech crown would be fully convertible in two years.

about the money's future has led to a rush for foreign exchange both on the official and black markets,

The crown was not to be split until the summer but analysts expect this to happen much sooner. A spokesman for the central bank said yesterday that no date had been set and the timing would require agreement between both cen-

By David Marsh, Europeen Editor

NGLISH-speaking indus-trialised countries head the world's crime league, with some types of offence twice as common in the US. England or Australia as in France or Germany, according to an intergovernmental

The report is the most authoritative study to date comparing crime around the industrialised world. Sponsored by interior and justice ministries and police agencies, the report is based on surveys carried out last year and in 1989 among 55,000 respondents

"With the most obvious exceptions of Japan and Switzerland, all industrialised countries suffer from an appreciable level of property and aggressive crime," the report says. "For the public, being a victim of crime has become a common feature of life in most urban areas.

The report suggests governments' ability to curb rising crime is limited. It puts forward a number of proposals, including better security standards for cars and measures to discourage beer consumption - held to be a factor behind

But it also sounds a note of fatalism. "Put bluntly, this [rising crime] seems to be the price for living in an affluent, urbanised and democratic society, regardless of government policy on crime, or the way in which communities try to organise themselves."

Among the more controversial findings, England and Wales are recorded as having registered the greatest increase in overall crime between 1988 and 1991. The number of respondents saying they had been the victim of one or more crime rose 56 per cent during the two periods in England much more than indicated in previous UK crime surveys and in police statistics.

The study, co-ordinated by the Dutch Justice Ministry, is based on questioning of random samples of adults, normally 2,000 people in each country.

They were asked to report whether they had been victims of crime during the past 12 months - in 1988 and/or 1991.

Attitudes towards crime were also polled. Eight countries held surveys in both years.

Such so-called "victimisation surveys" offer a more reliable guide to international crime trends than countries' police statistics, where comparisons are distorted by divergences in crime reporting.

In view of uncertainties associated with polling methods, the report's authors - Mr Jan van Dijk of the Dutch Justice Ministry and Ms Pat Mayhew of the UK Home Office - caution about using the study to draw "firm conclusions".

Nonetheless, some sharp international differences emerge. Northern Ireland, in spite of frequent sectarian vio-lence, ranks as one of the industrial world's least crimeridden areas. On the other hand, New Zealand and the Netherlands, belying peaceable reputations, have some of the worst law and order problems. Crime in Poland and Czechoslovakia is much higher than indicated by police figures.

In most countries, fear of crime is closely linked to actual prevalence of offences. In England, fear of burglary – which is much higher than in the rest of Europe - has increased since 1989, in line with actual burglary risks.

In one sign of exaggerated alarm over violence, fears of street crime are much higher than the real risks in Japan and west Germany.

Car theft appears roughly six times more prevalent in England, Italy, Australia, New Zealand, France and the US than in the Netherlands and west Germany.

Sexual assaults on females appear highest in Czechoslovakia, Poland, Australia, Canada, and west Germany. Matching incidence of sexual violence, the highest rates of aggressive crime are in North America, Australia, New Zealand and Poland.

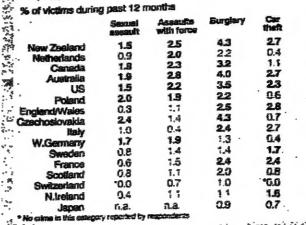
The survey highlights differences in attitudes towards police. People reporting an offence were least satisfied with the police response in Poland, Norway, Italy, Czechoslovakia and Spain.

Criminal Victimisation in the Industrialised World. Netherlands Justice Ministry. Tel 070-3707225. UK Home Office Tel

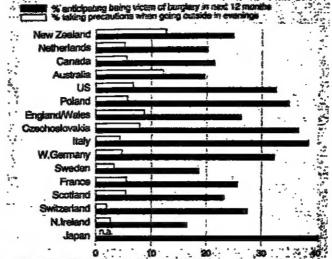




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Crime-free Japanese most wary



Indian airline strike ends

would consider their demands sympathetically, the Press Trust of India (PTI) news agency reported, Reuter

reports from New Delhi. The strike for higher pay played havoc with the domestic airline's schedule at the height of India's tourist season. PTI said Civil Aviation Min-

INDIAN Airlines pilots called off a 45-day strike yesterday assured the pilots their after the government said it demands would be considered "sympathetically...within the shortest possible time".

The Indian Commercial Pilots Association said it was

The strike has disrupted the travel plans of the English cricket team now on tour.

NEWS IN BRIEF

Opinion poll shows . few back Mitterrand

ONLY about one in four French - 26 per cent - are satisfied with President François Mitterrand, according to a weekend Ifon poll, writes David Buchan in Paris.

This is the French leader's lowest score since last August. The lift which the Maastricht referendum campaign and public sympathy for his prostate cancer gave Mr Mitterrand has now clearly worn off. Ifop gives a slightly increased favourable rating of 32 per cent to Mr Pierre Bérégovoy, the prime minister.

Both men score ahead of their Socialist party, which is expected to win only 20 per cent of the vote in the March parliamen-

Kouchner urges Aids testing

Mr Bernard Kouchner, the French health and humanitarian action minister, yesterday urged all citizens who had been operated on or received a blood transfusion in the last 10-15 years to get themselves tested for Aids and hepatitis, Reuter reports from

France is still recovering from its worst modern health scandal in which more than 1,200 haemophiliacs were infected with Aids after receiving transfusions from contaminated blood stocks in

Mr Kouchner also said he did not intend to run for parliament

in elections this March. Mr Kouchner told France 2 television he wanted time out to

work for the world's oppressed.

Asked about his role in the elections, which opinion polls predict will give the conservative opposition a decisive win, he said he would take part in the government's campaign but

Largest Vienna rally in 50 years

Vienna saw Austria's largest rally for 50 years at the weekend, when 200,000 Austrians gathered to protest against an anti-for-eigner initiative by the right-wing Freedom Party, writes Eric

Frey from Vienna. The demonstration was scheduled to coincide with the start of a controversial petition drive by the FPO and its charismatic leader. Mr Jörg Halder, calling for stricter immigration laws and other measures directed at foreigners.

The petition, which will be open for signing until next Monday, has brought together a broad range of political and religious groups in opposition to Mr Haider's initiative.

The FPO has won support for its anti-foreigner platform and nearly doubled its share of the vote in elections in Austria's second largest city of Graz yesterday, to 21 per cent.

Journalist killed in Ankara

Two previously unknown Moslem groups, the Islamic Salvation and the Islamic Great East Raiders Front, have claimed responsibility for yesterday's killing of one of Turkey's leading journalists, writes John Murray Brown from Ankara.

Mr Ugur Mumcu, 50, columnist with the Istanbul daily Cumhu

riyet and an authority on Islamic and Kurdish terror groups, was killed by a car bomb outside his home in the Turkish capital of

Billian

1

Prime minister Suleyman Demirel immediately vowed to track

Russian space mission

Russia yesterday launched two cosmonauts into orbit aboard a Soyuz spacecraft, keeping alive a space programme in urgent need of financial support from the west, Reuter reports from

The spacecraft is scheduled to link up with the Mir orbital space station tomorrow, using, for the first time, a manual docking system, rather than the previous automatic mechanism which failed on an expedition in 1991.

Troops to Tajikistan

Tajikistan's leader yesterday said the Commonwealth of Independent States would be sending an additional 2,000 troops to the central Asian republic over the next 10 days to help police the border with Afghanistan, Reuter reports from Moscow.

Interfax news agency quoted the chairman of the Tailk ment, Mr Imamali Rakhmonov, as saying four battalions, each of 500 men, would be dispatched to reinforce some 3,000 Russian troops already stationed on the 1,200-mile border.

Tajikistan's pro-communist government accuses Islamic rebels

armed and trained in Afghanistan by local guerrilla groups, of crossing the frontier to foment unrest.



Antall fends off challenge from right wing of party

MR Jozsef Antall has fended off the strongest challenge yet to his leadership of Hungary, by defeating a far-right bid for power within the governing Hungarian Democratic Forum

The prime minister's moderate supporters held on to their majority in the party presidium, conceding just five seats to the extremist Volk-national wing and retaining 15, at the party congress which ended yesterday. Mr Antall had threatened to resign unless the presidium stayed predomi-

Mr Istvan Csurka, the populist author who whipped up the

far right with anti-semitic and anti-communist polemics, last night appeared chastened that he had been so clearly confronted and defeated. Nevertheless his support among the party activists was sufficient to save his place on the party pre-

Qualified victory over the far-right also gives Mr Antall the chance of appealing to moderate voters and boosting the Forum's popularity in time for the elections - from the derisory 8 per cent it showed in the latest opinion polls.

The containment of the extremists also increases the prime minister's room for manocuvre in the coalition negotiations which will would follow the election. Several potential

could not work in government with Mr Csurka Government officials said

that the main lines of economic and foreign policy would not change as a result of the congress. But, partly because of pressure from the Forum grassroots and partly because elections are approaching, the government may take some populist steps.

The congress gave priority to an anti-communist programme which would see trials of communist officials responsible for the suppression of Hungary's 1956 uprising against Soviet occupation, and to a purge of former secret police agents from positions of responsibil-

The Financial Times (Europe) Ltd
Published by The Financial Times
(Europe) GmbH, Frankfurt Brazch,
Nibelungenplatz 3, 6000
Frankfurt-am-Main 1: Telephone 49 69
156850; Fax 49 69 5964481: Telex
416193, Represented by E. Hugo,
Managing Director, Printer: DVM
GmbH-Hürriyet international, 6078
Neu-lesenburg 4. Responsible editor:
Richard Lambert, Financial Times,
Number One Southwark Bridge,
London SEI 9HL. The Financial Times
Ltd., 1993.

Registered office: Number One. Southwark Bridge, London SEI 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited. The Financial News Limited. Publishing director: J. Rolley, 168 Rue de Rivolt, 75044 Paris Cadex 01. Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Richard Lambert. Printer: SA Nord Eckair, 15721 Rue de Calre, 59100 Roubaix Cedex 1. ISSN: ISSN: 148-2753. Commission Partiaire No 67808D.

Financial Times (Scandinavia) Vimmelskuftet 42A, DK-1161 Copenhagen-K, Denmark, Telephone (33) 13 44 41, Fax (33) 935335,



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EC trade supremo has to hit the ground running

IR Leon Brittan - Queen's Counsel, former British cabinet minister and erstwhile European trust-buster - knows what it means to hit the ground running. But even by his standards, the initiation to his new job as EC commissioner for external economic affairs has set a demanding pace.

On January 2, four days before he formally took over the post, he found himself closeted all day with the seasoned US trade representative, Mrs Carla Hills, discussing an unfamiliar and highly technical subject: the prospects for a deal in the Uruguay Round of multilateral trade negotiations.

As power switched from President George Bush to his successor, Sir Leon has been plugging away to ensure that the trade talks do not get lost among competing priorities for the new administration.

Also, as the European Commission attempts to regain its bearings after the tumult of the last 12 months, he has been labouring to carve out a fiefdom to replace his previous stronghold at the head of the competition directorate.

In the US at least, he appears to be making headway. On Friday, within hours of the swearing in of the new US trade representative, Mr Mickey Kantor, contacts had been opened to arrange a visit by Sir Leon to Washington. If as he hopes a meeting can be fixed this week, it will be an important sign that the momentum has not completely gone out of the Uruguay Round.

Sir Leon Brittan talks to **Andrew** Gowers and lan Hargreaves

The European Commission vice-president is in no doubt as to where the onus for success or failure now lies. Indeed, he seems relieved that the Community is no longer in the dock as it was over agriculture last autumn. "Everything depends on the attitude of the US administration," he says. "What we have to establish is how high a priority it is for [President Bill] Clinton. We just don't know."

Sir Leon insists that the negotiations have not been marking time this month, despite another clutch of missed deadlines. The EC and US now have a clearer understanding, he says, of what sort of deal they will be able to strike on market access, notably concerning tariffs on textiles. In the end, the talks that continued in Geneva right up to Mr Clinton's inauguration were scuppered by the lack of time and by the ebbing authority of the outgoing administration.

It has not been easy for outsiders to predict the new team's stance towards the Gatt talks, and formulation of a coherent US policy may

Washington turf battles - . Mr Lloyd Bentsen, treasury secretary. Mr Ron Brown, commerce secretary, Mr Robert Rubin, director of the National Repromic Council, and Ms Laura Tyson, chairwoman of the Council of Economic Advisers, all have claims to expertise in the trade area. But Sir Leon suspects that as the dust settles, Mr Clin-ton's approach will turn out to differ little from that of his predeces

"Nothing has happened so far to lead me to think they will take a fundamentally different view" from the Bush administration, he says. "If that is correct, and they give it adequate priority, it should be possible, with difficulty for all, to reach

agreement this year."
Even that heavily qualified prediction will strike many observers, weary of years of mistaken opti-mism over the Uruguay Round, as unrealistic. For one thing, the negotiators do not have all year; in the-ory at least, they are working to a deadline of March 2, the date on which the congressional "fasttrack" authority under which the US administration is negotiating

The reality, as Sir Leon knows, is not quite so clear-cut. Mr Clinton could go to Congress in March with a very general statement of intent to reach a Gatt deal, while still negotiating with the EC and other contracting parties. Congress would then have 90 days to approve.



Sir Leon: 'Everything depends on the attitude of the US administration'

Though the commissioner does not say so himself, playing it long like this could have an extra advantage: it would mean that the EC itself would not have to pronounce on a Uruguay Round deal until after the French legislative elections in late March. At that point France,

which threatened to veto the EC-US deal on agriculture at the end of last year, might be able to take a more relaxed view of the overall Gatt package.

Could internal divisions within the Community or the Commission

notes that Mr Jacques Delors, the French president of the Commission, was party to an EC-US statement in December urging comple-tion of the round by January 15 and that "not one voice has been raised. within or outside the Commission" against his energetic pursuit of further talks.

Sir Leon clearly wants to use his new post - with its weighty portfolio covering trade relations with other industrial countries, antidumping policy and, crucially, aid to eastern Europe and the former Soviet Union - to set the tone for a more outward-looking European

On eastern Europe, for example, he wants to make a strong push to get EC governments to accelerate the improvement of market access for central European countries' products, including some categories that have hitherto been regarded as too domestically sensitive for liberalisation

"There is no better way of helping the countries of central and eastern Europe than expanding trade opportunities," he says, a tune which he will probably heard playing with great frequency this year.

But what of the new Commission itself? Three weeks into its term, it is attracting mixed notices. There have been reports of friction - not least between Sir Leon and Mr Hans van den Broek, who has responsibility for the EC's external political

the new team may slacken off in its enforcement of the single market and competition policy, and mutterings that the Commission is chas-tened and demoralised after having been used by member states as a

whipping boy last year. Sir Leon dismisses such talk. He says that what some see as newfound timidity on the part of the Commission reflects the Community's desire to apply "subsidiarity" - to take decisions and implement them at the appropriate level - and

sensible period of stock-taking.
On external policy, he sees no reason why he should not be able to work closely and constructively with his fellow liberal Mr Van den Broek. Whether the Commission as whole is more or less economically liberal than its predecessor is, he insists, "much too early to say. We haven't had any votes yet, and that's what sorts things out."

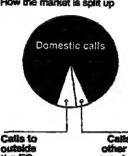
Nevertheless, even Sir Leon can-not quite disguise the overall political uncertainty that pervades the Brussels executive these days. This Commission is, after all, appointed only for two years; it may lose Mr Delors to French politics before the end of 1994; and the jockeying is already under way as to who will succeed him. Might Sir Leon be a candidate, as is being mooted privately within the British government? He laughs, and will say only: "I think that that is not a question that has arisen at the moment."

The size of the EC telephone market

Total revenue 1990 (Ecu m) Germany 21,227 18.671 France 17.988 14.537 6.225 Netherlands 4.193

Belgium Denmark Ireland Portugal Greece

How the market is split up



Brussels battle over telecoms at crucial phase

By Daniel Green In London



The the singular the singular the singular the singular that the s tion Europe's tele-

communications industry. Some of the WATCH business of carrying computer data was opened to competi-

The industry and its customers barely gave the change a second thought. Their executives were busy lobbying Brussels over plans for far more dramatic deregulation: the opening up of the business of carrying ordinary telephone calls, a market worth Ecu90bn (£73bn) in 1990 and valued now at an annual Ecu110bn.

At stake is control of a fast growing industry. Turnover in European telephone calls is rising by more than 8 per cent a year, according to Daiwa Institute of Research in London.

This industry is dominated by a handful of state-owned monopolies. They earn almost 90 per cent of telephone revenues in the EC.

The European Commission wants this to change. It has called for representations from suppliers, customers and governments on how far liberalisation should go. These submissions should be filed by the end of this month.

The Commission has asked for views on four alternative proposals. One would be to freeze the process of liberalisation, reversing present policy. The second approach would call for Brussels to bring in centralised rules to cut the cost of calls - a policy which would contradict the EC's new emphasis on subsidiarity, or making decisions at the lowest

level of government. The other alternatives which seem in practice more likely - would be to decide on either a partial deregulation or sweeping changes of the kind

introduced in the UK. The Commission has said it wants to see at least some further deregulation. But many member states are opposed to this. Views spread from the strongly free-market British Telecom and Mercury Communications, the UK post and telecommunications organisations (PTOs), to the pro-state monopoly governments in southern

Executives in London and officials in Brussels now suggest that the anti-liberalisation governments are bending to

This would be no mean victory. Voice telecommunications represent the core of an industry still seen in many countries as an arm of government. The debate is heavily

Publication of the Commis sion's plans was twice delayed last summer, partly because of concern about its impact on France's Maastricht referendum in September.

The conservatives have already lost ground. The Commission has pushed through reforms in the non-core activities of the PTOs. Legislation opening up the equipment market, for example, was approved

Countries that a decade ago were once staunch opponents of liberalisation have allowed a measure of competition since the late 1980s. The UK remains the only EC country with two PTOs, but Germany and France have introduced competition into mobile telephony and in satellite links. Last week, a subsidiary of the US company MCI Communications received French government approval to run an independent satellite telecommunications network in France.

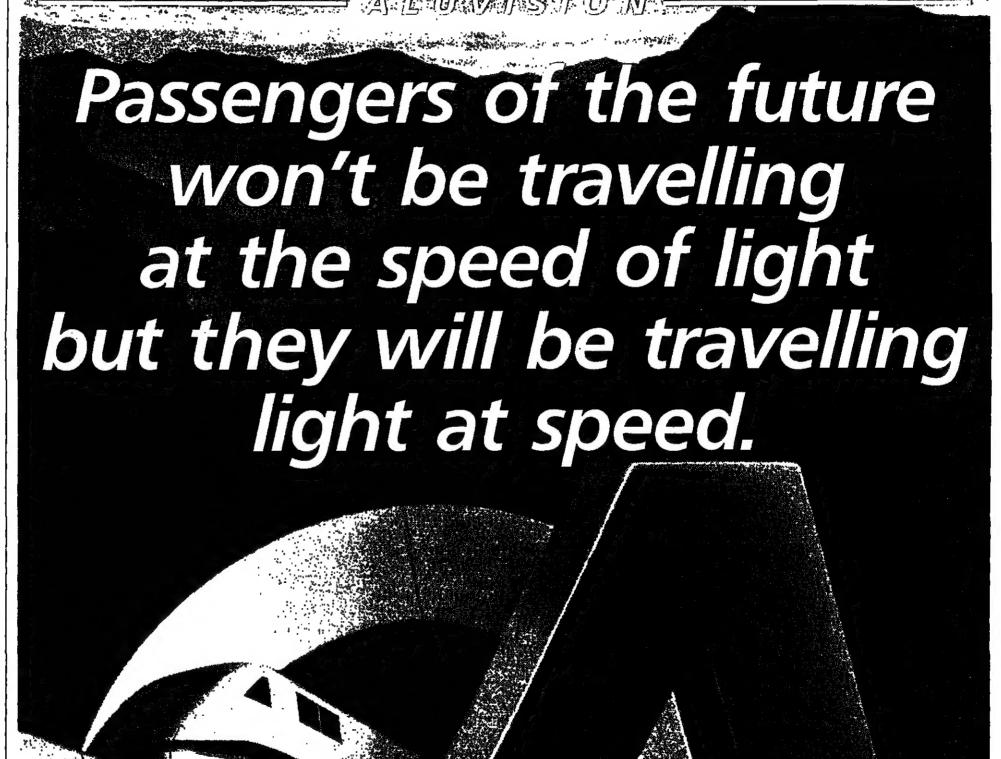
"In a matter of a very few years, attitudes have changed," says Mr Jonathan Rickford BT's director of government relations. The UK, which deregulated in the early 1980s, used to be regarded as a piece of Anglo-Saxon eccentricity. Now it is seen that that is the way the world is going."

None the less, recent political moves suggest that obstacles to deregulation may increase. In the EC commission, responsibility for telecom munications has passed to Mr Martin Bangemann, who adds it to his industry portfolio. Mr Karel van Miert, a Belgian socialist, has taken over competition policy from the free-

marketeer Sir Leon Brittan. Both Mr Bangemann and Mr Van Miert believe competition should not be the overriding factor in policy decisions - a sentiment in line with the attitude of some state telephone

EC commissioners intend to approve a draft proposal on deregulation by early March. This would be presented to telecommunications ministers

Commission officials concede will take a year or more of detailed negotiations before legislation is approved. But, depending on the outcome of negotiations during the next few weeks, Europe's will to make real progress in deregulation will be tested very soon.



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Key Brazil economy post filled

By Christina Lamb in Rio de Janeiro

BRAZIL'S President Itamar Franco has appointed two women to run key ministries, completing his cabinet and confirming the government's centre-left slant.

Ms Yeda Crusius, an economics professor from the university of Rio Grande do Sul, takes over the important Planning Ministry from Mr Paulo Haddad, who was recently named economy minister. Ms Luiza Erundina, the left-wing former mayor of São Paulo, Brazil's largest city, is to be administration minister.

Both appointments have met widespread approval. A leading light of the radical Workers' Party (PT). Ms Erundina was widely respected as mayor, as well as for her no-nonsense atritude and honesty - a cru-cial qualification after the corruption scandal which brought down the last government.

Her acceptance of the ministry has, however, angered the leadership of the PT, which is theoretically in opposition but

Ms Crusius, a member of the Social Democrats, is a friend of Mr Haddad and thus expected to avoid the usual conflicts between the economy and

planning ministries.

She joins the economics team amid growing fears that inflation may again be moving out of control.

After more than a year of monthly inflation between 20 and 25 per cent, predictions for this month have been revised to 28 per cent and the president has summoned supermarket owners to explain price rises of 40 per cent in basic

After accepting the post on Saturday, Ms Crusius said her priorities included develop-ment and cutting interest rates. Describing the free market as "a utopia", she said: "The state has a fundamental role in co-ordinating the mar-

She would not be "a new Zelia", referring to the coun-try's first female economy minister, who caused a scandal by her affair with the law minister, and then after resigning in 1991 authorised a biography which spared no detail.

Iraqis may be returning missiles to no-fly zones

By George Graham in Washington and Mark Nicholson

MR LES ASPIN, the new US secretary of defence, yesterday said there were signs that Iraq was moving its surface-to-air missiles back into the no-fly zones. The US would need to watch the missiles in the next few days.

Mr Aspin said it was too early to say if President Saddam Husseln had broken his self-declared goodwill ceasefire. "I think it's a little soon to determine what's going on here since the Clinton administration took office. I think we're going to wait a couple of days to make sure," he said.

A US Navy jet bombed a radar site in southern Iraq on Saturday after fraq attempted to "lock on" to the jet. US military officials said they believed the aircraft had been fired on from the ground. Iraq, however, denied that its

air defences had opened fire on the aircraft and said it officials in destroying chemical remained committed to weapons.

its ceasefire declaration.

A United Nations team of nuclear weapons inspectors is set to fly into Baghdad today on a delayed but routine mission. They are expected to examine damage to the al-Rabiya site, south of Baghdad, which was attacked last week by US cruise missiles.

The mission, the 17th by nuclear weapons inspectors to Iraq since the end of the Gulf war, is led by Mr Maurizio Zif-

He said after the US raid that he was "very keen" to log the damage caused by the attack. The eight-member team will join about 70 UN inspectors who returned to iraq last week after Baghdad belatedly agreed to their direct access to the country following intense US and UN pressure.

A team of ballist experts will also fly into Iraq

UN officials said a large team of chemical weapons inspectors who entered last week had met no resistance from Iraqi

Commonwealth report likely to reinforce opposition claims that election victory was unfair

Kenya poll overseer was removed from bench

By Michael Holman

MR Zachaeus Chesoni, the former judge who supervised Kenya's general election last month, was dismissed from the bench in May 1990 following the discovery that a stateowned bank was seeking his imprisonment in a bankruptcy action, according to the Com-monwealth report on the poll published last night.

This and other disclosures from a Commonwealth file on Mr Chesoni, appointed chairman of the electoral commission by President Daniel arap Moi a year after his dismissal, are likely to reinforce opposition claims that Mr Moi's election victory was not free and fair. Opposition leaders sought Mr Chesoni's replacement as chairman of the electoral commission, but failed to get Commonwealth backing.

The documents, summarised in an annex to the report, were given to the Commonwealth observer group before Christmas. No mention of them was made in the group's initial sment of the poll, issued on January 1. The heavily qualified endorsement of the election process was reaffirmed in yesterday's final report.

The annex says in 1984 Mr Chesoni's "business involvements caused him severe financial embarrassment". Bankruptcy proceedings were filed against him personally and winding up proceedings against the company through which he operated his business. The action was initiated by the Kenya Commercial Finance Company, a part of

the state-owned Kenya Com- had been brought to order. In mercial Bank. In a letter to Mr Chesoni cited in the annex but not published, Mr Mathew Muli, then attorney-general, writes: "His Excellency the President ... has sadly accepted your retirement."

It goes on: "With regard to bankruptcy proceedings against you personally, the bank has been directed not to press with bankruptcy proceedings but may proceed with the winding-up of the company. Any proceedings that may have been commenced are to be terminated or withdrawn from the court record in accordance with the rules."

In February 1990, says the annex, Mr Chesoni was reappointed an acting justice of appeal "presumably on the basis that his financial affairs fact that was not so. An application to commit him to prison in High Court case 1234 of 1984 was listed for hearing on 18 May 1990. He was asked to resign but did not do so."

The Judicial Service Commission found Mr Chesoni's conduct "inconsistent with the position, dignity and judicial integrity" of a judge.

A letter to Mr Chesoni from

the Chief Justice, Judge Robin Hancox, demands his resignation "in view of your extreme financial embarrassment" and says Mr Chesoni "did not see fit to apprise" him of the application for his imprisonment. On May 15 Mr Chesoni was told that his appointment as acting justice of appeal would be revoked.

Earlier this month the Finan-

cial Times reported that in 1984 a state-controlled bank was ordered not to implement a bankruptcy judgment against Mr Chesoni. The action was revived in 1990, said the article. but in 1991 the bank was again ordered not to pursue it, say

Nairobi legal sources. In a statement issued before the Commonwealth report was made public, Mr Chesoni said: "It is absolutely untrue to suggest that the government played any part in resolving the [bankruptcy] dispute. Mr Chesoni says in April

KSh18m (£322,000) plus interest. Of this, KSh17m was repaid, and agreement reached on payment of the balance.
"Prior to April 1990 execution proceedings had been taken against me," says Mr

1984 he faced a claim for

sale of family property had raised KSh3m and he is no longer indebted to the bank, says the statement. The Commonwealth report says Mr Chesoni's conduct as electoral commission chairman cast a cloud over the electoral process", but his performance improved dramatically" from mid-November. It adds that the observers "have not received

Chesoni: "As a result an order

was made that I pay KSh3.5m and the balance to be agreed."

His lawyers subsequently

"negotiated a full and final set-

tlement of my liability". The

information which would cast doubts" on denials by Mr Chesoni and other commission members that they "were asso-ciated with" or "taking direc-tions from" Kenya's ruling

Pakistan bombs leave 24 dead

By Farhan Bokhari

PAKISTANI security forces in the southern province of Sindh were last night investigating two bomb blasts in the city of Hyderabad, north of Karachi. which left 24 people dead and at least 60 injured.

The blasts are seen as a setback to the government of Mr Nawaz Sharif in its efforts to restore order in Sindh, whose capital, Karachi, is Pakistan's commercial centre.

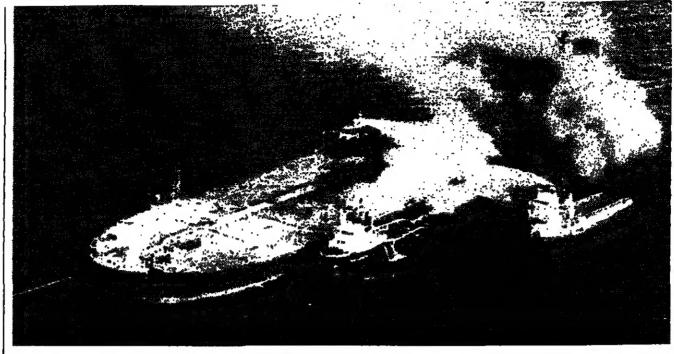
The government sent troops to the province last summer, after a crime wave shattered business confidence. Since then there has been a marked improvement in security.

Mr Muzaffar Hussain Shah, Sindh's chief minister, said the blasts were "meant to sabo tage efforts by the federal and provincial governments to restore peace". He did not attribute responsibility for the

Euphrates deal near

TURKEY and Syria have agreed to find a settlement this year to the long dispute over the allocation of water from the Euphrates river, according to the joint state-ment issued following last writes John Murray Brown

Resolution of this dispute could open the way for vital financial support from hitherto wary international donors for Turkey's \$23bn Gap development project.



Fire burns on drifting supertanker

TUGS and firefighting vessels battled through the weekend to control a fire on board the Maersk Navigator (left), a 255,000-tonne, fully laden supertanker drifting between the Indonesian island of Sumatra and the Indian Nicobar Islands, Kieran Cooke writes. A spokesman for the ship's

owners yesterday claimed that "Extensive cooling of the ves-sel's hull is taking place and realistically it should be possible to extinguish the fire within the next 72 hours." The ship's Danish owners

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yesterday said "a few tens of tonnes per hour" of crude was leaking from the vessel, and a narrow 15-mile slick of oil had

Malay sultans sense an end to the high life

Government's gloves are off in the fight to limit royal powers, writes Kieran Cooke

upsetting as seeing your own obituary in the newspapers. Recently life has been a bit like that for Malaysia's nine sultans, or heredi-tary rulers, who take turns as

The royalty is involved in a bruising battle with Dr Mahathir Mohamad, Malaysia's powerful prime minister. Over the weekend one of the country's national newspapers pointedly printed a list of the world's monarchs who had uen by the projetarian side since the war.

The sultans sit in their palaces, bombarded by adverse publicity, sensing that their days of high living could be at an end.

Dr Mahathir wants to limit the sultans' powers. Last week

THERE are few things as the prime minister introduced a bill to parliament that would do away with constitutional provisions giving the royalty immunity from prosecution.

The move followed an incident in which the sultan of the southern state of Johor is alleged to have abused, then beaten up, a sports official. But Dr Mahathir has a prob-

lem. The constitution stipulates that any action which alters the position of the royalty must be approved by the sultans themselves. Persuasive teconi

been applied to make the sultans agree to the constitutional changes. Stories of royal high living and various alleged abuses of royal power began to appear in the media. The sultans seemed persuaded. But then, at the last minute.

they turned on Dr Mahathir, unanimously rejecting the constitutional changes. Since then, the government

gioves have come off. The government started by announcing that relatively trivial royal benefits, like special licence plates for their lavish fleets of cars, must go.

Special wards in hospitals reserved for the royalty would be opened to the public. Dr Mahathir would no longer seek a weekly audience with the king. There would be no more state runds for the upkeep of royal yachts, and no more allocations for work on royal

By the end of last week Dr Mahathir had moved forward the big guns. In future, he said, funds would be given to the royalty only in strict accordance with the regulations. In effect, this means the withdrawal of many millions of dollars from the royals' purses. Each day fuller stories of alleged royal misdemeanours have emerged.

One sultan is said to have been in the habit of opening fire on vehicles careless enough to come close to royal motorcades. Another is said to have sold timber concessions worth millions of dollars pay

gambling debts. There have been tales of and, in one case murder, with allegations made in parliament that a sultan killed his golf caddie.

The sultans are not entirely defenceless against this government directed barrage. Some sultans are extremely wealthy and able to cope with the tighter financial times. They are still revered by many who see them as symbols of Malay identity. There are also those who also point to what they see as the lavish lifestyle of Malaysia's "new rajas" - some government ministers themselves.

Dr Mahathir insists he does not want to do away with the monarchy. But there are fears that the prime minister is seeking to add to his powers.

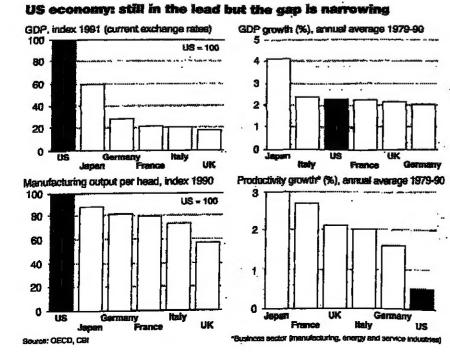
Parliament has passed Dr Mahathir's constitutional amendments. They now go to the king for approval. Dr Mahathir says he is determined to make the amendments law.

But if the rulers continue to withhold their consent then a constitutional crisis will

INTERNATIONAL ECONOMIC INDICATORS: NATIONAL ACCOUNTS Figures for GNP/GDP are in billions of European currency units (Equ). The first breakdown is in current prices and the second shows growth rates in the constant price series

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	2.0	3.0	1.4	2.0	11.9	4.8	4.3	14.2 9.6	22	10.7 15.0	3.5 4.0	2.5	7.8	2.2	5.6	4.5	3.3	9.8	3.4	8.1	4.1	4.2	6.3	2.8	5.4	4.4	7.4	18.1	1.2	-0.6	
	0.9	1.2	-5.7	28	8.1	4.8	4.0	7.9	1.9	10.6	5.0	3.0 5.3	6.7 7.1	1.6 2.4	11.9 11.7	4.1 2.2	3.3 2.9	7.8 2.2	0.3 1.9	10.2 5.5	2.9 2.2	3.5 2.8	2.3	0.8	8.8	2.1	3.3	5.2	0.9	3.8	
	- 1.2	-0.6	-10.6	1.2	5.8	4.1	2.2	3.8	1.7	4.8	3.6	3.6	4.2	0.5	12.7	1.1	1.5	-20	2.9	3.6	1.4	28	2.0 1.4	1.3	7.8 -0.8	0.6	0.7	-7.4	3.2	4.9	
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	1.4	1.5	9.9	-1.2	5.1	20	1.6	-0.3	2.4	3.3	1.1	-0.4	6.3 0.1	2.8	3.7	2.6 2.2	2.2 1.3	-0.9	2.5	6.3	1.9	2.5	6.1	1.4	5.3	- 1.3	- 1.9	0.7	1.4	4.4	4th
r.1992			-		-					-0.40		9.7			2.5		1.0	-47	fire f	9.3	1.6	23	2.5	1.1	4.3	B.0-	-0.2	5.1			15
br.1992 r.1992	2.1	2.1	7.9	0.3	5.8	1.1	1.9	-2.9	3.9	1.2	-0.1	1.4	-4.0	2.0	2.6	1.6	22	-4.7	25	4.0	0.8	18	-63	O.B	9.5	- 1.0		4.1	-0.6	2.5	2nd

Seasonally adjusted data used in all cases. Statistics for Germany apply only to western Germany. GNP/GDP is broken down into private consumption expenditure, investment (the sum of gross fixed capital formation and the change in stocks), general government final consumption, and net exports of goods and services minus imports of goods and services). The US includes investment by government in the government series rather than under investment. Quarterly GNP/GDP totals are annualised. The figures in the fifth column of each-set of growth rates refer only to exports, rather than to net exports. Data supplied by Datastream and WEFA from national government sources.



The US puts its poor and huddled masses to work MR ROBERT REICH, labour secretary in President's Bill Clinton's new cabinet, used to set a test each year for his graduate students at the Kennedy School of Government, Harvard University.

The idea was simple. The students were

asked to vote for one of two options for economic growth rates in the US and Japan over the next decade: either the US and Japan both grow at 1 per cent a year, or the US grows at 2 per cent a year and Japan grows at 3 per cent.

The minority group of foreign graduates voted for the latter option. But most of the aspiring American public policy students, and thus the majority of the 250-strong class, preferred the former option - and thus a lower US growth rate - rather than have a faster-growing Japan. The reason, presumably, was that they recognised the link between economic supremacy and political power and thus the implicit threat that Japan poses to the world's largest democracy.

There was an echo of this sentiment in the recent remarks of Mr Michael Boskin, turing was 14 per cent higher than in

the outgoing chairman of the council of economic advisers. Pouring cold water on unease about the supposed long-term decline of the US economy relative to other countries, he pointed out that the US has a growing share of the industrial output of the developed economies and the highest level of industrial productivity.

Yet the Kennedy School students should not be totally satisfied with these comparisons. Yes, the US still has the largest gross domestic product in the world. Using current exchange rates, which understate US incomes, Japanese GDP is still only 60 per cent of US GDP. But no statistics can disguise the fact that Japan is catching up. Japanese GDP grew at 4.1 per cent a year between 1979 and 1990 compared to 2.3 per cent a year in the US, although France, the UK and west Germany all posted slower growth rates than America.

Mr Boskin is also correct to highlight America's relatively high level of labour productivity, as the chart shows. Value added output per worker in manufacJapan in 1990 and 75 per cent higher than in Britain. But, once more, Japan is catching up. Business sector productivity. which also includes energy and private service industries, grew by an average 3 per cent a year in Japan in the 1980s. Germany managed a modest 1.6 per cent a year, but US business sector productivity grew by a mere 0.5 per cent a year.

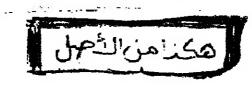
This recent dismal record of US produc-tivity growth in the business sector, alongside a declining share of investment in GDP, helps explain why the US electorate was in a mood for change at the recent election. It also justifies the remark of Ms Laura Tyson, Mr Boskin's successor at the CEA, that America's recent economic performance posed a potentially devastating threat to US living standards.

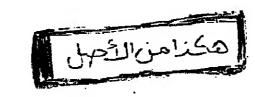
Yet the evidence is slightly harder to interpret than Ms Tyson suggests. Average real wages barely grew at all in the 1980s. while the real wages of the low paid fell sharply. But disposable income per head was able to grow at 1.5 per cent a year, over twice as fast as economy-wide pro-

ductivity. The reason is that the number of US wage earners grew relatively rapidly as a proportion of the total population, by 0.5 per cent a year. The rise in female employment as a percentage of the female population in the 1980s was greater in the US than in Japan or the main European countries. And the percentage of US men with jobs also rose, by 1.6 percentage points, while the ratio of male employ-ment to the population fell elsewhere.

So the growth in US living standards, while slower than in Europe, was spread across a greater proportion of the population. The UK, by contrast, is currently managing to achieve rapid productivity growth, but only because employment is falling even faster than output. President Clinton plans to boost employment and productivity growth during his first administration. But unless he finds a way to increase investment and the skills of the labour force, he will find that these objectives are contradictory.

Edward Balls





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Major to consider shelving

By Philip Stephens, Political Editor

MR JOHN Major is ready to consider shelving proposals for a new privacy law if UK newspapers significantly strengthen the self-regulatory Press Complaints Commission.

The government has sig-nalled its determination to introduce new criminal legislation against the use by the press of electronic surveillance, bugging and trespass. But Mr Major is hesitant over separate proposals for new civil law measures to protect individual privacy.

Senior officials have begun drafting the legislation but the prime minister has let it be known he would prefer, if possible, tighter self-regulation.

An extension of the law to cover privacy is backed by a number of senior cabinet ministers including Mr Kenneth Clarke, the home secretary. But Mr Major recognises such a law would face difficulties. Without an extension of the legal aid system, redress would remain out of reach for the individuals whom it would be designed to protect.

more optimism privacy law in UK industry

By Peter Norman and Daniel Green

OPTIMISM in British industry has increased sharply over the past three months but the out-look for investment and jobs remains bleak, according to the latest quarterly industrial trends survey from the Confederation of British Industry.

The survey by the employers organisation, to be published later today shows the number of companies that are more optimistic about the general business situation than four months ago exceeds the number expressing pessimism by 11

percentage points.
In the last survey, at the time of September's currency crisis, pessimists out-numbered optimists by 23 points.
The findings set a hopeful

tone ahead of economic indicators due this week. However, trade data on Thursday are likely to show imports exceeding exports by more than £1bn while money supply figures out today are unlikely to show a trend towards recovery.

The CBI survey says compa-

nies expect a small rise in out-put in the months ahead. Expectations are polled monthly by the CBI and the latest survey found a positive balance of 2 percentage points in companies expecting output to rise in the next four months against a balance of minus 7 points in December.

The survey found the number of companies reporting increased export orders exceeded those reporting a decrease by 18 percentage points this month. This compares with a positive balance of just 6 points in October.

On exports, expectations remained optimistic: the balance of companies positive about export prospects over the coming year was 19 percentage points. A revival, however, of opti-

mism and exports has not translated into any willingness to increase staff or invest-ments. This will increase pressure on Mr Norman Lamont, the chancellor, to cut interest rates and craft his March 16 Budget with the aim of helping industry and creating jobs.

Employers see Pit rescue plan may be financed by borrowing

By Ivo Dawnay and Michael Smith

THE Treasury is reconciled to meeting the cost of a pit rescue plan by borrowing rather than passing on the bill for coal subsidies to electricity consumers, it was claimed last night.

As Mr John Major interrupted his tour of India to play down reports of cabinet wrangling over the rescue plan. officials in London confirmed an outline package is close to conclusion. Speaking in a BBC radio interview.

edged yesterday that the coal controversy had sparked a fierce debate at the highest level of the government. But he insisted that ministers were united in their determination to create

a "sustainable" coal industry. Downing street officials travelling with Mr Major said the key goal now was "managing transition" to enable as many as possible of the 31 pits under the closure threat to improve their productivity in such a way as to become

the prime minister tacitly acknowledged vectoriay that the coal controIn London, Mr Michael Heseltine, the president of the board of trade, also hinted that a compromise deal was near. He told the BBC: "If you give

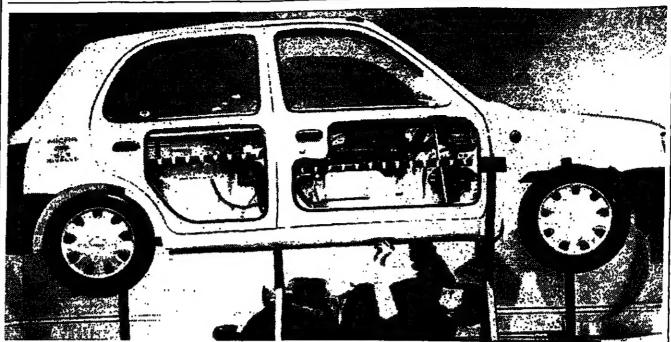
British Coal a significant period of time and subsidise them through the process...they may get to a point where they are competitive."

But he added: "All these options have a price tag." A key factor in the gov-

ernment's calculations comes later this week when Mr Heseltine is presented

with the report by the Commons trade and industry select committee. The 11 MP members have two days of deliber. ations before publishing what could be one of the most influential reports in recent years by a select committee.

The narrowness of conservative majority and divisiveness of the pits issue mean Mr Heseltine will have to adopt at least some of the committee's recommendations if he is to steer his own proposals, due for publication. through parliament.



A DESIGN worker at the Northern Centre for Contemporary Art in Sunderland prepares a Nissan Micra, the latest model in production at the company's north of England plant, for a new exhibition – Micra-Processes. The display aims to highlight the artistic merits of the vehicle

End in sight to insurance . liquidation

AFTER 27 years, creditors of an insolvent insurance com-pany have been offered their first payment, signalling an end to one of Britain's longest company liquidations, Andrew

Liquidators of St Helen's Insurance, which stopped writ-ing new business in 1966, have offered to pay a dividend at the end of next year provided creditors make no further claims

against the business.

The company has less than 130m in assets against liabilities of nearly \$87m indicating a maximum dividend of 34p in the pound. St Helen's represents a microcosm of the calamities which have hit insurers in the last 30 years. The company, founded in 1938, temporarily ceased underwriting in 1965 after receiving claims for more than £1m following Hurricane Betsy. This caused catastrophic damage in the south east US and generated the largest ever insured loss from a single disaster at the time, of more than \$1bn.

Britain in brief



MacGregor rejects BR closure fear

Mr John MacGregor, transport secretary, has denied rail privatisation would bring widespread line closures but refused to guarantee that the present network would be preserved indefinitely.

Mr MacGregor was responding to weekend speculation that the government's privatisation plans, published in the Railways Bill on Friday, could lead to the closure of up to 1.000 miles of branch and rural lines. He said loss-making services would continue to be subsidised.

Borrie to head advice trust

Sir Gordon Borrie, the former Director General of Fair Trading, has become chairman of the Money Advice Trust, which collects donations from banks and building societies to fund debt counselling at institutions such as Citizens Advice Bureaux. Sir Gordon, who succeeds Sir George Blunden, has been appointed in an effort to raise the level of donations. Although the trust has a target of attracting C3m a year, it was given only about £235,000 last year, which was its second full year of operation.

Council fails to agree inquiry

Lambeth council's ruling Labour group has failed to agree the form of an inquiry into the chief executive's aftegations of "unprecedented" fraud, despite meetings lasting into the early hours of Saturday morning in the south Lon-

don borough. Mr Steve Whaley, Lambeth's Labour leader, said that reports that Mr Andrew Arden QC, a leading housing law practitioner, would carry out the inquiry were "premature" and that a decision would not be taken until further meetings in 10 days' time.

Discount food stores flourish

Discount food retailers are becoming a significant force in the UK food market and could double their sales by 1996, according to a report published today by Verdict, the retail market research company.



SATELLITE PAY TELEVISION

TWO LICENCES AVAILABLE **IN AUSTRALIA**

The Australian Government plans to grant two licences for subscription television broadcasting services (pay TV), under Part 7 of the Broadcasting Services Act 1992.

Each of the two licence holders will be allowed to provide up to four satellite pay TV services.

The successful licensees will be the leading participants in the establishment of the Australian pay TV industry. Using Australia as a base, there is strong potential for expansion into Asia.

The Australian Government is seeking tenders from interested parties and will select the successful applicants by a price-based allocation system. The process will involve the Trade Practices Commission and the Australian Broadcasting Authority. The tender documents should cover the applicants' ownership and control structures and plans for the involvement of Australian industry.

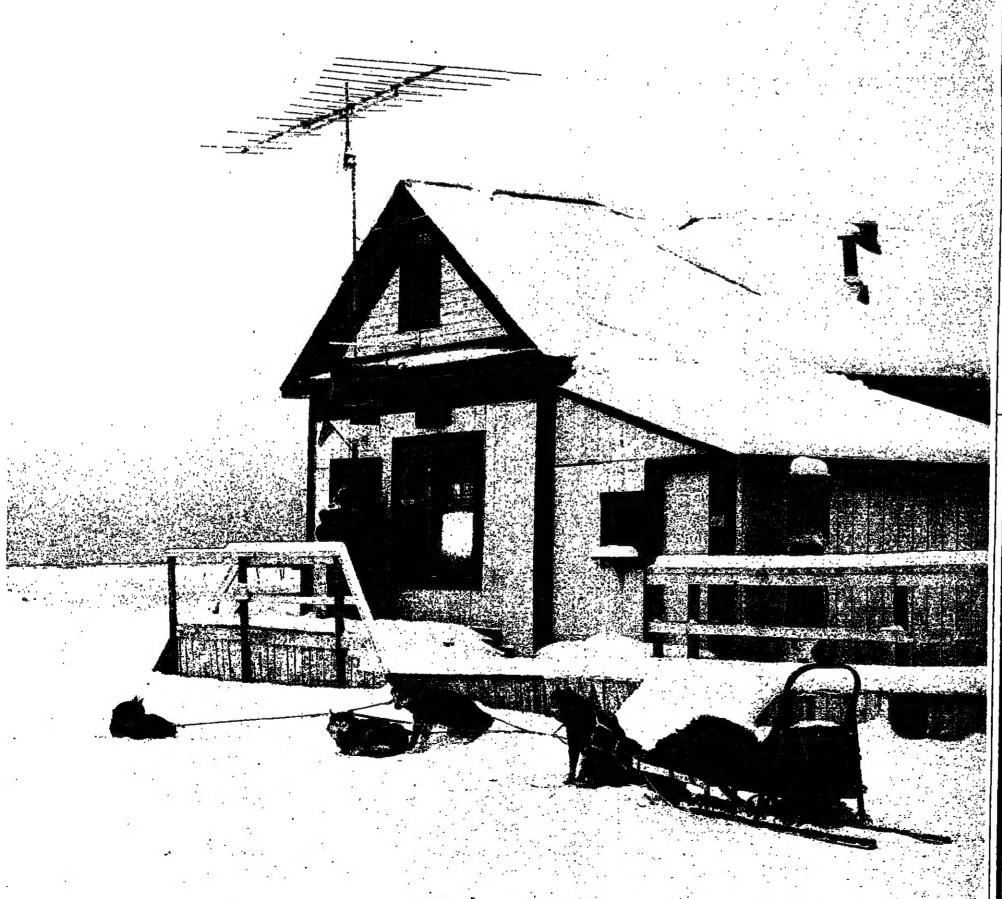
A detailed Information Memorandum outlining the tender process to be followed is available from:

Ms Pauline Selmes
Communications Selection Team
Department of Transport and Communications

CANBERRA ACT 2601 AUSTRALIA Telephone: 61-6 274 6304 Facsimile: 61 6 274 6323

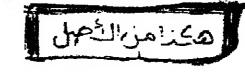
Closing date for tenders: 1600 hours, Wednesday, 24 March 1993.

Tenders received after that date and time will not be



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ployment rate; US, December durable goods orders (up 1.2 per cent), December durable ship-ments, December personal income (up 0.3 per cent), Decem-

income (up 0.3 per cent), December personal consumption expenditure (up 0.6 per cent), January Chicago NAPM, January Michigan Sentiment index, December export price index, import price index, January agriculture prices, December bank credit; Canada, November real GDP (up 0.2 per cent on month) November (up 1.5 per cent) (up 1.5 per ce

Canada, November real GDP (up 0.2 per cent on month), November employment earnings (up 2.6 per cent on year); Japan, December housing starts (up 8.9 per cent on year), December construction starts.

During the week: Japan, January trade balance, December current account, December trade balance, December foreign bond investment; Germany, regional January cost of living, preliminary cost of living (up 0.9 per cent on month, up 4.2 per cent on year), December M3, December import prices (flat on month, down 2.4 per cent on year); Italy, December official reserves

December official reserves (L53trillion), December trade bal-ance (L8trillion deficit), Decem-

ber hourly wage (up 2.1 per cent), December balance of payments (L3.4trillion surplus), December cumulative PSBR (L161.7trillion),

December bank lending (up 11.5 per cent), December M2 (up 6.7 per cent on year); Belgium, January CPI (up 2.3 per cent on year).

Commons: Agriculture questions. Questions to the Prime Minister

(taken by Leader of the House

Lords: Social Security Bill,

Emma Tucker

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AFTER A week of worryingly bleak indicators on the UK economy, today's M4 lending figures and Confederation of British industry manufacturing trends survey will be scrutinised all the more carefully for signs that consumer and business activity is stirring.

sumer and business activity is stirring.

MO, mainly notes and coins in circulation, has shown a strong rise for two consecutive months, but M4 bank lending bank and building society lending fell by £600m in November. Most economists are forecasting only a moderate rise in December.

"It seems that underlying.

"It seems that underlying demand from both the personal and corporate sectors remains hesitant, though we expect some pick up in response to the lower interest rates over the next six months," said Ms Ruth Lea, chief economist at Mitsubishi Park in economist at Mitsubishi Bank in

London.

The CBI survey will give an indication of business sentiment, activity and pricing intentions. Many economists are expecting a more optimistic survey than the last quarterly analysis which was carried out before most of the latest base rate cuts.

This week also sees the last of the current series of UK trade figures. After Thursday there

figures. After Thursday there will be no more data for intra-EC trade until June while a new sys-tem, in line with the single mar-ket, is introduced.

The black-out will be imposed on a sad state of affairs. The visi-ble trade deficit in November

M4 lending

9.0 --8.0 8.0 7.0 6.0 5.0 4.0 3.0 2.0 -1.0 հաստակաստակաստակու 1996 '91 92 93

was a worse-than-expected £1.4bn, with the value of imports up by more than the increase in exports. That took the cumulative trade deficit for the first 11 months of last year to \$12bm.

Here are some of the week's other economic highlights. The figures in brackets, from MMS international, are the median of economists' forecasts.

Today: UK, Confederation of British Industry quarterly industrial trends survey, December M4 (up 0.4 per cent on month to 4.7.4. (up 0.4 per cent on month, up 4.3 per cent on year), December M4 lending (£1.8bn), major British banking groups' monthly statement, December building societies not be the statement of the state es net new commitments (£2hn): Italy, January CPI, cities (up 5

ter housing vacancies, auto sales January 11-20.
Tomorrow: France, December trade balance (FFr1.ibn surplus); US, January consumer confidence (78 per cent), fourth quarter employment cost index (up 0.8 per cent on quarter), Johnson Red Book, December Treasury Budgat (590)hab. Levan Nogom. Red Book, December Treasury
Budget (\$32bn); Japan, November coincident indicator.
Wednesday: Japan, December industrial production (down 0.2 per cent), December retail sales (down 5 per cent on year); US, Alan Greenspan testifies before the Joint Economic Committee in Washington regarding policy and economic outlook: Canada, December industrial production price index (up 0.4 per cent on

economic outlook; Canada, December industrial production price index (up 0.4 per cent on month), raw materials price index (down 0.3 per cent on month); Germany, the Construction Industry Union, IG Bau, sets wage demand.

Thursday: UK, December current account (£1.3bn deficit), December visible trade (£1.5bn deficit), December rew vehicle registrations; France, December CPI; US, fourth quarter GDP (up 3 per cent), GDP defiator (up 2.5 per cent), initial claims week ending January 16 (350,000), state benefits week ending January 9, money supply data for week ending January 18; Australia, fourth quarter CPI (up 0.7 per cent on year).

Friday: France, December unem-

RESULTS DUE

A FALL in interim profits is expected when WH Smith, the retail and distribution group, announces figures to the end of November on Wednesday.

Losses in Do It All, its do-it-yourself joint venture with Boots, will drag profits lower, from \$50.1m to around \$45m pretax, analysts reckon, including the pension credit Smith enjoys. Investors will also be looking for a report on Christmas trading.

UK COMPANIES

N TODAY
COMPANY MEETINGS:
Estaine & Agency Heige, institute of Directors, 116, Pail Mell, 5.W., 10:30 billiong & Allind Stepsities, testitute of Directors, 116, Pail Mell, 5.W., 10:30 Planningen Hidge., Institute of Directors, 116, Pail Mell, 5.W., 10:30 BOARD MEETINGS:

10.30 Drayton Recovery Tat., 11, Devonshira Square, E.C., 11.45 Hamber, Burbican Corbre, E.C., 17.00 Wassace, Armourers Helf, 81, Coleman Street, E.C., 12.00 BOARD MEETINGS:

It is the January sales which are critical for MFI Furniture Group, the kitchen and bedroom retailer which floated last sum-mer and which reports for the

first time in its new form on Thursday.

Hanson executive Company ing services group led by a former Hanson executive, Kevin

R WEDNESDAY JANUARY 27 COMPANY MEETINGS: Lynu Hidge, Grovenor House Hose, Shuffset, 11 05 Tate & Lyte, Barblaan Hall, Sarbban Centre, E.C., 1130 BOARD MEETINGS: City & Com Securipsand Interims: Device (D.Y.) Dyson (J.A.J.) Richmond OS & Gas

Thursday.
Although last year's January sales were strong, brokers think MTI could have beaten the numbers this year.
As for the interim figures, to November 7, brokers are somewhat in the dark without any Although last year's January sales were strong, brokers think MFI could have beaten the numbers this year.

As for the interim figures, to November 7, brokers are somewhat in the dark without any

Martine. 21, Aldermanbury, E.C., 9.00 Dundes & London ker. Tet., Royal Exchangs, Quades, 12.00

Russus Vidgs., Palace Road, N., 11.00 BOARD MEETINGS:

comparable figures. Estimates are for a fall in operating profits from £24.2m to around £18m to

Misys, the acquisitive comput-

its shares bottomed at 63p. They now stand at 375p. Unitech, the international electronics group, is still bearing the scars of the slowdown in the Jap-

anese economy. The company, which ranks as the world's largest manufacturer of power supplies for electronic equipment, is likely on Thursday to report a decline in first half pre-tax profits to £4.1m from £7.8m in the comparable period.

Drive, Goldtorn Park, Wo 12.00 Quality Care Houses, 18, St. Cuthberts Wa

Final: interims: Brandon Hire brook Properties

PARLIAMENTARY DIARY

TODAY amons: Questions to National Heritage Secretary and Chancellor of the Duchy of Lancaster, National Lottery Bill, second reading. Lords: Agriculture Bill, Report. Bankruptcy (Scotland) Bill, third

reading. Committee: Public accounts social security appropriation account 1991-92, 4.30pm, Witness: Sir Michael Partridge, permanent secretary, social security department, and Mr Michael Bichard, chief executive, Benefits

TOMORROW

Questions to the Prime Minister Tony Newton). Debate opened by the Opposition on "the crisis Assistance to SCA Aylesford. (Emergency Prohibitions) (OII and Chemical Pollution of Fish)

Lords: Asylum and immigration Appeals Bill, second reading.

Parliamentary Constituencies (Wales) (Miscellaneous Changes) Order, Debate on aid to Malawi. Committee: Social security the operation of pension funds, 10.30am. Witness: Mr Basil Brookes, ex-finance director

WEDNESDAY Commons: Environment
questions. European Communities
(Amendment) Bill, committee,
Lords: Debates on motor transport in city centres. recruitment and training of of those engaged in residential care of children and Europol. Housing (Fitness Standard) (Amendment) Bill, second reading. eco-labelling. 9.15am. Witnesses: department officials. Transport - future of the

railways, 10,15am. Witnesses; Lord Prior of Brampton; Sir Bob Reid, chairmen of British Rail. Cement Ltd: Mr K irvine, British Bus; Mr J Smith, former BR senior manager; Mr R Horton, ex-chairman of BP now on board

Defence — UK peacekeeping and intervention forces, 10.50am. Witnesses: Ministry of defence

Foreign affairs - role of the United Nations, 11.00em, Witness: British Red Cross. Employment - management of Employment - managemer large-scale redundancies, 4,15pm. Witness: Sir Peter Walters, chairman, Blue Circle Industries. Health - community cars, 4.15pm. Witnesses: representatives of regional health hority/social services

inspectorate monitoring teams

Public accounts - property Public accounts — property services agency appropriation account 1991-92, 4.15pm. Witness: Sir Geoffrey Chipperfield, chief executive and second permanent secretary, PSA.
Education — local management
of schools, 4.30pm, Witness: Mr Eric Forth MP, parliamentary under-secretary for schools.

Treasury and civil service — EC monetary and budgetary matters, 4.30pm. Witness: Sir John Cope

remaining stages. Insurance Companies (Amendment) Order. Industrial Training Levy orders. British Railways Bill, second reading. Salmon (Definition of Methods of Net Fishing and Constructions of Nets) (Scotland) Regulations.

THURSDAY:

Regulations.
Committees: Foreign affairs —
role of the United Nations,
10.30am. Witness: Mr Douglas
Hurd MP, foreign secretary.
National heritage — privacy and
media intrusion, 10.30am.
Witnesses: the Guild of British
Newspaper Editors: Mr Bobad Newspaper Editors; Mr Robert Borzello; Mr Tony Half, directonews and current affairs, BBC.

Commons: Backbench business
- Freedom and Responsibility of the Press Bill.

DIVIDEND & INTEREST PAYMENTS

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CONFERENCES & EXHIBITIONS

FEBRUARY 10-12

A practical training course to produce tent breakthrough results critical for ccess in soday's competitive market place. The technology has been utilised by 20% of the Fortune 500 companies and part have achieved increases in quality and eductivity by a factor of three. Contact: Breakthrough Technologies Tel: 0865 390292. Fax: 0865 390201.

OXFORD

Introduction To Petroleum

Exploration For Non-Geologists 3-day course designed to provide nontechnical staff in exploration & prod companies, or organisations with related interests, with an overview of the occurrence of petroleum in nature, and an introduction to expl. & dev. techniques. Run by JAPEC, at the Geological Society. Tel: 071 434 9944. Pax: 071 439 8975. LONDON

FEBRUARY 11 & 12 The Russian Oil Industry: Foreign Investment Opportunities

Convened by The Centre For Foreign Investment & Privatisation, Mosco eum Intelligence Weekly and The Royal Institute of International Affairs. sored by Bankers Trust Compan ENI, Price Waterhouse, and Shell

miries: RIIA Conferences. Tel: 071 957 5700. Fax: 071 957 5710. LONDON

FEBRUARY 12 Researching Advanced Technologies

This seminar will examine trends and information sources in major high technology sectors: Information echnology and electronics, blotechnology and pharmacenticals, advanced materials. Cost: £195. Location; London Business School Regent's Park. Contact: Yasmin Ganes. Tel: 071 262 5050. LONDON

FEBRUARY 14-19 JUNE 20-25/NOVEMBER 14-19 Developing The High

Performance Manager A one week programme to develop future top management. Carey's Manor, Hampshire. For further information contact Toni Weeks, Hawksmere, 12-18 Grosvenor Gardens, London SW1W 0DH.

Tel: 071 824 8257. HAMPSHIRE

FEBRUARY 16

Oil Price Information Institute Of Petroleum The Chairman, this year, of this popular and

regular feature of IP Week is Mr R. Patrick Thompson, President of NYMEX. The accting, coraprising papers and exhibits, will be of interest to traders, marketers, analysts, information providers and forecasters. Contact: Catherine Cosgrove. Tel: 071 636 1004. Paz: 071 255 1472. LONDON

FEBRUARY 17

This comprehensive workshop is tailored to provide senior insolvency personnel with a detailed analysis of the law. practice and procedure of sol peveral perticipatory case studies. Contact: Victa Goffin, IBC Least Studies and Services Limited Tel: 071 637 4383. Fax: 071 631 3214. LONDON

FEBRUARY 17 Leading Through The

Recession Company performance hinges on the quality of leadership provided by its directors. Never more so then in recession. This Institute of Directors on day seminar will be presented by Professor John Adair and Tony Barnes. miries: Director Confere Tel: 071 730 0002 LONDON

FEBRUARY 18

IT investment Appraisal

This one day conference is devoted to rporate performance in the critical area of IT investment apprai The event draws on the practical experience of managers from leading sisations, and reviews a variety of the re Resinces Intellig

Tel: 081 544 1830. Pax: 081 544 9020. LONDON

FEBRUARY 19 Turkey: Economic Prospects And Business Opportunities

Convened by The Royal Institute of rai Affairs and Wilton Park, in association with The Turkish British Chamber of Commerce & Industry. To be held at Chatham House, London. Enquiries: RIIA Confe Tel: 071 957 5700. Par: 071 957 5710. LONDON

FEBRUARY 22

London Motor Conference The conference will look at the cha and opportunities facing the Europ motor manufacturing and components industry and review developments in distribution and franchising. Enquiries: Financial Times. Tel: 071 814 9770. Pax: 071 873 3975/3969. LONDON

FEBRUARY 22 & 23 Acquiring in Europe

The essential annual conference for anyone considering a European on. Leading experts guide you ugh the M&A maze, covering both technical and practical aspects of acquiring in Europe. Competition is fleree and up-to-date information is essential. Not to be missed? ntact: Acquisitions Monthly. Tel: 071 823 8740. Fax: 071 581 4331.

LONDON

This year's meeting will assess how multichannel television delivered by cable & satellite is continuing to expand, the outward the horiness conoctunities opening of Enquiries: Financial Times. Tel: 071 814 9770. Fax: 071 873 3975/396

> FEBRUARY 24-25 Doing Effective Business in The New Russia

A Central European seminar designed for orporates to analyse the oppor doing business in Russia. 80% of registered delegates are from European corporates. John Brown, British Cas. ICI. and Fist look at the best ways of Tel: 071 779 8791. Fee: 071 779 8603.

FEBRUARY 24-25 Introduction To Options Course - Parts 1 & 2

Day 1: Basic Terminology, Option ing, Trading & Hedging Str Day 2: Volatility, Advanced Trading Venne: Cambridge Science Park, Cambridge £345 (1 day only), £595 (both days). Contact: Kathy Page, Brady Financial miners. Tel: (0223) 423250. CAMBRIDGE

FEBRUARY 26 Harmonising UK And US Benefit Packages

This conference will examine the important opportunities and problems in desig ovee benefit packages for use in the UK and the US. Svery con will be conducted jointly by experts from the UK and the US, Contact: Vicki Goffia, IBC Legal Studies and Services Limited. Tel: 071 637 4383. Pax: 071 631 3214. LONDON

Executive Information Systems - Executive Access And The Data Warehouse

At this one day conference you will learn from current users how to select and implement an EIS which will radically enhance your business, with the minimu of expenditure and avoiding the pitfalls. act: Dipti Chauhan, IBC Technical Services Ltd. Tel: 071 637 4383. Fast: 071 631 3214. LONDON

MARCH 2 1993 Financial Accounting Conference

ement is dealing with lastes like the global business environment and single Enropean market. This conference will discuss these issues, new legislative requirements and present accounting applications from leading open systems suppliers. Contact: Clare Waldron. Tel: 0734 496400, Pax: 0734 496417. LONDON

MARCH 2 & 3

Transport in Europe - Creating The Infrastructure For The Future The conference will examine a broad range of policy issues for liberalising and larm eport in Europe, Sinenc sport in Europe, financing infrastructure rovements and the development of panteropean integrated transport syst Enquiries: Figancial Times. Tel: 071 814 9770. Fax: 071 873 3975/3 LONDON

MARCH 4

Tomorrow's Systems, Today's This one day conference shows how LT. departments can successfully manage nological change to meet current and likely business needs. The conference

identifies key trends and developments which

ations must consider and explores

how this critical planning process can be best managed. Contact: Business intelligence. Tel: 081 544 1830. Fax: 081 544 9020.

LONDON MARCH R& 9 World Pharmacsuticals The conference will consider the challenges facing pharmaceutical nufacturers in a changing economic climate, how the industry is responding to the need to balance ethics with but interests and to win both political and public confidence. Enquiries: Financial

Fex: 071 873 3975/3969. LONDON

MARCH 9 & 10 Of And Gas Distribution in The FSU The Adam Smith Institute is organising a two day conference on Pipeliae ion Systems that will focus on the rehabilitation, construction,

ement and operation of oil and gas

pipeline distribution systems in the

hiles of the Former Soviet Union.

Tel: 071 490 3774. Pax: 071 490 2296.

Know Your Compe

Analysis Inc. Benchmarking A practical two day seminar/workshop from the UK's No 1 specialists. Practical case ercises, successful case studies. Guest speaker who is head of a major company's ntelligence unit. Contact: Patricia urd. RMP Intelligence Service Tel: 071 487 5665. Fax: 071 935 1640.

DRI/McGraw Hill's International

Sconomic Outlook Conference

DRI's International Economic Service

MARCH 11-12

Tel: 081 545 6212

provides company executives with detailed assessments of the prospects for market, financial and credit conditions, and the principal risks ahead. for the main international economies. Contact: Corinne Redonnet.

EIS And External information This one day conference explores the potential of LT, to radically improve the process of collecting, analysing and haring external business information. How EIS and related systems can hupo the quality, scope and relevance of this Contact: Business Intelligence

Tel: 081 544 1830. Fee: 081 544 9020.

MARCH 15 & 16 The European Water industry This high-level forum will look at longterm prospects for the industry, ental legislation and the cost of raising standard. Russian and Eastern European approaches to water ment will be assessed as well as financing fature industry invest s: Financial Times, Tel: 071 814

LONDON MARCH 15-16 6th international Life Insurance Conference: "Putting The Policyholder First*

9770. Fax: 071 873 3975/3969.

An exploration of the ways and means in which the industry is changing itself to ns of its cu Contact: Anna Pearson, Lafferty Tel: 071 782 0590, Fax: 071 782 0596. LONDON

MARCH 19 Regulatory Strategies:

British Regulation London School of Economics. One day conference suitable for professional enlators and those directly or indirectly affected by regulatory regimes. Fee: £200. Contact: LSE Short Courses Office. Honehton Street, London WC2A 2AP. Tel: 071 955 7227. Fax: 071 955 7676. LONDON

Controls And Responses In

Implementing Total Quality Successful Corporate Transformat How To Achieve Business Excellen This is a one day briefing for senior executivies which draws mon the experience of world class compar ies such as Me Communications, Rank Xerox and IBM Contact: Dipti Chaphan, IBC Technical rvices Ltd. Tel: 071 637 4383. Fax: 071 631 3214. LONDON

MARCH 23-26 Total Quality Man The Right Way to Manage William E Cons ill Conway, the first Western CEO to ement the Deming philosophy in the

West, will present his Right Way To nar. People of all levels can learn from his knowledge and turn philosophy into practice.

Contact: Mike Gallimore & Associates Ltd. Tel: (0621) 858058. Pax: (0621) 850972.

BIRMINGHAM

MARCH 24-26

The Second World Coni institute Conference Coal For Development covers coal financing, coal related projects, clean coal technologies and coal's importance in present and future economic develop Por senior executives, scientists, lawyers, bankers, government representati

LONDON MARCH 25

reion a coordinated strategy to transform Contact: Business Inte

familiar methods of human res ntact: Claire Meckins, The Eco

MARCH 31 - APRIL 2 The Energy Industries from the region, fund managers, oil executives, and noted experts.

Contact: Corinne Rede

APRIL 1-3 ent officials & inte act: Karen Pedersen, Euro

An Update For Europeans On Clinton's Tax Changes higher taxes and greater protection

stellers Contact: The Event Organisation Company. Tel: 071 228 8034.

Developing An i.T. Strategy For

Marketing This one day conference shows how to the effectiveness of sales and marketing through the use of 1.T. It explores to be resolved in order that companies can make a creative use of systems.

Tel: 081 544 1830. Fax: 081 544 9020. LONDON

Empowerment: Changing The Corporate Mindset Is your organisation changing fast enough by liberating individuals? This one-day conference will help delegates look beyone management and focus on the leading

LONDON Emerging Markets/Restructuring Of East Europe And The Former USSR th Annual PlanEcon, DRI/McGraw-Hill Conferences with economic ministers

Tel: 071 493 6711. Pas: 071 409 3296

LONDON

Cuba Key govern experts, including Ernesto Melendez Bachs, President of the State Committee, & Sir Edward Heath, will tell delegate about Cuba's potential & the practical aspects of doing business there. Tel: 071 779 8831. Pax: 071 779 8835.

Does Bill Clinton's inauguration spell lers clerify current tax policy, pinpoint which taxes will be used to slash the deficit. and will these changes risk sparking as EC-US tax war. Enquiries: John Rumsey. International Tax Review Seminara.

Tel: 071 779 8534, Fex: 071 779 8603.

JUNE 28 - AUGUST 6 London School Of Economics The LSE is offering a selection of intensive and examined three week summer courses in International Studies, Philosophy. Criminology and Management. Suitable for

those in private and public sectors seeking Contact: Nicole Meakin, LSE, Houghton Street, London WC2A 2AE. Tel: 071 955 7533. Page 071 955 7675.

LONDON

INTERNATIONAL FEBRUARY 10 & 11 Europe - The Way Forward The aim of the Forum is to look at grow pects in Europe, the framework for economic and monetary policies, as well as trade and competition policies and the industrial chaffenges and strategies

Enquiries: Financial Times. Tel: 071 814 9770. Pag: 071 873 3975/39 FEBRUARY 11-12 6th International Bank Card

Conference Keeping Pace with the Changing ". Find out how can behaviour is changing; how are card issues and associations reacting? Topics include: bank vs. non-bank card issuers, fraud and risk management. Speakers from GM, GE, Visa International. Contact: Catherine O'Reilly, Lafferty Conferences. Tel: (+353 1) 718022. Fax: (+353 1) 713594.

FRANKFURT International Pharmaceutical FEBRUARY 24 -- 26 Seminer Excellence in Strategic **lenegement**

Châtean de Divonne, France. (15km from Geneva). A Residential Briefing organised by LBC and SDG exclusively for senior executives with significant strategy responsibility, 6 places still vallable. Price £1995. Contact: Lucinda Middleton, IBC. Tel: 071 637 4383.

FEBRUARY 24 -- 26 Private investment in dependent Slovakia The Prime Minister and other Ministers

present: Privatisation, Finance, Eco Transport & Comm, Environment, the Government program and the experiences of successful inve gister contact: HC&CS, Priemyselná 6, 834 90 Bratislava, Slovak Republic. BRATISLAVA, SLOVAK REPUBLIC MARCH 1-3

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Sue Giddins, Furor

markets will be discussed in detail by sonior government ministers & international experts from severa countries. To apply for com

Tel: 071 779 8830. Fax: 071 779 8835.

Will examine the region's trade &

infrastructural investment & capital

investment opportunities. Privatisa

Shrimp Processing And

MARCH 9-18

A practical overview of processing niques and international marketing of shrimp. Program features seminars on quality control, USFDA regulations, and marketing strategies, as well as attendence George Lambron, Pragma Corporation. Tel: 703 237 9303. Fax: 703 237 9326. TAMPA and BOSTON

MARCH 11 EC Romania Business Forum Up to date intelligence on industrial and ties in Romania for cial opportu EC companies. Top speakers from Romanian Government and Ministries, EC sion and EC industry. Organised by EC Commission. Contact: Société Générale de Développement SA. Tel: +32 2 512 4636. Par: +32 2 512 4653.

MARCH 16-18 international Gaming Business Exposition (IGBE) Europa '93 IGRE Europa '93 is the only major Enropean exhibition exclusively for the casino gaming industry. IGBE Europa showenses all major products and services of importance to the casino. Special events will be held. Contact: Eileen B.

107 Pax (USA): (203) 838-3710 MONACO MARCH 23 - APRIL 2

Baird. Phone (USA) (203) 852-0500, ext.

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MARCH 24 - 25 Financing The Oil And Gas Sector in The FSU An Adam Smith Institute International

Conference on the organizational structure and Gas Industry - government from Russia, Kazakhstan, Azerbelian, Turkmenistan and the Ukraine discuss Tel: 071 490 3774, Fax: 071 490 2296.

MAY 24 - 26 International Management

Symposium
University of St. Gallen. "Mobilizing Corporate Energies". In lectures, pane cussions and workshop Symposium seeks to analyze and evalu strategies in situations of sudden and extreme economic decline on the level of contepreneurial and political decisions. Contact: Alexander Arnold, ISCm. Tel: +41 71 22 00 80. Fax: +41 71 22 02 09

SWITZERLAND

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who use its innovative lawnmowers. trimmers and other machines for preening their gardens, Flymo has always prided itself on being able to follow

a fairly straight line. Yet in the past Rethinking few years it must have performed more gyrations than

almost any other company which geared up well ahead of this month's dismantling of European trade barriers. In response to sharp changes in the marketplace, it has had to rethink strategy and tactics several times.

The rethinking done by this successful British company, which employs 450 staff, has been considerable. Since the Financial Times last wrote about its continental European strategy four years ago, it has changed tack on several counts, most recently just two months ago.

• Having abandoned hope in the late 1980s that the "hover" mowers which made its name on its home market would ever sell in mass-market volume on the Continent, it has now revised its view again; thanks to improved product design, hover sales are starting to accelerate in several continental countries, notably France, Denmark and Norway. On the other hand, the "wheeled rotary" mower which Flymo launched in 1989 especially to suit continental markets "has not done well there - we've found it much tougher than we expected", admits Les Evans, the managing director.

Flymo's continental export drive has been transformed from a toe-dipping exercise in 1988 into a rapid forward march

Only a quarter of its sales have been made on the Continent. But with the addition of a roller it has sold unexpectedly well in the UK, carving out a new segment.

· Thanks to the hover boost, Flymo's continental export drive has been transformed from a tentative toe-dipping exercise in 1988 into a rapid forward march. In spite of a slide in prices, the value of its total exports - most of which go to the Continent - has nearly doubled to \$15m, and is pitched to quadruple over the next four years. At the same time total sales have risen by "only" a half, to £73m.

 It had inadequate influence over how its products were distributed and sold by the various continental

Christopher Lorenz explains how Flymo forced a common pricing policy throughout the single market

Switching gears on a rocky road

sales companies of its parent group Electrolux. But it has now persuaded most of them to slash overheads and sales prices by cutting out the wholesaling link in their distribution chains. They now sell direct to retailers.

• It is on the verge of annexing staff from those sales companies and integrating them into its own organisation, run from Newton Aycliffe in north-east England. This single European organisation will have key managers dispersed across several countries.

That some of these steps have been made necessary, and others possible, is thanks to three factors. First, the speed with which, against all expectations, a European "single market" in lawn and garden machinery is being created by sev-eral combined forces: the rise of powerful retail chains, some of which are selling across national borders; a flood of cut-price, lowspecification, standard imports from Italy and the US; and the impact of the recession on consumers' readiness to buy these machines. Little is now made of the climatic variations and different consumer habits which just four years ago were expected to keep the European market fragmented indefinitely.

This retail-driven convergence of consumer buying patterns has enabled Flymo to cut production and inventory overheads by slashing the number of variants of each product. Instead of seven, it now has just two: for the UK (with a 240 watt voltage, and different plug). and for the rest of Europe.

The second enabling factor behind Flymo's rethink is the financial strength which has brought it through four of the worst years for European garden machinery that anyone can remember, because of the way drought combined with recession. That strength flows from the company's low break-even point and its commitment to product innovation even through hard times; the latter pays off in the form of a stream of successful product launches, and in healthy cash flow. The third factor - partly the

result of the previous one - is the



backing that Evans has had from his Swedish parent in his some-times fraught discussions with Electrolux sales companies across Europe. It has helped him considerably that, 18 months ago, he was promoted to the position of a European "product line manager" within Electrolux, reporting direct to its president in Stockholm.

Previously, he had a product line manager above him. As part of the move, Evans was given responsibility for the consolidated profitability of all Flymo's sales, including those through staff in continental countries who in other respects reported to local Electrolux managers.

For companies in other industries faced with intense price competition and over-costly distribution arrangements in European markets, Flymo's experience over the past four years is especially instructive. in spite of its unusual position within a large multinational. In 1988, it was faced with trying

to sell through a set of sister companies which were unused to having direct relations with retail chains. Instead, they used wholesalers to distribute to specialist dealers.

In most national markets, the structure of the distribution chain for imported machines was also so complicated, and the mark-ups for each link [sales company, wholesaler and retailer) so generous, that selling prices had to be pitched up to twice as high as those in Britain. They were far higher than for local manufacturers.

In extreme cases, Electrolux sales companies were trying to make a margin of 40 per cent, wholesalers 20 per cent and retailers 40 per cent. The resulting consumer price in Scandinavia was more than four times the factory cost, against less than 21/2 times in Britain.

"This created a vicious circle," says Phil McGrath, Flymo's sales director. "It drove sales down to the extent that we were literally going

backwards. With the French and German markets shifting quickly from feature-driven brands to ownlabel low-specification imports through hypermarkets and other

retail chains, it was very serious."

But this situation also gave Flymo a perfect opportunity to confront the sales companies. It began to attack the problem by showing them a spreadsheet with the UK manufactured costs and all the mark-ups, plus the consolidated result which Flymo wanted to achieve. It explained that this could be done only if the sales companies cut out the wholesale link, and added mass distribution to their network of specialist dealers.

A further weapon which it was able to wield over the sales companies was the growth of cross-border retailing, which has been rapid over the past couple of years on the Continent. Evans and McGrath told the Danish, Norwegian and Swedish sales companies that they would have to sell at a common price, 25 would those in Benelux, Germany, Austria and Switzerland. "We said if you don't co-operate, the retailer will buy from your sister company across the border," says Evans. With product specifications no longer varying between countries. "that was a hell of an incentive".

In the short term, from 1990, Flymo used its financial muscle to subsidise local losses while the sales companies cut prices and broke into the mass market. Some of the national Electrolux sales companies were also ready to help foot the bill for a time. "We had to support some markets more than others, but we saw it as a brand

investment," says Evans. In the medium-term, the obvious answer was to cut overheads to the bone by redesigning the entire structure of Flymo's sales, internal administration, warehousing and distribution so as to remove duplication of activities between head office and the sales companies.

There will be a single warehouse probably at UK headquarters provided delivery across Europe in three days can be guaranteed.

A project team began work on the details last November, just after Evans and McGrath - in another rethink - had decided to move straight to a pan-European structure, rather than via an interim one with four regions. From this autumn in France, local sales staff will be transferred to Flymo, plugging directly into its UK computer network and all its other systems. Shipping, but not involcing, is already being done direct from Newton Aycliffe. In late 1994, the same structure will be extended to other continental markets.

From then on, Flymo will really be operating as a single market

When fatal illness is a public affair

Martin Dickson on the executive's duty when serious sickness strikes

That should the chief executive of a large quoted company do if he discovers that he has a serious, potentially fatal illness? How much of the problem should he make public, and when?

This was the awful question which confronted Michael Walsh, chairman of US conglomerate Tenneco, on Tuesday last week when doctors told him he had a brain tumour.

Walsh's response conformed with the face-the-facts regime he has imposed on the formerly flabby Tenneco since he took over as chief executive a year ago - complete and immediate disclosure.

He held telephone conference calls with securities analysts and the press early the following morning, in which he explained the nature of the problem, the treatment intended, and the median survival rate for patients in his condition (five to six years).

He declared that he had virtually no symptoms, apart from a slight limp, and that the tumour would have no effect on his ability to carry out his job. A letter from

his doctor supported this judgment. Why then, did he announce the news so quickly? Walsh said that if he had failed to act, rumour and speculation would have developed over his health, and this could have been damaging to investors in the

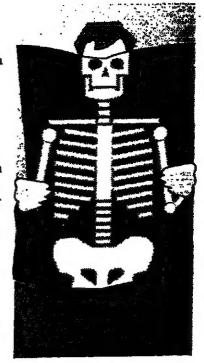
"Little deceptions become big deceptions." he added. "Pretty soon all your energies are going into managing the problem, not the

Numerous US lawyers and management consultants suggest that Walsh acted in an exemplary fashion - that full, frank and immediate disclosure of serious medical problems is in the best interests of a publicly quoted company and its shareholders.

Indeed, US securities law obliges publicly quoted companies to disclosure facts when these are material" to its business.

But as Keith Kearney, of New York lawyers Davis, Polk & Wardwell points out, this gives companies a fair degree of latitude in what they report on matters

Privately-owned US companies are under no legal obligation to report health problems.



Coincidentally, this was underscored last week when TLC Beatrice, a foods group, only disclosed that its chairman, Reginald Lewis, had brain cancer the day before he died.

Publicly tracking the course of a disease can be much more of a grey area than initial disclosure of the problem, pitting respect for an individual's privacy and suffering against shareholders'

Time Warner faced this when Steven Ross, chairman and creator of the giant media group, was found to have prostate cancer. The company revealed the problem in November 1991 but insisted for months that Ross remained in control of the business, while working from home. It announ last June that he had taken temporary leave of absence for further treatment. Ross died in

Walsh has waived all confidentiality about his medical condition with Tenneco's board, which will be kept fully informed by his doctors and will then have to decide what, if anything, to make public. Admirers of Walsh are hoping that no news will be

CONTRACTS & TENDERS

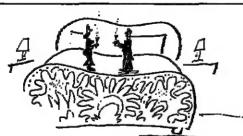


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NOTICE IS HEREBY GIVEN to the holders of the Class A and B Mortgage Backed Floating Rate Notes Due Trust Deed dated 23rd February. 1988 (the "Trust Deed"), between the Issuer and The Law Debenture Trust Corporation p.l.c. as Trustee, and the Agency Agreement dated 23rd february, 1988 (the "Agency Agreement"), between the Issuer and Morgan Guaranty Trust Company of New York (the "Principal Paying Agent") and others, the Issuer has determined that in accordance with the Redemption provisions set out in the Terms and Conditions of the Class A and B Notes, all outstanding Notes will be redeemed on 26th February, 1993 (the

All remaining Class A and B Notes of £100,000 each may be surrendered for redemption on the Redemption Date at a Redemption Price (the "Redemption Price") equal to their principal amount together with accrued interest thereon at the specified office of any of the Paying Agents, which are as follows:

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55 Exchange Place, Basement A New York, New York 10260-0023 In respect of Bearer Class A and B Notes, the Redemption Price will be paid upon presentation and surrender, on or after the Redemption Date, of such Notes together with all unmatured compons and talons appertaining thereto. Such payment will be made (i) in sterling at the specified office of the Paying Agent in London or (ii) at the specified office of any Paying Agent listed above by sterling cheque drawn on, or at the option of the holder by transfer to a sterling account maintained by the payer with, a Town Clearing branch of a bank in London. On or after the Redemption Date interest shall cease to accrue on the Class A Notes which are the subject of this Notice of Final Bedemption.

HMC MORTGAGE NOTES 2 PLC

By: Morgan Guaranty Trust Company

us Principal Paying Agent

Dated: 25th January, 1993

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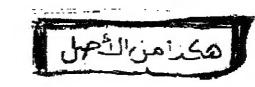


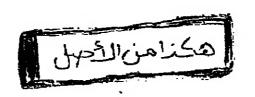
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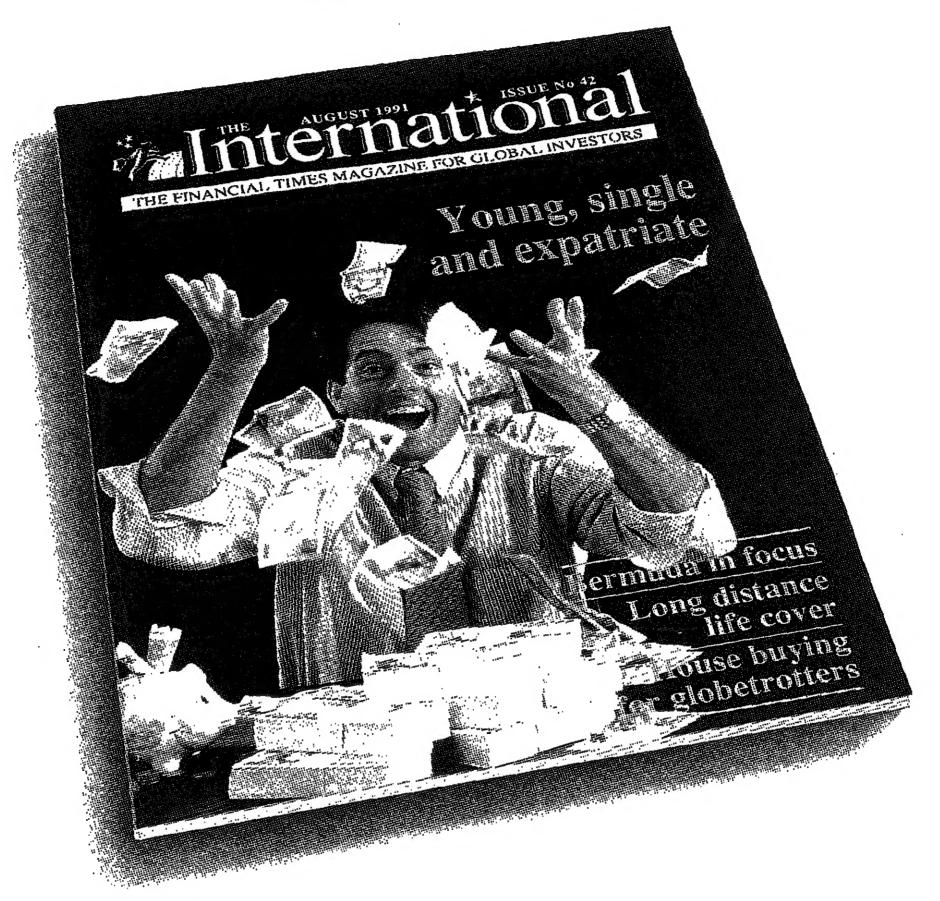
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- - □ 1 Domestic Equities

Types of investment currently held

□ 6 Extraction (Oil, minerals, etc) □ 7 Manufacturing/Engineering

□ 99 Other (Please State__

Age □ 1 Under 25

□ 2 25-34

□ 3 35-44

□ 4 45-54

□ 5 55-64

□ 6 65+

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- ☐ 3 Offshore Deposits
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WILTSHIER CONSTRUCTION GROUP has been awarded contracts worth over £30m. All Wiltshier regions are represented in a list which ranges from a £1.5m police station to be built for Eurotunnel at Folkestone in Kent to housing projects valued at a total of £2.5m in the Glasgow area.

Education is represented in the form of a £1.5m infants school at Herne in Kent, a £2.1m lecture theatre block for the Metropolitan University of Leeds, and a \$2.6m major edu-

cation facility in Leeds.

The group's recently established Midlands operation at Dudley is reflected in the award of a £2.8m contract for a 95-bed hotel in Cardiff for Friendly Hotel

Dam development

Water engineering contractor BIWATER has won two overseas contracts together worth £27m. The larger contract. worth £20m, is from the Nigerian Federal Miniistry of Agriculture for the completion of the Kagara dam and water treatment plant in Niger State. The earth filled dam will provide irrigation in Kagara town and the surrounding area.

The second major contract is in Cyprus and has been awarded by the Larnaca Sewer-age and Drainage Board. The £7m turnkey project is to provide wastewater treatment facilities and effluent storage

Mixed batch

ALFRED MCALPINE BUILD-ING has won contracts totalling £30m. They include the redevelopment of Hudderstield Football Stadium (£10m), the redevelopment of a Marks & Spencer store at Middlesborough (£4m), the construction of a teaching facility at Wolverhampton University (£4m) and a social housing refurbishment in Plymouth (£5m).

Scottish hospital

ROBERTSON CONTRACTING has been awarded a £13m contract for the construction and redevelopment of Grays Hospi-

Leeds regeneration project



Sovereign Quay is the building on the left of the picture in this still from the film "Leeds Bridge"

A £3m contract for a 60,000 sq ft office development beside the historic Leeds Bridge on the river Aire bas been awarded to CLUGSTON CON-STRUCTION by Sovereign Quay, a joint venture by Ploughland Estates and Yorkshire Rider.

The Sovereign Quay develop-ment comprises two adjacent

buildings. Windsor House and King House. Windsor House, which fronts on to the river and Bridge End, will provide 20,000 sq ft of offices on five floors with basement parking for 18 cars.

Original features will be retained such as the riverside boardwalk and the facade of the Victorian building, which

appears on what is believed to be the world's first ever moving film, made by Louis Le Prince in 1890 on Leeds Bridge. King House, the adjacent building which fronts on to Sovereign Street, will be vacated by Yorkshire Rider and the interior completely refurbished to provide 40,000 so

units to service the testing

Avionics facility at Llantrisant

Agency. The avionics facility

LAING SOUTH WEST has been awarded a contract by British Airways to build a high-technology centre for the specialist repair and servicing of aircraft electronic components at Llantrisant, mid Glamorgan.

The £30m development is being undertaken by British Airways in association with Welsh Development equipment plus two support

will comprise three two-storey buildings, car parking, access roads and service yards plus minor buildings.

A highly serviced environment is required to support the extensive computer and sensi-Providing a total gross floor tive equipment needed in each area of about 12,780 sq metres, the main buildings will house unit. An important feature is the automated storage and dis-12 production units for repairtribution system. Completion ing and servicing avionics of the whole project is sched-

Maintaining military installations

The BALFOUR BEATTY PROJECTS & ENGINEERING company has been awarded a 233m contract by the Ministry of Defence for works services management for the entire MoD estate and installations in

The Royal Navy, Army and Royal Air Force installations form an important operational and logistic base in support of Nato's southern flank. The contract is a major achievement as Balfour Beatty Projects & Engineering is believed to be the first works

services manager appointed for an overseas Ministry of Defence base. Gibraltar has been a British base since 1704. As works services manager, Balfour Beatty Projects & Engineering will be responsible for

managing the annual maintenance and minor new works budget of about £10m per

The works services manager contract is initially for three years and Balfour Beatty Projects & Engineering will be responsible for the facilities in Gibraltar from June 1993 after a three month hand-over

Foseke: turning over a new Liffe

of it yet, but Karin Foseke is prepared to give it a go. The new director of equity products at Liffe, London's derivatives exchange, next week sets about the arduous task of selling equity and index options to British institutions and the

investing public.
LTOM, the traded options market under the umbrella of the stock exchange, was a failure. Merged into Liffe and under a new roof for the past year, equity index options have faired slightly better, but the volume on individual stock options has actually dropped. Why does Foseke think she can do better?

The Swedish-born American citizen, who says she acts American or Swedish depending on what mood she is in, acknowledges that is "a good question" but believes her background should enable her to tackle the problem afresh. She spent 18 years in the US,

including former directors and ■ Stephen Unwin, formerly advisers, claiming damages of head of banking at Kleinwort at least \$325m. Benson and who before that ran Kleinwort's banking

Added to health quango

operations in the US, has joined Butte Mining as a nonexecutive director. Butte has never made a profit since it was floated on the London stock exchange six years ago; it startled the mining industry last May by launching a legal action in the US against 70 defendants.

RPMG partner Sheila Masters

(right), whose three year stint

as finance director of the

National Health Service put

the wind up many health ser-

vice managers, has been appointed to the NHS Policy

The government has used

the recent departure from the

board of Sir James Ackers, fol-

lowing his resignation as chair-

man of the troubled West Mid-

lands Regional Health Authority, to strengthen the

non-executive element of the

Masters, 43, is one of two

ccountants appointed to the

poard which advises Health

Secretary Virginia Bottomley

member is Tim Chessells, 51, a

on NHS policy. The other new

16-strong quango.

Unwin, 52 and now a consultant, says he would not have joined the Butte board "if I did not believe in the merit of the

including at the Beverley Hills office of Prudential-Bache

Securities advising on equity

options strategies. She then

moved to London, where she

and her husband Peter Jorgen-

tor, he as managing director.

litigation. It will take a year or two, but I said I would help out at this difficult time for the company." He stresses that he was not

acting as a consultant to Butte and says that so far he has not

Young, who is chairman of the

London Implementation

Group, set up to investigate

the options arising out of Sir

Bernard Tomlinson's report on

Set up four years ago in a bid

to make the NHS more busi-

ness-like, the policy board's

aim is to help set strategy and

objectives and monitor the per-

formance of the service

through the NHS management

In its early days, its non-

executive members were

mainly industrialists such as

Sir Graham Day and Sir Ken

Durham. However, they have

since departed and been

replaced by new faces such as

Peter Gummer, chairman of

the Shandwick public relations

FT Lunch for

a Fiver.

On Saturday January 9 the Financial Times announced the introduction of the "PT Lunch for a Fiver" with

Fig. Longh for a Fiver menn at participating restaurants. These have been listed daily, in the Pinancial Times.

The TT Listch for a Fiver menu is for two coerses (afficing) some resignments are offering three).

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King's Head, Ivinghoe, LEIGHTON BUZZARD,

Wheelers, 12a Duke Street, LONDON W1

Pierre Victoire, 10 Victoria Street, EDINBURGH

Pierre Victoire, 38-40 Grassmarket, EDINBURGH

Pierre Victoire, 52 Coburg Street, EDINBURGH

Tomorrow's listing will include London restaurants

Pierre Victoire, 8 Union Street, EDINBURGH

Caté Rouge, 7a Petersham Road, RICHMOND, Surrey

Café Rouge, 26 High Street, Wimbledon, LONDON

executive.

former partner of Arthur group, and Kate Jenkins, a for-

over 130 restaurants participating nationwide.

Sonny's, 94 Church Road, LONDON SW13

Brasserie Forty Four, 44 The Calls, LEEDS

Armadillo, 20-22 Mathew Street, LIVERPOOL

Normandie, Elburt Lane, Birtle, MANCHESTER

Adlards, 79 Upper St. Giles Street, NORWICH

Le Marché Noir, 2-4 Eyre Place, EDINBURGH

The Ubiquitous Chip, 12 Ashton Lane, GLASGOW

La Belle Epoque, 61-63 Dublin Road, BELFAST

Sonny's, 3 Carlton Street, Hockley, NOTTINGHAM

The Marsh Goose, High Street, MORETON-IN-MARSH,

The Vintners Rooms, 87 Giles Street, Leith, EDINBURGH

Markwicks, 43 Com Street, BRISTOL

Sioans, 27-29 Chad Square, Hawthome Road, Edgbaston

London's health services.

start to Swedish turnover tax (abolished at the end of 1991) driving business offshore, many members of the London exchange community were impressed with Foseke's drive. Since leaving OM early last year, she has been at WestPac London as head of distribution within the financial markets group, but says she missed the buzz of an innovative, successful market.

At Liffe, Foseke, whose boss is business development managing director Roger Barton. will have to tread carefully with those members of LTOM who had wanted a managing director representing their interests and reporting directly to the chief executive. There is also unhappiness at how long the appointment took to make.

sen were hired as a team to Meanwhile, the advice from one LTOM old hand, who develop the London end of Swedish exchange OM - she as business development direcreadily admits past mistakes and welcomes a fresh face, is While OM London more or simple: "I hope she doesn't lisless owed its existence at the

> discussed whether he would be paid anything as a director.

> David Lloyd-Jacob, Butte's chairman, says he has known Unwin for about ten years since they both worked in New York and recently had increasingly been seeking his advice. He says: "Butta needs to ensure we have the financial resources to fight the US case to the end. With his financial ckground, Unwin is an ideal addition to the board."



mer personnel director of the Royal Mail. The other nonexecutives are Sir Roy Griffiths, a former deputy chairman of J Sainsbury, Sir Robert Scholey, the former British Steel chairman, and Professor Cyril Chantler, the clinical dean of Guy's and St Thomas's medical schools, and one of the first doctors to embrace the government's controversial health service reforms.

Moves in



Christopher Honeyborne.

52, who started his career as a research demonstrator in crop protection at Reading University, has turned up as chief executive of SEYMOUR PIERCE BUTTERFIELD, the stockbroking subsidiary of the Bermuda-based Bank of Butterfield Group. In between and while working for Banque Paribas, he was involved in buying Quilter Goodison, of which he became chief executive; although Paribas later sold Quilter, he kept his French connection by becoming a non-executive director at Cartier in the UK. He also retains chairmanships at Group Finotel and Cameron Richard Smith (Holdings). Alan Thomas, formerly US investment manager at Fidelity International, has been appointed adviser, member assessment at IMRO. John Paterson has been promoted to md of ALBERT E SHARP's institutional and research department. Mark Leather has been appointed a director of RATHBONE BROS & Co. ■ Andrew Haskins has been appointed a director of FOSTER & BRAITHWAITE. Richard Rushton, formerly director of customer service. has been appointed head of mortgage operations for NATWEST Home Loans; the md, Gil Gillis, has retired. ■ Robert Kidson has been appointed a director in the corporate finance department of SMITH & WILLIAMSON. ■ Mark Brady, Jonathan Brown, Nicholas Swales and Dick Goodfellow have been appointed directors of WISE Jeffrey Nick has been

appointed md of CANNON LINCOLN; he replaces David Martin who is returning to

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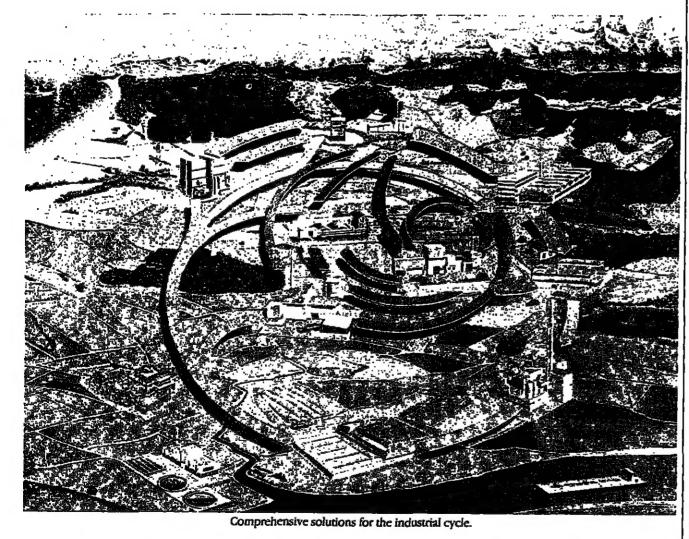
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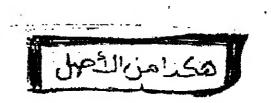
QUESTION 11: Car the Queen is inside? ANSWER 11: Answer this question, together with 9 others published during the competition period, and send them, together with a completed entry form to "FT Lunch for a

markand for two at Gidleigh Park, Chagforti, Deven

Fiver", Number One Southwark Bridge, London SE1 9HL, to arrive no later than Friday February 12 1993. The prize draw will be made on Monday February 15 1993. The sender of the first correct entry drawn after the closing date, from all the entries received, will be declared the winner. Full details of the competition and previous questions are available from the Marketing Department of the Financial Times at the address given above, or on Tel: 071 873 3670.

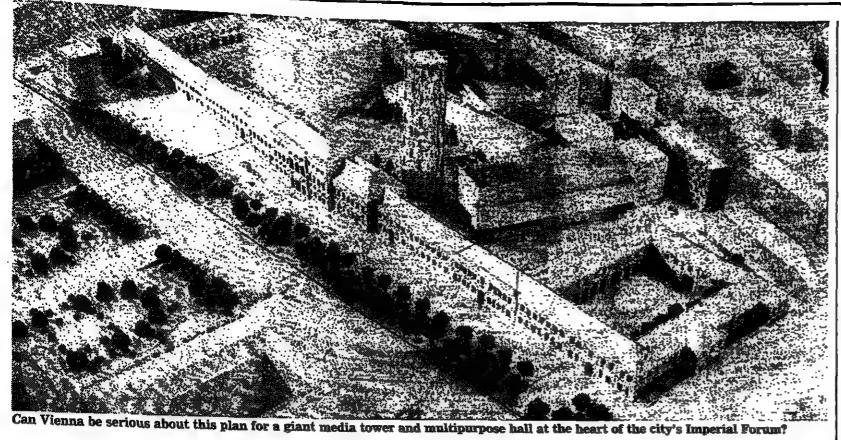
Event specked, from 10h-29th January, the financial Times has passed at "To" Lanch for a Fiver question. Answer any 10 of the 15 questions (Clue, The involver in the many of a resonant given in the day's include, complete an entry form published every day that week and send them to us at the address moved include. Your comments on your favouring FF Lanch for a fiver manuarily also be believed. FINANCIAL TIMES

> Main activity carried out at work Please tick if you do not want your name



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Architecture/Colin Amery

It's the way that you spend it

rchitectural debate is particularly lively at the moment, with two events in the last week making useful contributions to the changing climate.

The first was the Royal Society of Arts' symposium on one of the most important subjects for architects, devel-opers and clients: "Better Buildings Mean Better Business". It was chaired by Lord Sainsbury of Preston Candover and addressed by Mr Michael Howard. the Secretary of State for the Environment. The symposium raised a fundamental question: "What is better business and how can it be helped by better building?"

The principle speakers, the Secretary of State and Mr Vincent Wang of Stan-hope Properties, followed a similar line to the chairman in discussing the main issues affecting quality.

Six factors were discussed as parameters for judging what makes a building

The right timing of development (just as essential as the right location)
A good relationship between the client and the professionals

Design quality

Efficiency of planning and operation
Relationships with the neighbours
A successful balance of quality and

Mr Howard continued to argue for Compulsory Competitive Tendering for public authority architectural services. The Secretary of State's view is that: There is a trade-off to be made

Tohn Rosselli's 1984 study of

opera, The Opera Industry

in Italy from Cimarosa to Verdi, examined the history of

Italy's lyric theatre not from

the usual point of view of the

composer but from the impre-

sario's often muddled and

makeshift office. Drawing on

the long-neglected Lanari

papers in the Biblioteca Naz-

ionale in Florence, Rosselli drew a picture of an exotic world that, while generating a

multitude of enduring master-

pieces (and an even greater

multitude of flashes-in-the-

pan), struggled against endless

material problems, not to men-

tion social and political obsta-

To that book, Rosselli's new

volume, Singers of Italian

Opera, is the perfect comple-

ment. While few impresarios

found biographers and even

fewer were literate enough to

between price and quality, and those responsible for spending public money must ensure they strike the right bal-

It is interesting to observe a minister - who clearly appreciates quality and has directed government departments to try to raise building standards struggling with an unnecessary dogma which can put those very standards in jeopardy. I wonder how lawyers would enjoy the compulsory application of the competitive fee bldding system applied to their services?

Mr Richard MacCormac, president of the Royal Institute of British Architects, insisted that the issue of fees cannot be divorced from the issue of quality. When you pay an architect, you are paying for time and quality of work. The lowest tender approach to architecture would be like asking Shakespeare to write his plays as quickly as possible. "Selecting architects by fee competition, on the same basis as street cleaners, simply invites architects to give the minimum time to the design process to minimise fees.

The views of Mr Wang, an innovative developer with a track record of success at Broadgate and Stockiey Park, were based on wide understanding and expecan save money in the long-term. Productivity, absenteeism and sickness are all affected by a building's design. And a well-designed building will cost significantiy less to run, in adaptation, maintenance and energy costs."

write their memoirs, singers'

careers have hardly gone unre-

corded. But in a competition

for the highest degree of unre-liability, the biographies, auto-

biographies and hagiographies

of Italian opera singers would

Scraping away the encrusta-

tions of legend, the inventions

of hack journalists, the erac-

gerations of the singers them-

selves. Rosselli has arrived,

insofar as possible, at the

naked truth. Admittedly, by

omitting false or suspect infor-

mation, the book can here and

there seem disappointingly

bland. Singers' honoraria make

less than enthralling reading;

but this is the first time that

an opera historian has seri-

surely take first prize.

ceived quality of a building's finishes is only a small part of the total cost, perhaps 10 per cent, "Architectural quality is not just to do with the quality or cost

of the finishes. It is not a question of cost at all. It is purely a question of skill, commitment and loving care. Spending more money certainly does not assure a better result." The other event that sparks debate is a small exhibition at the RIBA called

Before and After Planning. It runs until February 6 at 66 Portland Place, London WI, organised by Hawkins Brown and GMA Planning. It shows the designs of architects "before and after" the actions of planning committees.

Rather an introspective exhibition, it is not designed to make the problem very clear to the public. I did not consider the planners to have been wrong in all cases although some of their interventions were undoubtedly destructive and ignorant. The whole area is a subjective one: it is difficult to argue for non-intervention from elected planning bodies when a nominated and largely self-selecting group – the Royal Fine Art Commission – plays the role of an arbiter at the national level.

museums in Austria organised by August Sarnitz and presented by the Austrian government. It raises a great many questions about the links between new and old buildings and the

ously tried to make sense of contracts involving (to mention only a few currencies of were often brief, even more

Anyone who has recently been in Vienna will realise that Austria has a more relaxed approach to the location of new buildings in old settings than many other European countries. There are some good examples here of the intervention of modern artists and architects in the expansion plans of Austrian museums and there is clearly a well-funded and intelligent govern ment approach to the question of muse-ums. (Peter Brooke, please note). I would recommend this exhibition to museum directors as well as the public

- especially to Mr Nicholas Serota of
the Tate Gallery as he plans the growth

One scheme worries me, and that is the proposed new museum quarter at the heart of the Imperial Forum of Vienna, opposite the marvellous stables by Fischer van Erlach built in 1720. To turn the former imperial stables into a museum quarter is a difficult task demanding immense sensitivity. I find the proposals for a giant media tower and multipurpose hall and museum of modern art strange and arbitrary -and curiously reminiscent of the 1960s Can Vienna be serious about this plan?

I will return to this subject when have had the opportunity to look closely at the site. As shown at the RIBA I can scarcely believe that this scheme is, as it is claimed to be, "a direct modern counterpart of an ancient

Greek acropolis".

rience. He pointed out that high quality Also at the RIBA is a fascinating, well-designed exhibition about new

Opera legends a cappella

William Weaver on a reliable guide to Italian singers

the period) Neapolitan ducats,

Austrian thaiers, Piedmontese

SINGERS OF ITALIAN

OPERA

by John Rosselli

Cambridge £29.95, 272 pages

lire, gold Napoleons, and finally US dollars. Establishing

comparative buying power is

even more daunting (and to

complicate matters, singers

were sometimes paid not in cash but in kind: lodging, fire-

For many years singers were

wood, travel expenses).

often inglorious. Despite his

stern scholarly intentions, Ros-

selli allows room for a few

illustrative anecdotes which

hardly inspire nostalgia or,

still less, envy. The chapter on castrati makes severe demands

on the faint-hearted reader, but

never has this delicate subject

been expounded with greater

The modern opera fan fre-

quently thinks of singers as

superstars, ignorant, greedy,

causing hard-up opera houses endless headaches and driving ticket prices through the roof.

But, as the reader of this study

soon realises, singers them-

clarity and sense.

selves have traditionally been their teachers, their managers, their employers; and for every millionaire tenor there are dozens of tragic failures. Verdi did not build his Casa di Riposo without reason. Even the great artists of the golden turn-ofthe-century had to pay the price of gruelling tours and

often rough transatiantic cross-

ings, compared to which jet lag is a trivial irritation. Rosselli's generous notes constitute an invaluable bibliography, which his final "Note on further reading" admirably completes. This dispassionate, but not detached study of the singer of Italian opera, from the Renaissance to the almostpresent, can be read as a corrective antidote to the flood of "official", usually goesipy and inaccurate lives, which not even this dam of fact will be able to staunch.

Opera/Monte Carlo

Hampson sings Hamlet

Ambroise Thomas's Hamlet (1874), one of the finest prod-ucts of the 19th-century operatic second rank, has a star role for a lyric baritone of romantic presence, vocal mag-netism and complete command of the French singing style. In our day it has served as a notable vehicle for Sherrill Milnes (who also recorded it) and Thomas Allen; the latest important protagonist is Thomas Hampson, the tall, handsome, greatly gifted American baritone mainly known up to now for his Mozart and Rossini roles (it is as the latter's figaro that next month he nakes a belated Covent Garden debut).

His first approach to this operatic Shakespeare adaptation was wisely planned. It took place, last week, not in one of the big international opera houses where Mr Hampson has become a regular per-former, but at Monte-Carlo. Here – away from the lime-light, in Garnier's small jewel-box of a theatre – voices never have any need to press for audibility, contact between singers and audience is close, and the productions are cast and mounted with care and

This was, indeed, not a One Man Show but an intelligently devised staging - by John Cox in the bold-coloured, strikingly modern-accented sets and costumes of Paul Brown (designer

of the much-admired Royal Opera Mitridate) - which increased even further my admiration for the whole work. In the later part of his career Thomas's name became a byword for passe traditionalism in French opera; Shaw's sallies against Hamlet -"I really never saw such a foolish opera" - were sharppointed.

At this date there is surely

no longer any need to mind operatic Shakespeare in this pared-down form, with its far-from-conventional Happy End. The beauty of so much of the opera resides in the fastidiousness and precise purpose with which Thomas treated Grand Opera conventions. Numbers familiar out of context (Hamlet's monologues and Drinking Song, Ophelia's florid Mad Scene) gain miraculously from their surroundings. The distinct tone and colour of the orchestral writing show how much Thomas learned from Berlioz; and while there are big public scenes in the Meyerbeer manner, it is the combination of intimacy and seriousness that keeps them - and, indeed, the opera - so fresh and so surprising.

Mr Hampson provided a noble centre point. His high baritone, near-tenorial in clarity and lightness of timbre. is an instrument of the utmost artistocratic elegance; so are his stage demeanour and his

excellently schooled delivery of French. He has a Lieder-sing-er's gift of close focus, which lent a particular eloquence to Thomas's "To be or not to be" and "Get thou to a monastery" (with its wonderful blossoming as a trio). In the earlier acts he seemed self-absorbed, lacking a degree of emotional intensity and, with it, a quick-ness of reaction to the others

on stage.
But as the operatic momentum built up, so did the evidence of his engagement. If Mr Hampson should choose to make Hamlet a mainstay of his repertory, I predict for him an ever-growing success. I also predict a big future for the Ophelia, the very young Bulgarian Alexandrina Pendachanska (a recent WNO Gilda), whose highly individual soprano leggiero - needle-bright yet full of "bottom" - is complemented by a heartbreaking innocence of stage

personality. Stefania Toczyska (Gertrude) and Philippe Duminy (Claudius) both made much of their well-written roles. Lawrence Foster was the sound, secure, but sometimes rather unimaginative Monte-Carlo conductor, a little too free with the cutting shears.

> Hamlet Monte Carlo **Max Loppert**

London Sinfonietta/Barbican

A birthday gala

For months already the London Sinfonietta has been celebrating its 25th birthday; but Sunday was the actual anniversary, and the orchestra marked it one day earlier with an elaborate double concert at the Barbican. A rich bill of fare, suitable to the occasion: two premières (world and local), some hardy Sinfonietta perennials, a staged Stravinsky and a swatch of Broadway songs to remind us that Broadway-on-CD is now, in these straitened times, the Sinfonietta's ace in the hole.

Robert Saxton's new Psalm A Song of Ascents is a trum-pet concerto commissioned by the orchestra for John Wallace, who delivered it eloquently. Like other recent Saxton, it has visionary aspirations, and here and there echoes of Jew-ish intonations. The dissonance-factor is ingratiatingly low. From a striking start with bells, each of its continuous sections accelerates eagerly (though with less than the expected thrust, this time anyway); at last there is a soulful climax, and a small, serene

An intricate solo cadenza midway puzzled me – it tickled the ear, without explaining quite what it was meant to be doing: perhaps that will emerge on further hearing. In Oliver Knussen's four delicate, impacted Songs without Words (first heard last year in New York) there were some teasingly dense passages which want further acquaintance too, but there was a palpable sprinkle of magic in each "song". A ravishing cello line in the second; an elegantly melancholy one for cor anglais in the



fourth, where the other seven players slip in, one by one, to extend it with tender discretion.

had opened the first concert with all its scathing truculence intact, players spread out across the wide Barbican stage; and Schoenberg's Chamber Symphony no. 1 - in which the Sinfonietta team is peerless - ended it. (A trick of the acoustics, though, made the horns domineer uncomfortably.) There was a smoothy performance of Ravel's two-hand plane concerto by Paul Crossley; and Felicity Palmer revelled confidently in Berio's evergreen set of Folk Songs: for the next few years, everybody will want her to sing them.

L'Histoire du Soldat, the staged Stravinsky, turned out disappointingly flat. Nothing wrong with Elgar Howarth's treatment of the brilliant little score (he conducted the Varese and Ravel too), nor of course with the instrumentalists, and

Roger McGough's new words served well enough; Jim Carter's sturdy narrator and John Sessions' nervy soldier did what they could with what they were given to do. Stephen Langridge's production, however, gave them next to noth-

ing.
His initial premise, that the role of the devil could be assigned effectively to six young amateur mimes, was already a grave mistake. Far worse, indeed quite ruinous, was the use he made - or rather failed to make - of the crackling score. Instead of let-ting it generate all the lively, inventive movement and byplay that Stravinsky and his collaborator Ramuz expected for their show, he let the action stop dead, again and again, while the music pro-ceeded like abstract concert numbers from stage left. Sad, and boring, a complete waste of an enviable opportunity.

The nine Broadway numbers in the last half of this second concert made more than fair amends, some old favourites (Cole Porter's "Begin the Beguine", the sumptuous original version of Jerome Kern's "All the Things You Are") and some fine rediscoveries (some more Kern, two strong Kurt Welli songs). The conductor John McGlinn, a specialist in this repertoire, had an excel-lent quartet of New York showsingers with him to give their professional all: Jeanne Lehmann, Ann Morrison, Hugh Panaro and George Dvorsky. They gave unqualified plea-sure, and - in the circumstances - much-needed relief.

David Murray



BERLIN

CONCERTS

to work

Schauspielhaus Tonight: Michael Schoenwandt conducts Berlin Symphony Orchestra in works by Weber, Rakhmaninov and Ravel. Sat, Sun, Mon: Miguel Gomez-Martinez conducts works by Granados, Chopin and Berlioz, with piano soloist Bella Davidovich (2090 2156) Philharmonie Tomorrow, Wed,

Thurs: Bernard Haltink conducts Berlin Philharmonic Orchestra in works by Lalo and Franck, with violin soloist ida Haendel. Wed (in Kammermusiksaal): Nikolaus Harnoncourt conducts Chamber Orchestra of Europe in a Mozart programme. Sat evening, Sun morning: Claudio Abbado conducts Beethoven's Fifth Piano Concerto (Maurizio Pollini) and Sixth Symphony (2548 8232) OPERA/DANCE

Deutsche Oper Tonight: Peter Schaufuss' production of Nutcracker. Thurs: René Kollo sings Schumann's Dichterliebe. Fri: Don Giovanni with Wolfgang

Brendel. Sat: Macbeth with Galina Kalinina and Simon Estes. Sun: Zar und Zimmermann. Feb 13: first night of new production of Der Rosenkavalier (341 0249) Staatsoper unter den Linden Tonight: Dmitri Hvorostovsky song recital. Tomorrow: Tiefland. Wed: Nureyev production of Sleeping Beauty. Thurs and Fri: Carlo Maria Giulini conducts Dvořák's Seventh Symphony and Musorgsky's Pictures from an Exhibition. Sat Giselle. Sun: Tristan und Isolde. Feb 3, 4 in Grosser Sendesaal of SFB: Gerd Albrecht conducts concert performances of Othmar Schoeck's last opera Das Schloss Dürande (200 4762) Komische Oper Tonight: Prokofiev's ballet Romeo and Juliet. Tomorrow: Rienzi. Wed: Bartered Bride. Thurs: Handel's Giustino. Sat Cosi fan tutte. Sun:

Swan Lake (229 2555) THEATRE Cole Porter's musical Anything Goes is currently in previews at Theater des Westens, first night on Fri (319 03193). A new production of Racine's Britannicus, directed by Wolfgang Engel, opens at Schiller Theater on Sun (312 6505). Gisela May stars in Gerhard Klingenberg's new production of Gerhart Hauptmann's 1893 tragic-comedy Der rote Hahn (Red Rooster), opening at Renaissance Theater on Sat (312 4202). Berliner Ensemble has Shakespeare's Pericles directed by Peter Palitzsch, daily from Wed to Sun (282 3160). Marcel Marceau appears at Metropol Theater next

Mon (313 4554)

 Tickets and information for theatre, revues, concerts and nightclub shows available from City Center Theater und Konzertkasse, Kurfürstendamm 16 (tel 882 6563 fax 882 6567) and Theaterkasse im Europa-Center (tel 261 7051 fax 261 9286)

■ GENEVA

Next Mon at the Grand Théâtre, Carlo Rizzi conducts the first night of Werner Schroeter's production of Luisa Miller, with a cast including Thomas Allen, Neil Shicoff and Kallen Esperian Further performances on Feb 5, 9, 13, 17, 21 (311 2311). Next Mon at Victoria Hall: Riccardo Chailly conducts Zurich Opera Orchestra in Mahler's Seventh Symphony (310 6611)

MILAN

Teatro alta Scala 20.00 Maurizio Pollini piano recital. Fri: Marcello Viotti conducts first night of Pier'Alli's new production of Beatrice di Tenda, with Cecilia Gasdia (in repertory till Feb 16). Next Mon: Solomon Trio. Feb 11: revival of John Cranko's ballet Onegin. Feb 15: Claudio Abbado conducts Berlin Philharmonic Orchestra (7200 3744)

NEW YORK

OPERA/DAMCE Metropolitan Opera Tonight and Fri: II trovatore with Aprile Millo, Lando Bartolini and Vladimir Chernov. Tomorrow and Sat evening: James Levine conducts Otto Schenk's new production of Melstersinger. Wed and Sat afternoon: Un ballo in maschera. Thurs: Die Zauberflöte with Dawn Upshaw. Feb 1, 5, 11, 17, 25: Der Rosenkavalier. Feb 4, 8, 18: Les Contes d'Hoffmann with Domingo (362 6000) State Theater New York City

Ballet's repertory performances continue daily except Mon till Feb 21 (870 5570) CONCERTS

Avery Fisher Hall Kurt Masur conducts tomorrow's New York Philharmonic concert featuring works by Stravinsky, Bach and Tchalkovsky, with plano soloist Peter Serkin, Thurs, Fri, Sat, next Tues: Erich Leinsdorf conducts works by Hindemith, Haydn and Tchaikovsky (875 5030) Carnegie Hall Seiji Ozawa conducts Boston Symphony Orchestra on Wed and Thurs in works by Bartók and Rakhmaninov, with piano soloist Evgeny Kissin. Fri: Yefim

Bronfman and Lynn Harrell play cello sonatas. Next Mon: Riccardo Muti conducts Philadelphia Orchestra. Feb 16-18: Solti conducts Vienna Philharmonic (247 7800)

■ VENICE The 1993 opera season at La

Fenice opens tomorrow with a new production of Gounod's Faust conducted by Emil Tabakov and staged by Fablo Sparvoli, with a cast led by Chris Merritt, Samuel Ramey and Luciana Serra (also Jan 28, 31, Feb 2, 4, 6). Maurice Béjart's new ballet ensemble Rudra Béjart Lausanne

makes its Italian debut on Feb 11 (daily till Feb 19 except Feb 17), followed by concert performances of Carmina Burana conducted by Zoltan Pesko (Feb 23-28). The season also includes productions of Idomeneo with Yvonne Kenny and Delores Ziegler (first night March 21). Norma (April 27), Evgeny Onegin with Sergei Leiferkus and Neil Shicoff (May 28), an Alan Curtis/Pier Luigi Pizzi production of Goldoni's Buovo d'Antona (July 3) and Der Rosenkavalier (Oct 31). Bookings and information from Biglietteria del Teatro La Fenice, Campo S Fantin, 30124 Venezia (tel 521 0161 fax 522 1768)

VIENNA

Staatsoper Tonight: Tosca with Mara Zampieri. Tomorrow: il barblere di Siviglia. Wed: Capricclo with Lucia Popp and Anne Howells. Thurs: La traviata with Tizlana Fabbricini. Fri and Sun: new production of Giselle. Sat: Otello with Vladimir Atlantov, Julia Varady and Renato Bruson (51444 2955) Volksoper Tonight and Sun: Heinz

Karl Gruber's new opera Gomorra, Tomorrow: Don Glovanni, Wed: Der Graf von Luxemburg. Thurs: My Fair Lady. Fri: Evgeny Onegin. Sat: Merry Widow (51444 2959) CONCERTS

Konzerthaus Tonight: Heinrich Schiff joins Alban Berg Quartet for a programme of Schubert chamber music. Wed: Ursula Oppens piano recital. Thurs, Fri, Sat: Kurt Sanderling conducts Vienna Symphony Orchestra in Beethoven's Fourth Piano Concerto (Elisabeth Leonskaia) and Bruckner's Seventh Symphony. Sun morning: Michael Gielen conducts Austrian Radio Symphony Orchestra in works by Schreker, Ravel and Bruckner (712 1211) lusikverein Tomorrow: Sandor

Vegh conducts Camerata Academica in works by Mozart and Schoenberg. Wed: Amadeus Chamber Orchestra, with plano soloist Brigitte Engerer. Fri: Gidon Kremer, accompanied by Oleg Maisenberg, plays violin sonatas by Bartók and others. Sun: John Eliot Gardiner conducts English Baroque Soloists and Monteverdi Choir in Haydn's Creation. Feb 4, 6, 7: Solti conducts the Vienna Philharmonic (505 8190) THEATRE

George Bernard Shaw's Misalliance opens tomorrow at Vienna's English Theatre, daily except Sun (Josefsgasse 12, 402 1260). Manfred Karge's new production of Die Rundköpfe und die Spitzköpfe, Brecht's atrocity tale with music by Hanns Eisler. opens on Fri at the

Akademietheater (51444 2959). The Burgtheater repertory includes Kleist's Kathchen von Heilbronn directed by Hans Neuenfels and Goldoni's Impresario of Smyrna directed by Claus Peymann (51444 2218). Theater an der Wien has Elisabeth, a musical about the child bride of Emperor Franz Josef, daily except Wed (5883

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Samuel Brittan

Cut base rates to 5% before Budget



member which. if any, poet said: "It is always darkest before the dawn." As it can always get darker still, this saying,

like so many others, is of no use in informing the sleepless watcher of the night how long it is before sunrise. The latest economic indicators show that it is still getting darker.

It is not the headline rise in UK unemployment to 60,000 in December that is so alarming, but the fact that it is rising by more than 40,000 a month on a three-monthly and six-monthly average - much worse than in the middle of 1992. It is no use dismissing unemployment as a lagging indicator when more coincident signals, such as manufacturing output, dropped by 1/2 per cent in the quarter to November, or an annualised fall of 2 per cent.

The vacancy figures have, it is true, risen slightly; but anyone who watched this indicator through the 1980s will be careful of relying on it. The Chambers of Commerce Survey shows more optimism, but that is in comparison with a nadir of pessimism reached last autumn at the time of Black Wednesday. There has been a deterioration since the recent Treasury monthly report, and it now looks more likely that non-oil GDP fell further at the end of last year rather than bottoming out as Whitehall had boped

Even the 1 to 14 per cent growth rate predicted by the Treasury for 1993 would not have been enough to stop the rise in unemployment. For this to happen, output would have to rise in line with productive capacity. In the more optimistic late 1980s the Treasury thought the underlying growth rate of non-oil GDP was 23, per cent per annum. The fashionable estimate has now been trimmed back to 2 per cent - quite a large change when cumulated over several

This downward revision may

round of workforce trimming now hitting the economy.Indeed, output may have to grow for some time by at least 3 per cent per annum before there is a real reversal of the unemployment trend.

There is a danger of getting the worst of all worlds in government economic policy. Unlike the governor-designate of the Bank of England, Mr Eddie George, who has joined the Europhobic clan by calling last September 16 - the day when official efforts failed to save ERM membership -White Wednesday, I still sup-port the European Exchange Rate Mechanism run in the right way. But so long as the UK is outside, it might as well enjoy its freedom of action to cut interest rates whenever

Waiting to make small cuts is self-defeating, even in tactical terms, because sterling has already weakened in anticipation of such cuts

To come to the point, I do not see what is to be gained either by continuing with slow and small interest rate cuts, or waiting until the Budget. The economic position justifles a reduction to 5 per cent very

Whether this is done in successive small stages, or in one fell swoop, I leave to the supposed experts in financial market psychology. The important thing is that it is done quickly. The prime minister, perhaps because he had only the chance to introduce one Budget in a great rush while he was chancellor, overestimates the contribution that budgetary packages can make. And there is no point in delaying until then.

Is this a U-turn on my part? Tactical yes, strategic no. The however be wrong, and not same outlook should lead to

ARAA

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AIR PORTUGAL

different policies in different circumstances. I still think that the ultimate effect of monetary policy is on inflation, and that unemployment needs to be tackled by structural policies. Nevertheless, the wrong macro-economic policy can aggravate fluctuations; and a hysterical depression atmosphere leads to make-work policles, such as keeping open uneconomic coalmines, rather

than genuine structural

reform, which must tackle

wage flexibility at the micro-

My main inhibition about interest rate cuts has been the effect on sterling, and thus on prices. But the exchange rate swings which entrench inflation are the long ones, such as the fall in sterling against the D-Mark from DM11 in the 1970s to about DM2½ today. The Bank of England worries too much about the speed of exchange rate movements over a few weeks or months, and not enough about the trend over longer periods. I can still remember how, after making it widely known how much it disagreed with the government over the high rate of sterling in 1980, the Bank of England pan-

icked when the pound did

begin to fall in 1981-83, and

insisted several times on brak-

ing action.

Indeed, the policy of waiting to make small cuts is self-defeating even in tactical terms. because sterling has already weakened in anticipation of base rate cuts to come. On the other hand, if base rates looked as if they had reached bottom or nearly so, the markets would begin to anticipate the next move being upward, as they have over the US

Finally, so long as the economy is so weak, the govern-ment will be inhibited from cutting spending or raising taxes enough to correct the serious underlying Budget deficit - and rightly so. The sooner the economy shows signs of a convincing recovery. the sooner that corrective budgetary action can be taken. although even that is not likely to be before the second Budget

apan's political leadership is considering taking its boldest step yet into the uncertain post-cold war world. It will soon decide whether to begin a review of Article Nine of the 1947 constitution, imposed by the US in

its postwar occupation. Article Nine, known as the peace clause, renounces war and the use of force. It is at the heart of Japan's troubled postwar identity.

The review, which senior figures in the ruling Liberal Democratic party are expected to propose today, would involve all the main political parties in potentially divisive debate about the merits of the consti-

tution. Mr Kiichi Miyazawa, the prime minister, has signalled he is opposed to change, while Mr Michio Watanbe, the foreign minister, and several other powerful cabinet ministers argue that reform is essential if Japan is to play a wider role in the world.

For traditionalists, including many in the Social Democratic party, the main opposition party, the clause enshrines Japan's exceptional character as a state that does not wish to translate its economic power into military might. To revisionists, it is an anachronism of the cold war era, which consigns Japan to an unhealthy dependence upon the US.

Since the end of the cold war, Japan has taken several small steps towards becoming more active in world events, highlighted by the recent dispatch of troops abroad for the first time since the second world war to serve as United Nations peacekeepers in Cambedin.

But as yet there seems to be no clear answer to the question: what kind of international power does Japan want

It is widely accepted that the Yoshida doctrine, which has guided Japan's foreign policy since the 1950s, is not tenable, The doctrine, named after Shigeru Yoshida who dominated Japanese politics after the war, has four components: Japan's main goal should be economic development to match the west: it should be lightly armed and avoid involvement in international conflicts; to achieve this it should accept the political leadership and military protection of the US; Japan's diplomacy should be "value free" to allow it to trade with

The doctrine has been one of

a wide range of states regard-

less of their political complex-

Growing clamour for a stronger voice

The balance of power in Japan is shifting towards those who want their country to play a bigger international role, says Charles Leadbeater

the most durable successes of postwar foreign policy among the leading powers. While Japan has been politically withdrawn, it has forged ahead economically.

But the doctrine is being overtaken by events. The bindings of its relationship with the US are loosening. The Russian military threat, which brought the US and Japan together, has receded. The US increasingly views Japan as its arch economic competitor.

For Japan, economic power has brought the need to make choices. For three decades after the second world war, the aim was to catch up with the west. Now that it has caught up, it cannot remain a follower: it has to set its own

Several camps are competing to provide Japan with a foreign

policy lead:
The traditionalists. The most prominent Is Mr Miyazawa. This group has elevated the pragmatic Yoshida doctrine into a faith, based on the belief that Japan is a "special state". Its history of wartime aggression and, most importantly, nuclear bombing make it exceptional, the group

Japan should accept as a principie a modest international role under the US umbrella, say the traditionalists. Japan's sovereignty must always be compromised, they believe, because it can never become an international military force, even in the cause of

 The traders. Mr Noahiro Amaya, former vice-minister at the Ministry of International Trade and Industry, has been the most controversial proponent of Japan as a commercial democracy. Min is still the bastion of this view.

The traders believe Japan should model itself on the great trading powers of the 15th and 16th centuries, such as the Netherlands. According to this view. Japan is the world's merchant, the US is the world's samurai. Japan should assess diplomatic initia-



Sea change: Japan is debating whether to review the peace clause that renounces war and the use of force

tives against their financial

returns. The new realists. The most lamous is former prime minister Mr Yasuhiro Naksone. The most influential is Mr Ichiro Ozawa, a young LDP politician who is experted to become one of the most powerful figures in Japanese politics in the course

of the decade. The new realists believe that adherence to Article Nine is isolationist padificism. Japan's international partners will see it as a free rider, benefiting from the world's trading system but doing little to protect

The realists believe the 1991 Gulf war showed that a cashbased approach to diplomacy does not work. After much debate. Japan contributed

\$12bn to a war effort that most Japanese did not support. Yet the nation feels it received only grudging thanks from its international partners, who accused it of dragging its feet.

The realists argue that the link with the US should be strengthened: Japan should contribute more to international security through finance, personnel and technology. Japan's political institutions should be reformed to create a two-party political system, which would generate open debate on Japan's foreign policy priorities.

Yet, they say, Japan should not simply follow the US. It should represent an Asian view of the world, especially on economic issues, where the US and Europe could learn from

the Far East's dynamism. • The nationalists. The end of the cold war has unleashed nationalism in much of Europe. Such a movement is politically muted in Japan, for fear of rekindling other conntries' fears that it harbours

imperial ambitions. Yet there is an increasingly powerful sense of national pride in Japan, stemming from the contrast between its economic achievements and social stability and America's economic and social malaise, symholised by the spread of drugs. urban violence and divorce.

The Yoshida doctrine was framed when Japan was vuinerable. Japan's future foreign policy will reflect its growing national confidence. The visionaries. Members of

this group hold widely differing views, but they share a belief that Japan should stand for a new kind of world order. They comprise people like Mr Akio Morita of Sony, who has called for an international standardisation of employment and social provisions to ensure fair competition. Others argue that Japan should become the standard bearer of an international welfare state, focusing on solving transnational issues such as the environment, Aids and refugee relief.

he balance of power is gradually shifting from the traditionalists and the traders, who take their lead from the foreign policy of the 1950s and 1960s, to the new realists, who will articulate Japan's self-con-

This change in part reflects the rise of a younger generation of political leaders, with no memory of Japan's wartime devastation or its postwar

dependence upon the US. The shift in Japan will pose troubling questions for the US and Europe. Japan has so far played a limited international role, partly because the west has been unsure what role it wants Japan to play. Japanese politicians frequently complain that the west wants Japan to be content as an international cash dispenser, providing finance for events such as the Gulf war or reform in Russia. without having an equal voice on policy. This is symbolised, for the Japanese, by their lack of a permanent seat on the UN security council.

The accession of the new realists into positions of power in Japan will bring benefits and costs for the west. Japan will play a more active world role, but the west will also find it tougher to bargain with.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

A freedom that invites objection

From P W Bloomer.
Sir, Sir Bryan Hopkin and
Sir Douglas Wass (Personal View, January 22) set out their opposition to the idea of an independent central bank for the UK in terms that one might expect from civil servants who resent the thought that power might be better exercised by independent professionals than by politi-

cians. Their objections seem not to be that a central bank would not provide a stable monetary environment for business to work within. Instead they object to the idea that the setting of monetary policy by a group other than the govern-ment of the day would constrain that envernment in its activities in the fields of taxation, spending, borrowing and all the other areas in which governments like to become involved. Exactly.

P W Bloomer, London W4 5JL

Much closer to equality

From Lady Howe.
Sir, In his article, "Delay for equality in senior jobs forecast" (January 19), David Goodhart reported me as saying that "it would still take 25 years for women to achieve equality with men".

I certainly did say that it would take 25 years to ensure parity between men and women at work, but the 25 years I referred to was a forecast I had made in 1975, when I was deputy chairman of the Equal Opportunities Commis-

This forecast, as you will appreciate, brings us up to the year 2000, which is also the year Business in the Community's Opportunity 2000 has targeted in its campaign to improve the balance of men and women at all levels in the workforce. Elspeth Howe, chairman

Opportunity 2000, Business in the Com 227A City Road,

A convention for banking that has proved a disaster interest margin, a bank could double its earnings per share

Sir, The claim by Mr Leigh-Pemberton, governor of the Bank of England, to be innocent of blame for the plight of the banks ("UK bank losses blamed on government policies". January 19) is not acceptable, for he is guilty of fostering the Basel (not Basie!)

Lex (January 19) remarks that the banks should have lent to those who had a sustainable cash flow instead of preferring those who offered security. The convention encourages banks to seek security, however phoney. Its riskweighting provisions allow twice as much lending to secured borrowers as to the unsecured. Therefore, provided it could maintain the same

by lending to bad secured risks rather than to good unsecured borrowers. The provisions probably also favour large companies against small private companies, because many of the latter will for tax reasons have their premises, their best security, in a controlling directors' pension fund. Although the convention is

only now coming into force as an international agreement, its provisions on capital adequacy were known by 1987 at the latest. The committee's final recommendations are dated July 1988. Banks' lending decisions have doubtless been influenced by the convention for at least five years. The Basel convention was an

example of that most prevalent of late 20th century diseases, short-sighted do-gooding. It sounded marvellous when presented by its academic supporters on paper, but has been a disaster in practice. It should be replaced immediately by a simpler agreement which sets a capital adequacy ratio of perhaps 6 per cent with no riskweighting at all. The capital base should be wholly equity and represented by realisable assets. There should be no second tier capital because loan capital is still loan capital, however much subordinated. and can therefore precipitate an untimely liquidation. Geoffrey Gardiner,

3 Molly Potts Close, Knutsford Cheshire WA16 8QT

Aiming for a known target

From G V Ingram. Sir, Re your editorial, "How to target inflation" (January to be really effective, tar-gets should be simple and eas-ily conveyed, and the consequences of failing to meet those targets should be known

in advance.

This all sounds too simple for governments, but for individuals it is highly relevant.

A target on earnings could be set with the conditions that, say, monetary policy will be changed in a specific way if they are breached. The condition might be that interest rates will be set at 2 per cent above average earnings figures. This is simplistic, but would be clear to negotiators, etc - if they pushed hard for higher earnings, they would know they were directly contri-buting to the cause of higher rates. At present, negotiators and individuals find it all too easy to blame someone else for the problem.

If people knew that higher increases in earnings would lead to higher interest rates and therefore mortgage rates and so on, they might consider whether pushing for higher settlements was worthwhile.

G V Ingram, 22a Woodpecker Copse,

Issue taken with minister on meaning of judgment

From Ms Melanie Tether. Sir, May I take issue with Michael Forsyth's assertion (Letters, January 22) that the

judgment of the European Court of Justice in Rask v ISS Kantineservice A/S says nothing new about the potential of the EC Acquired Rights Directive to apply when a service is contracted out. Mr Forsyth is right to say that the judgment does not

alter the principle that employ-ees only have rights under the directive if the undertaking in which they work is transferred as a going concern. This is, however, an altogether too superficial analysis. The real importance of the judgment lies in the guidelines which the court laid down for determining what amounts to "the transfer of an undertaking as a going concern". Those guidelines will have a dual significance in the context of conracting-out.

First, the court said that a service which has previously been provided in house may amount to "an undertaking" if it forms an identifiable part of the employer's operations. Second the court indicated that, where a service is sufficiently self-contained, the assignment of operational control over it to an outside contractor may of

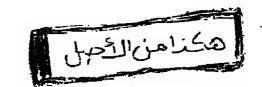
itself amount to "a transfer". even though the employer retains ultimate responsibility. The latter situation has traditionally been regarded by the UK courts as involving a mere contract for the performance of services rather than the transfer of an undertaking.

Although the court left it to the Danish judge to apply these guidelines to the facts of the case, it nevertheless made clear its view that there could be a transfer of an undertaking where an employer contracts out the management of an in-house service (in the Rask case, a staff canteen).

Every case will, of course, depend on its own particular facts. There can, however, be little doubt that, if the contracting-out of a staff canteen can amount to the transfer of an undertaking, the potential of the directive to apply when services in central and local government are contracted out is very great indeed. Certainly it can no longer be said, as Mr Forsyth did (Letters, November 30), that "there is not normally a transfer of an undertaking in these circumstances". Melanie Tether,

manager, employment unit, Norton Rose, Kempson House, Camomile Street, London EC3

- THE SCHEDULED AIRLINE WITH UNSCHEDULED BONUSES



FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Monday January 25 1993

The task for Mr George

THE NEW governor and deputy governor of the Bank of England can have no doubt what the government thinks they are there to do. In announcing the appointments, Mr Norman Lamont insisted that their responsibility should be to support the government in our determination to bring about a lasting reduction in the rate of inflation". So the old lady of Threadneedle Street is to remain submissive, though ostensibly submissive in a good cause. The question is how far the new team will accept being neutered.

After the French decision to make the Banque de France independent, the Bank of England will be the least independent central bank in the Group of Seven industrial countries, not so much the Old Lady, more the eunuch of Threadneedle Street. In the international meetings he will attend as governor, Mr Edward (Eddie) George will have to defend what he has influenced, but not made. Worse, on past form the policy he will have to defend will not only be the most political, it will also be among the least competent.

The government justifies its determination not to grant independence to the Bank by the political sensitivity of interest rate decisions. Yet that sensitivity is itself a legacy of past inflation. The high proportion of owner-occupiers, the dominance of borrowing at variable rates of interest, the fluctuations in short-term interest rates, all these have been caused by inflation. Will any politician be prepared to break this vicious circle, especially when an election looms near? Unfortunately, it seems quite unlikely.

Mr George and Mr Rupert Pennant-Rea must try to increase the chances. After they get over initial disagreements - Mr George's greater scepticism about the exchange rate mechanism, for example and The Economist's support for Lord Lawson as the next governor – the two men will find happy agreement on the importance of keeping inflation down.

decide not to be as submissive the government wants. To Mr George's ability to speak with authority on central banking, Mr Pennant-Rea must add a journalist's willingness to be outspoken. They will need to be precisely that, because there will be little else for the Bank to deploy, bar influence behind closed doors.

Should the new team have the courage to speak out, it will be effective. A recently humiliated government will find it impossible to brush aside warnings from the Bank. What is more, in the Bank's new quarterly assessment of inflationary trends lies its opportunity. it offers independence in embyro. The Bank should say precisely what it thinks and let the government, which must borrow some £50bn a year for many years to come, cope with the consequences of ignoring it

In analysing the appointment that the government had to make, the FT argued that "the new governor must be capable of representing and defending the Bank's policy views both in the UK and abroad; he should be able to contribute to a national debate on the proper functions and structure of the Bank; he should be open to new ideas; and he should be able to tackle the managerial failures of the Bank that have been revealed so starkly in the case of

The new governor and deputy governor have many of the required qualities between the two of them. It is now for Mr George to prove that he has not been too thoroughly house trained during his 30 years at the Bank and has learned from recent disasters as well. It is for Mr Pennant-Rea to help him to reach out to the public and shake up the Bank. If they are to succeed, they must remember that the Bank exists to serve not the interests of the government of the day, but those of the British people. What the latter need from their central bank is sound finance and sound money. The new team must be prepared to

Kashmir's plight

should not be. Thousands have cal solution, with reduced military died in Indian-held Kashmir during the insurgency of the past are commonplace. The current visit by Mr John Major to India offers an opportunity to renew pressure for a solution.

India and Pakistan, which have fought two wars over Kashmir, remain at loggerheads. Britain has suggested three steps, to be pursued simultaneously: India should foster political dialogue leading to elections in Indian-held Kashmir and the observance of human rights; Pakistan should not give assistance to militants in Indianheld Kashmir, and the two countries should talk to each other.

There is no sign that any of this will happen. Though the Delhi government has announced that elections will be held in Kashmir, there is little prospect that they could be, or that they would be meaningful. India maintains a force of some 400,000 in Kashmir to contain insurgency. Its cause suffered a severe setback on January 6 when paramilitary troops went out of control in Sopore and killed over 50 local people.

By insisting that Kashmir is a domestic problem and seeking to

THE MISERY of Kashmir has tended to be forgotten amid the upsurge in disputes elsewhere. It Kashmiris. An attempt at a politipresence and moves to win the hearts of Kashmiris, is urgently

> Talks need to be held under international auspices - whether Britain, the Commonwealth or the UN - in order to try to solve the Kashmir issue once and for all.

> Whether or not independence were on the agenda, such discussions would not be credible to Kashmiris unless they had some form of representation at the table. It would be most important for the parties not to get bogged down - as they tend to - in fruitless argument about what happened in 1947, but to consider

the way forward. India and Pakistan can expect continued pressure from the new US administration on their nuclear plans. International aid donors will increasingly look askance at the human rights records if there is no progress in Kashmir. But the best reason for action is that, as both pursue radical economic reforms, they need to contract military spending and expand trade opportunities. A Kashmir solution would offer scope for both, and bring longoverdue peace to the Kashmiria.

Untimely truce

MR RANIERO Vanni d'Archirafi, the EC's internal market commissioner, has made a disappointing start in his new job. His apparent offer last week of an indefinite truce to governments that flout or fail to implement the rules of the single market is, at best, a public relations blunder. At worst, it suggests a loss of nerve which could eopardise the progress achieved to date towards economic integra-

Mr Vanni d'Archirafi argues that it is better to secure positive acceptance of single market measures, even if that involves delays, than to provoke a political confrontation by imposing them. There are only two areas in which such an approach may be defensible. One is in the initial implementation of new VAT and excise procedures, the complexity of which has created genuine confusion in

many parts of the EC. The other is in efforts to win agreement on the free movement of people across internal frontiers. The Community's legal authority in the matter is not clear-cut, and much depends on voluntary co-operation between member states in dealing with problems such as terrorism and drugs. Heavy-handed coercion from Brussels now could be counter-productive and hand ammunition to opponents of the

Maastricht treaty. However, there is no case for extending leniency to the rest of the single market programme, covering goods, services and capi-tal. Its realisation is a formal treaty commitment, enshrined in the Single European Act and in almost 300 EC directives painstakingly negotiated since 1987. Implementation and enforcement of these measures are no longer a matter for the political discretion of Mr Vanni d'Archirafi or anyone else. They are an unambiguous

legal obligation. Barely half the single market directives have so far been turned into national law by all 12 parliaments. Any hint that the Commission intends to relax the pressure now can only encourage further legislative procrastination and disregard for Community rules. Past experience has shown that, left to themselves, many governments renege on EC undertakings. It is not reassuring that Italy, which appointed Mr Vanni d'Archirafi, is

one of the worst offenders. The Commission needs to make clear that such backtracking will not be tolerated. Failure to do so now would further weaken its authority, robbing the single market of impetus, and ultimately threatening the cohesion of the Community.

appointing Mr Eddie

George as the next governor of the Bank of England, the government has done a para-doxically risky thing. On the face of it, there is no risk involved at all. Mr George has worked at the Bank for 30 years, and has been running its day-to-day operations since becoming deputy governor in 1990. He is a discreet, professional operator, well known to the civil servants and politicians he will have to deal with during his initial

five-year term.

The appointment is risky, none the less. It has brought about some-thing Whitehall normally strives to avoid: giving a man with strong and independent views a pulpit from which he will have little choice but

to express them publicly.
A first faint shadow of the potential tensions to come was evident on Friday night, at a hastily summoned press conference with Mr George and his deputy-designate, Rupert Pennant-Rea, editor of The

As journalists arrived, they were handed a statement from Norman Lamont, chancellor of the exchequer, welcoming Mr George and setting out his task: "I have made clear to the new governor that his central responsibility should be to support the government in our determination to bring about a lasting reduction in the rate of inflation, the only sound basis on which sustainable growth and secure jobs can be

The political meat of this state ment is contained in the first 18 words: the Bank's responsibility is to support the government. Only then does the sentence turn to the substance of current policy, the need for low inflation.

Intentionally or not, the phrasing of the statement emphasises the government's view that the Bank plays an essentially subordinate role in formulating economic policy. The prime minister, Mr John Major, is known to have turned his back on the arguments advanced by some in his own party that the only way to achieve long-term price sta-bility is to give the Bank of England formal independence. Though a ment to an independent central bank is also enshrined in the Maastricht treaty, it is not something the prime minister wishes to

consider at the moment. Mr George is a forceful advocate of the view that low inflation should be the central aim of economic policy. In the past, he has argued for a central bank with a high degree of operational independence, with a statutory obligation to aim for price stability. An elected government should be able to overrule such a semi-independent Bank, he has told colleagues, but only in a formal and public way.

On Friday night, he returned to

once said that the Bank is never

rupt, the Bank is blamed.

r Brian Quinn, the

banking supervision,

The Bank of England's new bosses may have a few surprises in store for Mr Major, argues Peter Martin

As independent as they feel



Eddle George (left): 'I recognise the case for fresh air' - which comes in the form of Rupert Pennant-Res (right)

the theme. What counted was not the institutional mechanism, he said, but the shared commitment to low inflation, and he welcomed the chancellor's statement.

Then he went on: "Having said that, I do think that there is a good case for making the setting of the strategic objective and the opera-tional responsibility for achieving that objective separate. But that is essentially a matter for politicians, for government and for parliament to consider '

As long as the government remains as committed to low inflation as the new governor, the debate on this issue is likely to remain a low-key one. Mr Pennant-Rea, whose magazine has argued for an independent central bank, promised on Friday that he would continue to advance that view from inside the Bank. If the government seeks to

diverge from the path towards lower inflation, however, a cosy theoretical debate about appropriate

institutional structures will become a pressing issue of policy.

Mr Major believes that the political importance of mortgage interest rates is one argument that rules out an independent central bank. Yet what if the political imperative to keep mortgage rates low conflicts with the need for higher interest rates in the face of rising inflation? This sort of situation - by no

means unlikely over the next few years - would provide the decisive test for Mr George's governorship. In the past, Bank governors have largely confined themselves to private protests in such circumstances. All Mr George's instincts, after 80

years in the Bank, must lie the same way. He said on Friday: "If independence has to be in some sense in opposition to government in that case I don't think I want it." Yet. unlike other recent gover-

nors, he will have no choice but to make his judgment known: the collapse of economic policy after sterling was forced to leave the

exchange rate mechanism in September led the chancellor to ask the Bank for a public report every quarter on the inflationary outlook. Given that, said Mr George, "It will be very difficult for us not to make known publicly if we actually

think that the government's inflation objective is threatened". This is not the only area in which there are seeds of potential conflict. Mr George is less than enthusiastic about a speedy move to European integration. He listed, on Friday, the various ways in which European economies would need to draw closer together before sterling could re-enter the ERM.

"What we've learnt from the experience of last year," he said, "is that it is critically important that we achieve a very high degree of economic convergence before it makes sense to lock in a rigid way exchange rates between countries. His endorsement of the decision to join the ERM in 1990 was luke-

sion, he said, "we may not think it is absolutely the right thing to do from a monetary perspective, but do we want to be left behind?"

In these ways, Mr George shows himself a loyal but sceptical servant of the elected government. He clearly has no illusions about the economic management of the Brit-ish economy since the second world war: its failures had created a "cred-

ibility gap".

Other European central bankers, he said, would have no doubts about the Bank's commitment to low inflation, but they were bound to have questions about the government's, given the history of the past

There is plenty of scope for poten-tial conflict there. In the public eye, however, the biggest question mark over Mr George's appointment lies not in his views but in his prove-

nance.

He is only the second governor to come from the Bank's existing staff. The pressures for an outside appointment must have seemed par-ticularly great, given the sterling crisis last autumn and the collapse of Bank of Credit and Commerce International in 1991.

hough, in the end, these issues were not enough to prevent Mr George taking over, they were outsider as deputy governor. Mr George made it clear that such an appointment was the price the Bank had to pay for having one of its own staff as governor. "I absolutely recognise the case for having fresh air brought into the Bank," he said. in a tone that implied the case had

been made to him fairly forcibly. Just how much will change in the Bank as the new team takes charge is not clear. Mr George has a reputation as an extremely hands-on manager, though he did say he expected to be much less involved

in administration. Mr Pennant-Rea, in turn, was unclear about what his exact responsibilities would be, though he hopes to be closely involved in the resentation of the Bank's case to the world. He has some experience of bringing the musings of a reaucracy to the public: in the 1980s he was regularly seconded to the World Bank to turn its annual World Development Report Into

comprehensible English. The Bank will change in subtle ways under the new team. Those who hope for an immediate radical change in the way the institution works are likely to be disappointed. however. There had already been a revolution in the Bank, said Mr George. "If I could see an area in which there was an immediate need for further change, I would have been pretty remiss if I hadn't done that already.

The risks of regulating

Robert Peston on the governor's supervisory challenge

praised for the fact that most UK banks are run prudently and honestly. However, whenever a bank is in difficulties or is found to be cor-

At the time, Mr Quinn was feel-ing bruised from the mauling the Bank received from press and politicians for its supervision of the Bank of Credit and Commerce International, the corrupt bank that was closed in mid-1991. This mauling almost certainly

ruled Mr Quinn out as the possible successor to Mr Eddie George as deputy governor, though as the Bank's senior executive director be would normally have been a leading contender for the post.

Mr George has not worked in the

supervisory department, and therefore escaped criticism in Lord Justice Bingham's report into the supervision of BCCI, published last October. But he will face pressure as governor to take a view on whether bank supervision should be separated into a new specialist institution outside the Bank.

He seems ambivalent on whether such radical reform is necessary. He chose on Friday to stress that the priority is to rebuild morale, which was damaged by the BCCI function will be less prominent criticism.

relations role for the City, this to the conclusion that its authority will not be undermined by such a court judgment. Lord Bingham found the Bank

had been somewhat unprofessional haphazard and timid. A picture of an insufficiently rigorous approach was also drawn in the recent report by Department of Trade and Industry inspectors into National Westminster Bank's involvement in the Blue Arrow affair. The DTI report was possibly the

more revealing of the two, in that it gave a rare description of the Bank's relationship with a leading IIK bank, rather than an unusually byzantine foreign one like BCCL The report makes no suggestion

that the Bank behaved improperly in its relationship with NatWest. But it lends weight to a widely held criticism of the Bank's structure: that its semi-official role as the spokesman and champion of the City makes it reluctant to take stern action against leading institutions, such as NatWest.

Whether or not it is appropriate for the Bank to play such a public

drinks have for many years been

the only three branded products

Maybe something will go right

for IBM this year and it will become

seen on court.

the fourth.

comfortable as a salesmen than the current governor, Mr Robin Leigh-

As for taking action, the supervisory department has become timid. It is now more methodical in deciding whether it has the right in particular cases to take punitive action under the 1987 Banking Act against individuals and institutions. A new legal unit within the supervision department - established together with an investigations unit in response to the Bingham report - gives it more reliable guidance on its powers.

There has been a second impor-tant change. Once the Bank is con-vinced it has the legal right to take punitive action, it has become less hesitant in doing so. Indeed, there are signs that it is no longer petrified by the prospect that one day the courts will overturn a decision It has made to declare an individual or institution unfit to continue in banking. It has belatedly come

will not be undermined by such a These developments probably

mean that the case for demerging the supervisory department has become less urgent. On the other hand, the supervision of other financiai institutions is being reviewed by Andrew Large, the chairman of the Securities and Investments Board, and it is arguable that for him to ignore the Bank's supervisory role, as he appears to be doing, has maintains an artificial distinction between banks and other financial institu-

Nonetheless, the debate on whether to separate supervision from the Bank's main functions will probably be deferred until the evolution of the its powers over monetary policy becomes clearer. If the Bank were given independent powers to set interest rates, there might be a conflict with its supervisory responsibilities. This is a view held by the next deputy governor, Mr Rupert Pennant-Rea. The argu-

utives, is that a central bank's responsibility for ensuring banks' soundness might deter it from raising interest rates to combat infla-tionary pressures, if it feared doing so would seriously damage the bank sector. On the other hand, no central

ment, disputed by some Bank exec-

bank can afford to be completely divorced from supervision. As the lender of last resort, it needs to be kept abreast of the health of commercial banks. Its monetary policy role also requires it to be confident that the payment system is sound. So if supervision were demerged, the Bank would need to maintain close links with any new supervi-

sory institution. Probably the best argument for demerging was hinted at by Mr Quinn. Given that no supervisor receives public praise for doing the job properly, only blame when things go wrong, the central bank's reputation is always at risk of dam-

age if it retains the supervisory If Mr George wants to increase the Bank's standing in monetary affairs both at home and abroad

and that appears to be his main ambition - he stands more chance of success if the Bank does not risk contagion from occasional and inevitable supervisory errors.

OBSERVER

Big Blue puts on speed

■ There was a time when it seemed that IBM could do anything. But can it persuade the stuffy old codgers of the All England Tennis Club to install one of its new-fangled IBM "speedometers" on Wimbledon's centre court in time for this year's tournament?

Its latest invention, which comes complete with IBM logo, is designed to record the speed of a player's serve. Its introduction at the current Australian Open in Melbourne is proving popular with the public and controversial with the players.

World number one Jim Courier, who fought its introduction at last year's US Open, thinks it's a studid idea. "It creates a situation where you say 'Gee! I hit that one 200kmph. Let's see if I can hit this one 202?

"What's the point? If I hit a 140kmph slice serve into the corner, that's just as effective." Crass or not, the media and public have been lapping up the new statistics, noting avidly that the fastest gun in Melbourne's Flinders Park centre has been German ace, Michael Stich, with 203kmph. Monica Seles leads the women with 167kmph. Wimbledon guards its on-court

signage jealously, unlike most

for timekeeping. Slazenger for equipment and Robinsons for

international sports events. Rolex

to the doings of London's loony As a part-time thriller writer who has a taste for watching Hill Street Blues, drinking Southern Comfort and smoking Camel Cigarettes,

Colourful brief

■ Andrew Arden, the 44-year-old

Queen's Counsel who may be called

on to carry out an inquiry into the

"unprecedented corruption" alleged at Lambeth Council, is no stranger

Arden loves nothing better than investigating a good scandal. In the late 1980s he reported on an alleged freemasonry racket in Hackney. His weighty tome opened with the words: "In the London Borough of Hackney, the buck is In Lambeth, it seems, it is in

outer space.

Tough choice ■ Perhaps Sir John Harvey-Jones.

ex-boss of ICI and troubleshooter extraordinaire, will allow the TV cameras to chronicle his next big decision - helping choose the next editor of The Economist weekly newspaper, which he chairs. It would give an interesting insight

'We'd like a girl and we'd like her to be a sagittarian'

(BAW)

into his ability to pick winners. Admittedly, Observer may be a little biased since The Economist is half-owned by the Financial Times. But it has been a fertile breeding ground for future highflyers. Not being tied by Fleet Street's restrictive practices successive editors have had the pick of the bright young things coming out of university.

Sunday Times editor, Andrew Neil, ex-Times editor Simon Jenkins and Sarah Hogg, head of the prime minister's policy unit, all made their mark at the magazine before moving on and up. Meanwhile, Rupert Pennant-Rea is not the first editor to be rewarded with a big

job. His predecessor, Andrew Knight, went on to bead the Daily Telegraph before being poached by Rupert Murdoch to be his right-hand man. Knight's predecessor, Sir Alastair Burnet.

left to edit the Daily Express. Although The Economist has railed at the continuing influence of Britain's ruling class, the choice of the next editor will be made by the very same. The four trustee including NatWest chairman Lord Alexander and former CBI presiden Sir Campbell Fraser, can veto the decision. However, it would be unusual if they did. It's up to Sir John and fellow directors such as Cadbury Schweppes' boss, Dominic Cadbury, and Sir Evelyn de Rothschild to find an editorial genius with untapped management

Past form suggests that a thirtysomething stands the best chance. Walter Bagehot was only 34 when he was made editor and Geoffrey Crowther had just turned 31. But given its current success - circulation has topped 500,000 it would be surprising if the directors chose an editor not steeped in the magazine's culture.

Done it

■ A 23-year-old Hawaiian, nom de guerre Akebono and otherwise known as Chad Rowan, is apparently to be promoted to sumo's highest rank, yokozuna or grand champion, ending a

curious debate over whether wrestlers imported from the US or elsewhere would be forever denied the exalted title.

Having won the latest Tokyo tournament, which finished yesterday. Akebono, 212kg and Just over 2 metres tall, was told by serious faced some officials that a meeting later this week is likely to confirm his promotion. The same serious-faced sumo officials had last year told another Hawaiian. Konishiki, a not insignificant 261kg, that an important barrier to his promotion was a lack of *hinkaku*. Getting a precise definition of the all-important hinkaku was difficult, but it means something like gravitas and something more than mere technique. Whatever hinkaku is, Chad Rowan has it.

On the money ■ Ladbrokes seems to have been

remarkably accurate in calling Eddie George in the race for the Bank of England governorship. It's yet to open a book on the timing and content of the next cabinet reshuffle. But for what it's worth the smart money suggests the following: June cabinet reshuffle: Evens; Hurd to quit foreign office for the City: 2 to 1 on; Lamont to succeed him at FCO: 3 to 1; outsider for FCO, Tim Renton, former chief whip: 300 to 1. For the Treasury: Macgregor: Evens; Howard: 3 to 1; Portillo: 5 to 1; outsider Shephard: **DESIGN & BUILD**

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Voters expect little change Business fears higher costs and job losses

Danish coalition to name cabinet

By Hilary Barnes in Copenhagen

DANISH voters say they have only modest expectations from the new four-party coalition led by Mr Poul Nyrup Rasmussen, chairman of the Social Democratic party, while business fears it will lead to higher costs and

therefore to a loss of jobs. Mr Rasmussen spent yesterday putting together his cabinet. which he will present to Queen Margrethe today. It is expected that the administration - which will assume Denmark's current presidency of the European Community - will include at least a dozen Social Democrats, three

Major leads

business

to India

delegation

By Raiph Atkins in New Delhi

MR JOHN MAJOR, the UK prime

minister, is planning further

overseas trips with British busi-

nessmen as part of efforts to boost exports in a bid to tackle

His initiative follows a trip to

India, begun at the weekend,

which shows signs of winning

business for British Industry. Mr Major considers such visits,

where a delegation of senior exec-utives travels with the prime

minister, as useful in attracting

orders. "Exports abroad mean

Privately, Mr Major has talked

of a "new language" between UK

Senior businessmen have been

asked to travel with Mr Major to

Japan later this year, the second

such foreign trip he will have

undertaken since becoming

Mr Howard Davies, director-

general of the CBI, the employers

organisation, said the programme

of economic reform adopted by

India offered great potential for

Stressing the significance of Mr Major's presence, he described a

meeting between Britain's delega-

tion and eight of India's most

senior civil servants as "unprece-

prime minister was here."

being taxed twice.

"That would not have hap-

jobs at home," he said.

prime minister.

British business.

industry and government.

unemployment at home.

Liberal party and the Centre Democrats and two from the Christian People's party.

One of the foremost tasks for the new government will be to achieve a majority for the Maastricht treaty on European union in a referendum likely to be held in May. However, a poll by the Vilstrup institute, published in the national daily Politiken, showed 63 per cent of Danes would vote Yes and 37 per cent No. A month ago 70 per cent were in favour and 30 per cent

Three quarters of voters polled by a weekend Gallup survey said they did not think the government would succeed in reducing unemployment, the top priority in its programme. Two-thirds doubted that it would succeed in lowering personal income taxes, another aim, or create a signifi cant increase in real wages.

Meanwhile, business leaders said the 4,500-word programme agreed between the coalition parties last week was contradictory.

"It promises low inflation and a continued surplus on the current balance of payments, but it also proposes new costs on business through 'green' taxes and wage sum taxes," said Mr Niels Thyge-sen, chairman of the Employers' Association. "This can destroy the government's aim of generating more jobs."

Mr Holger Nielsen, leader of the leftwing Socialist People's

party, described the programme as "written by a pen filled with

The change of government is a change of faces more than of policies. The three centre parties which have joined the govern-ment were all supporters of the outgoing non-socialist government. Furthermore, many areas of policy, including defence and fiscal policy, are subject to multi-party compromise agree-ments which are binding at least for the rest of this year.

EC policy is hammered out in the all-party market affairs committee of the Folketing (parliament) and will therefore also not be subject to sudden change as a result of the new government.

New York Post staff

By Patrick Harverson

EMPLOYEES at the New York Post were expected to vote last night to accept a 20 per cent pay cut that the owner, property magnate Mr Peter Kalikow, says is needed to keep the newspaper

The cut, which will be accompanied by a 25 per cent increase in the newspaper's cover price, was proposed by Mr Kalikow on Friday after Bankers Trust, the Post's banker, said it would no longer provide a line of credit to

sales in the highly competitive New York tabloid market.

close today. Union leaders representing the paper's 720 employees have dvised their members to accept the pay cut as the only way to

keep the paper alive.
Four of the 10 unions accepted the measure on Saturday, and the remaining six were due to

Two weeks ago negotiations with one potential investor, the financier Mr Leon Black, broke down, and since then Mr Kalikow says he has been in talks with three unnamed groups of investors who are interested in the

vote on pay cut of 20%

the ailing paper.
The Post has been beset by falling circulation and advertising

Mr Kalikow has said that if the employees do not accept his pro-posal, the 191-year old Post, the oldest newspaper in the US, will

vote yesterday. If the paper's employees accept

the owner's proposal, Bankers Trust is believed to be ready to extend credit to the Post for Mr Kalikow more time to find a buyer or a big investor willing to provide financial support for the



Musical interiude: folk musicians entertain John Major in New Delhi

- or nothing like it were it not for the fact that the Mr Major will today oversee the signing of a double taxation projects.

treaty between India and the UK. preventing profits of companies trading in both countries from He has also told businessmen accompanying him that government-supported export credit insurance to India will be doned regulations on foreign

the next financial year.

The 17-strong team of UK businessmen met Indian counterparts and government officials vesterday as it emerged that British companies were close to completing contracts worth more than £100m (\$150m) for power station

Separately, Cadbury Schweppes, the confectionery, food and soft drinks group, is to increase its investment in India by about 26m, reversing past divestment precipitated by India's now-aban-

reviewed, possibly by the start of ownership. Other projects are

But little, if any, headway, assuaging UK companies' fears over exchange convertibility and India's labour laws. Reuter adds: Police arrested

four Sikh militants after foiling a plot to bomb independence day celebrations due to be attended by Mr Major. The UK prime minister will today meet his Indian counterpart, Mr Narasimha Rao, when the subject of terrorism is expected to be discussed

THE LEX COLUMN

Coal not dole

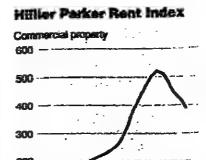
Conveniently for the government, Friday's report from the mining engineers John T. Boyd gave structural support to the likely emergency exit route from the coal fiasco. While the general economic case for closure and selection of particular pits received backing, several pits could apparently be saved. Some 15m tonnes of additional domestic coal could be burned if no further gas-fired plant were ordered, no coal were imported and the electricity generators' coal stocks were not run down as quickly as planned. That might save around 12 pits, which, oddly enough, is about the number Boyd thinks could be made profitable if they were subsidised whilst working practices are changed. By making clear that the coal is

omic, the report also removes risks from the generators and regional electricity companies. They can hardly he expected to bear the extra \$200m cost. With the Treasury strapped for cash, the subsidy will have to come from consumers. Since public apposition forced the coal review, the government may be tempted to make the costs as obvious as possible through a direct levy. To avoid electricity bills rising, however, it might contrive to reduce the current nuclear levy without substantially damaging Nuclear Blectric. Such an outcome would suit the generating companies, whose help-ful attitude will have earned them political brownie points, lessening the risk of a Monopolies and Mergers Commission enquiry. The RECs, how-ever, risk squandering political advantage if they continue to squabble about which of them should buy the extra coal-fired electricity.

Rank Organisation

The decision by Xerox to move out of financial services raises questions about its joint venture with the Rank Organisation. Mr Paul Allaire, Xerox chairman, came from Rank Xerox, and is anxious to focus his company's business on its traditional document processing strength. He would have a natural interest in buying out his UK partner in Rank Xerox. As for Rank, this would be one way of reducing its 1999m debt without affecting the strategic direction of its managed busi-

if Rank's share price has risen only modestly, it must be because the market is aware of the formidable obstacles to such a convenient arrangement. Xerox is carrying around \$2.5bn



of debt. Until it has disposed of its financial services businesses, it could not afford the price, probably in excess of fibn, the Rank Xerox stake would command. So far it has announced little more than a statement of intent. The whole process may take a couple of years. Rank needs to make inroads

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into its debt rather sooner. But the transfer of the stake does not need to take place all at once. Perhaps the two companies should consider a piece-meal approach. Xerox could either absorb parts of Rank Xerox business with Rank receiving a special dividend in return. Or the stake could be transferred in more for-mal tranches. Either approach would reassure investors worried that Rank's debt will fall only slowly when trading profits start to improve. Were Xerox to express an interest, Rank would not need the non-refundable deposit it has promised to exact from the consortium that has been threatening to bid for its film and television interests.

Hafnia

The orderly queue of bidders forming for the various bits of Hafnia is not as surprising as it looks. With group debt parked in the holding company, the core Danish insurance operations look attractive. The disaster which befell Hafnia had more to do with misguided corporate ambition than the ability of Denmark's second largest insurer to make a decent return on underwriting and investing. Even allowing that some business will have been lost since the shares were suspended, the buyer should acquire a decent market position.

The business should be worth more to a domestic competitor, who could use the scope for rationalisation and synergies. On that basis Codan - in

which Sun Alliance has a majority stake - looks the most logical buyer. Skandia might equally be prepared to skandia might equally be prepared to pay a premium for the chance to repatriate the 15 per cent slice of its share capital held by Hafnia. Potentially interested parties form outside Scandinavia, such as Allianz, are hardly short of capital. But the most likely candidates are still digesting prey from the last round of acquisitions.

Mans reco

It is less clear where a buyer for Hafnia's 34 per cent stake in Baltica Holding might come from. Like Hafnia, the basic insurance business is sound enough. But the holding company bears the scars of ill-fated ventures in property and banking. Having seen the shares fall by some 80 per cent in the last two years, Suez might-just be tempted to add to its 23 per cent stake and take control on the cheap. But that looks too tidy a solu-tion for Hafnia's creditors to hope for.

UK property

Mr Robin Leigh-Pemberton's days as governor of the Bank of England may be drawing to a close. But, judging by his musings on the reform of commercial property leases last week, he is worked to propose uncharacteries. using them to provoke uncharacteris tic controversy. By criticising "infla-tionary" upwards-only rent reviews, he questioned one of the property sector's most cherished practices. He was right to do so. The UK's antiquated terms for commercial leases desperately need reforming. But it would be unwise to neglect the risks involved in

over-hasty action.
As property developers never tire of pointing out, investors in bricks and mortar are primarily interested in security of income. Any reforms that lessen that security will have to be paid for in higher rents. That in itself would be inflationary. But lesser security would also discourage further property development. That is hardly a problem at present, but it too would. be likely to stoke inflationary fires in an economic upswing when demand outstrips supply.

The market itself seems to be work-

ing towards a half-way house. Twenty-five year leases with frequent break clauses for tenants are becoming common. These allow rents to be periodically reset to prevailing market prices Tenants have greater flexibility, land lords some certainty of long term-term income. If the market could also develop greater transparency in setting rents, this might help flatten destructive cyclical swings.

EC to probe background to crime

By David Marsh

REPRESENTATIVES of EC governments and training organisations are meeting in Belgium today to explore ways of breaking the link between European crime and unemployment.

The three-day meeting at Louvain near Brussels, organised by the Commission's employment and social affairs directorate, brings together experts from ministries and voluntary organisations from the 12 member coun-

The meeting will exchange ideas and information on projects to rehabilitate ex-offenders, highlaw and order problems.

It comes as an intergovernmental report comparing crime around the industrialised world suggests governments' ability to curb crime is limited. The study. co-ordinated by the Dutch Justice Ministry, shows some sharp international differences.

Northern Ireland ranks as one of the industrial world's least crime-ridden areas, despite sectarian violence. Car theft seems to be some six times more prevalent in England, Italy, Australia, New Zealand, France and the US

lighting a new approach to tack- West Germany. Robbery is most

and Italy. Other statistics indicate that ex-offenders with jobs are three times less likely to recommit crimes than those unemployed. EC ministries and training organisations are planning a working party to tap funds for ex-offenders' employment projects and monitor how different countries

countries.

The Commission is spending an initial Ecul.5m (\$1.8m) this year to finance various projects connected with rehabilitation. One aim of this week's meeting is to allow national agencies access to training funds from organisations and budgetary programmes elsewhere in the EC.

Already the Netherlands and Germany are co-operating on a cross-border programme for integrating ex-offenders, while a similar scheme involves Luxembourg and the UK.

World crime, Page 2

than in the Netherlands and

Continued from Page 1

Several units of the Yugoslav

army were placed on alert. Lord Owen expressed some understanding yesterday for the motives of the Croats in launching the attack and he did not think that President Tudjman wanted "to scupper" the Geneva conference. The Croats were clearly frustrated by the delays that had occurred in building a pontoon bridge to replace the

Croatian attacks threaten peace talks destroyed Maslenica bridge. However, that was no excuse for tak-

> Washington: US president Bill Clinton is expected to hold a National Security Council meeting early this week to evaluate his administration's policy on former Yugoslavia.

ing the law into their own hands, he said.

George Graham adds from

Mr Clinton has made it clear that he believes something more must be done in Bosnia, and that

ling the Community's growing common in Spain, Poland, the US

achieve solutions.

In the UK, roughly half of adult males convicted of offences commit another crime within two years - setting up a vicious cir-cle in criminal behaviour. The so-called "recidivism" rate is

"ethnic cleansing," in particular

cannot be allowed to stand

unchallenged by the interna-

tional community. He is, how-

ever, reluctant to commit US

At the top of the agenda is the

possibility of exempting Bosnia from the UN embargo on arms

supplies to the region, to give the

embattled Moslem government the opportunity to defend itself

against the much better armed

Serbian forces.

ground troops to the region.

Car dealer

Continued from Page 1

warnings and possible salary cuts if they break the ban. "We check the car park three times a day to make sure that no unauthorised employees have driven in.

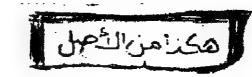
"If they break the rule once, they will be given a warning. If they break it again and again, they will be admonished and their salary may be cut," the manager said.

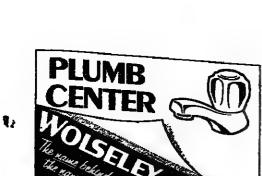
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Which British company contributed £436 million to the UK trade balance with 81% of sales overseas?



Think about it.





FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1993

Monday January 25 1993



INSIDE

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Italians recruit Japanese steel man

Ilva, the heavily loss-making Italian state steel group, has appointed Mr Hayao Nakamura, a Nippon Steel executive, as its new managing director. The appointment of a foreigner to such a senior public-sector post is unprecedented in Italy. It reflects the deep difficulties in which Ilva now finds itself. Page 17

UK housebuilder upgraded Barratt Developments



Britain's third largest housebuilder, has become the first company in the construction sector to have its ratings raised by IBCA, the credit rating agency. The agency noted that under the chairmanship of its founder, Sir Lawrie Berratt (left), who was brought out of retire-

ment to rescue Barratt, the group had returned to "a stronger financial position with debt significantly reduced at year-end and a return to a small pre-tax profit in the UK". Page 16

Peugeot seeks market share



Peugeot aims to increase its share of the European market this year, after losing ground in France in 1992, Mr acques Calvet, president, said. He said his company would this year have the new models to launch under both its Peugeot and Citroen brands that it lacked last year, and that its share of the west European car mar-

ket should rise to about 13 per cent from the 12.2 per cent of last year. Page 17

Prospective p/e ratio

The latest prospective p/e ratio for the "500" index for calendar 1993 is 13.7 (Last week: 13.7). This compares with an estimated p/e for the "500" of 16.5 (16.6) for calendar 1992, calculated by IBES, based in New York. The official FT calculation of the historic p/e, based on the latest reported earnings, is 17.36 (17.33).

Market Statistics

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Companies in this lasue

Banca Comm. Italiana Barratt Developments Bradesco Charter Considtd Chemical Bank DAF ENI

Harrison industries

17 Lilley 16 McDonnell Douglas Nippon Steel DMV 17 Olympia & York 17 Petroleos de Vnezia 17 Peugeot Royal Trust Shaw (Arthur)

JCI may bid for 29.9% of Johnson Matthey

investments Correspondent

By Norma Cohen,

JOHANNESBURG Consolidated Investments, the South African mining company, has emerged as a bidder for up to 29.9 per cent of Johnson Matthey, the precious metals group, held by Charter Consolidated, the UK industrial con-

Charter, which is advised by the mer-chant bank Hambros, is trying to sell 38.4 per cent of Johnson Matthey in

The South African conglomerate.

Anglo-American, the South African holding company, and 8 per cent by the De Beers group, is a holding company whose assets include a 32.6 per cent stake in Rustenberg, the world's biggest platinum producer, with whom Johnson

Matthey has a joint venture. Rustenberg was ruled out as a potential purchaser because of likely antitrust regulatory concerns which would follow from its increased control of the

world's platinum supply.
Industry analysis note that the purchase of the stake by JCI has commer-

which is 40 per cent owned by cial logic for both parties. JCI already markets its platinum

through Johnson Matthey. Meanwhile, Johnson Matthey's shares rose last week on speculation that Charter has been approached by a company seeking to purchase its entire 38.4 per cent block of Johnson Matthey shares. Any such purchaser would be required to bid for all of Johnson Matthey under

UK Takeover Panel rules. Sources familiar with the talks said that at least one other potential purchaser of Charter's Johnson Matthey shares has emerged, but would not say if

that buyer is seeking the entire block or the 8.5 per cent portion which JCI does not intend to purchase.

A sale of a 29.9 per cent stake to JCI is thought to be acceptable to Johnson Matthey because JCI is believed to have indicated it has no intention of bidding for the entire company.

Johnson Matthey's management is

reported to be determined to remain Meanwhile, analysts believe that Char-

ter may use proceeds of the Johnson Matthey sale to repurchase the 36 per cent stake in itself currently held by Minorco, the European-based investment arm of Anglo-American.

Anglo-American's stake in Charter eflected its desire to hold an investment in the platinum industry. Without the Johnson Matthey stake, Charter no longer has exposure to that sector and Anglo-American may be prepared to sever its links with Charter if a price can be agreed for the Minorco shares. If it does not repurchase its own

shares, analysts said that Charter would be under pressure to distribute proceeds of the sale to shareholders as a special dividend,

Martin Dickson and Nikki Tait analyse a series of disposals stemming from heavy losses

US groups burn their fingers in financial services

quiet but significant shake-up is taking place in some of the less giamorous reaches of the US financial services industry as some of America's top industrial companies withdraw from the area, often with fingers burnt.

The latest example is Xerox, the document processing group, which this week announced plans to shed its remaining insurance and financial services businesses, with a fourth-quarter after-tax charge of \$778m to pay

Businesses on the block include Furman Selz, a New York brokerage house, Crum and Forster, a property-casualty opera-tion; and Xerox Life, a life insurance and annuity business.

Xerox la not alone. Weyerhaeuser, the forest products group, is seiling its wholesale annuity and mutual funds business to GE Capital, the financial services arm of the General Electric group. Kodak has announced plans to sell its equipment leasing business — also to GE Capi-tal — while Westinghouse Elec-tric says it will quit financial

The higgest sale of all involves Sears Roebuck, the retailer, which is spinning off much of its financial services arm, including of the largest property-casualty operations in the US.

Several factors lie behind the

disposais. The most dramatic is poor management. Amid the booming financial services mar-kets of the 1980s, numerous industrial companies expanded into the area, often as a by-product of their core business. But some got out of their depth and were ill-prepared for the

downturn in the business cycle in the late 1980s. Westinghouse, for example, ended up investing in the most speculative type of cheap hotel property. Such companies are now having to withdraw from financial services to stop the sector casting a permanent pall over the entire group.

Others are cutting back. Kodak and Weyerhaeuser are both in the throes of restructur-ings. Sears has faced shareholder agitation over the poor performance of its merchandise

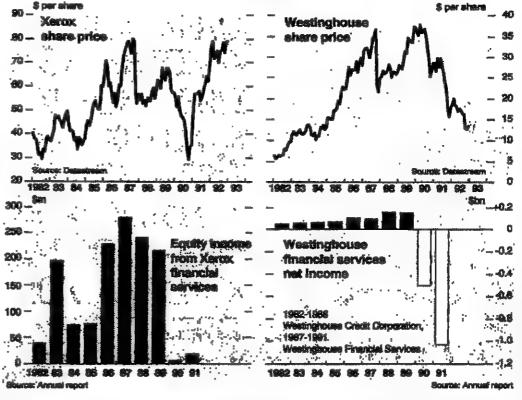
Chrysler, the car group, which sold its consumer finance subsidiary last November, has a very stretched balance sheet. So too does McDonnell Douglas, the aerospace group which has been trimming down its finance

But ITT, the conglomerate which this week announced a pre-tax charge of nearly \$1bm to restructure its finance arm, including heavy expected losses in unsecured consumer loans, is in a different position. Since finance and insurance now provide more than 50 per cent of its earnings, it has no plan to withdraw from these areas but instead wants to refocus on more profitable areas of growth.

The buyers of the cast-offs are include hanks, finance houses and leveraged buy-outs involving managements of the businesses One of the most active is GE

Capital. Like many of the operations being sold, it originated as an adjunct to GE's industrial businesses but took off in the 1990s with rapid growth in Unlike some rivals, its profits

By contrast, the property-casu-



growth has remained strong enabling it now to cherry-pick assets from distressed sellers.

The US insurance industry also accounts for part of the turnover financial services operations. Its travails fall into two catego-

For life companies, difficulties have arisen principally on the investment side. At end-September, the life industry overall held about 18.4 per cent of assets some \$300bn - in property or mortgage loans. It needs to bolerty values and/or delinquent

alty industry has faced an appalling year for catastrophic events. The New York-based Insurance Services Office, including a probably outdated figure of \$10.7bn for Hurricane Andrew, calculates total catastrophe losses in 1992 reached \$18.2bn.

These problems follow some

well-publicised insurance company failures - like that of Executive Life in Los Angeles.

The bottom line is that many insurance operations are being pressed to strengthen their balance sheets - making them less attractive as peripheral holdings to non-insurance parent compa-nies, and prompting the sale of non-core businesses, often in the financial services sector, by

n the latter score, Travelcomposite is probably the most striking example. It has sold Dillon Read, its investment banking subsidiary, Keystone, a mutual fund business, and Trav-elers Mortgage Services, a home loans operation, to raise capital. The situation at Aetna has been broadly similar - with 43 per cent of La Estrella, the Span-ish insurer, sold to Banco His-

pano Americano for \$100m. and

the \$1.21bn sale of its American Reinsurance subsidiary to Kohlberg, Kravis Roberts, the buy-out specialists, for \$1.4hn

In the other direction, the Hurricane Andrew losses faced by Allstate - more than \$1bn almost certainly compounded the pressures for capital within Sears, Roebuck. This obliged the company to choose between funding the required overhaul of its retail business and expanding the financial services division.

Transamerica, the San Francisalso cited conflicting demands on capital as the reason behind its decision to dispose of its property-casualty operations.

We face demands for increased capital to support growth in many of our busies," said Mr Frank Herringer, chief executive. In view of this "we have elected to focus our resources on our life insurance and finance businesses".

O&Y set to confront unsecured creditors

By Bernard Simon in Toronto

OLYMPIA & York is heading for a confrontation with a key group of unsecured creditors in Toronto this afternoon. The outcome could determine whether the ailing property developer can emerge from the court protection

which it sought last May.
According to lawyers for the lenders, O&Y refused to agree during last-minute negotiations on Friday to at least one demand by the creditors for changes to its restructuring plan.

By the end of last week, 22 out of 35 creditor groups had accepted O&Y's proposals, while eight rejected them. All five remaining meetings are due to reconvene today after earlier adjournments. The plan covers about C\$8.5bn (\$6.64bn) of O&Y's C\$13.5bn debt.

The groups which have so far turned down O&Y's proposals are not expected to imperil the plan as a whole.

But approval by the unsecured group, consisting mainly of North American, European and Japanese banks, is crucial to the restructuring effort. Unlike most of the lenders, whose claims are against specific O&Y assets, the unsecured creditors have claims totalling about C\$4bn against the parent company, Olympia & York Developments

The key remaining sticking demand that creditors grant every member of the Reichmann family, which owns O&Y, a sweeping release from future legal claims. According to an O&Y information circular posted to creditors last month, disputes or litigation later on "would defeat the intent of the plan". The lenders have so far insisted that the releases should be limited to specific transactions.

A single bullet IN the war against inflation in Brazil, a minor battle was won last week. Agreement by a special session of Congress over a new tax on financial transactions is forecast to raise \$7.2bn to help plug the government's widening budget deficit. Yet, although helpful, the move will do little to address

Brazil's long-term inflation problem. That will require a financing to the government.
Financial fragility stemmed shake-up of the government. That only appears possible when the 1988 constitution comes up for review by Congress next September. Inflation in Brazil has been above 20 per cent for 14 months now. The country has suffered triple-digit annual

inflation for 10 years; last year it stood at 1,149 per cent. Brazil's inflation contrasts with the rest of Latin America.

in the region as a whole excluding Brazil, average inflation was 21 per cent last year against 1,203 per cent in 1989. Insights about why inflation in Brazil is so tenacious are contained in a working paper from the World Bank's policy research department* which covers recent hyperinflation in Argentina, Peru and Brazil.

It cites evidence that high inflation degenerated into hyperinflation in these three countries in the late 1980s not because their chronic budget deficits somehow got sharply worse. Neither did hyperinflation - at least in Argentina and Brazil - take off without any prior surge in money sup-ply as one would expect from examining the "classic" hyperinflations of Poland, Austria and Germany in the 1920s and of Bolivia in the early 1980s.

Instead, hyperinflation was the culmination of a variety of factors: worsening fiscal accounts, a growing tendency to accept high inflation, and increased financial fragility. This was complicated by limited access to external finance because of the debt crisis, weak monetary and discal con-trol and the limited availability of non-inflationary domestic weak monetary and fiscal con-

can't kill Brazil's inflationary tiger

from the impact over time of high inflation on the willingness to hold money. In Brazil, M1 dropped from 14 per cent of gross domestic product in 1970 to just 3 per cent in the late 1980s. That meant, for example, that if the central bank had printed money to offset a shortfall of taxes of 3 per cent of GDP in the late 1980s, it would have doubled money supply. The authors conclude hyperinflation came about because of

creating hyperinflation had ceased to exist.

However, in high inflation economies it was much more difficult to demonstrate that a change of regime had taken place sufficient to bring price stability.

In Argentina, two stabilisa-tion programmes - the Aus-tral plan in 1965 and the Primavera plan in 1988 - had initial success in bringing down inflation. But by mid-1989, inflation was approaching

Economics Notebook

By Stephen Fidler, Latin America Editor

recurrent failed stabilisation ttempts which created instability in the rate of change of

Furthermore, after the "new" hyperinflations, "restor-ing price stability has been longer and more costly than in the classical cases. This was because it was not clear in the public mind where inflation would settle once hyperinflation had stopped, experience showing that it fell back to the high levels prevailing before hyperinflation. The battle to beat inflation thus had to con-

tinue for longer. Hyperinflations themselves must come to an end because they are unsustainable. Government revenues collapse, production and most commerce stop. They can usually be brought down through an orthodox economic programme

200 per cent a month. The so-called Bunge & Born plan ended it, but inflation persisted at about 5 per cent monthly. A new price explosion in December 1989 prompted the Bonex plan, aimed at reducing the

government's domestic debt. A further plan was required in April 1991, which along with subsequent supportive measures has succeeded in pushing price increases down much closer to international levels. The plan, named after the

economy minister Domingo Cavallo, fixed by law the exchange rate to the dollar and instituted a fiscal reform that went further than anything previously announced. The central bank was forbidden by law to print money, except when backed by hard currency

The fiscal adjustment was reinforced over time with privatisations, rationalisation of

public spending and better enforcement of tax collection.

The lesson here, say the authors, is that stabilisation efforts - macroeconomic reforms to bring the budget into line - and structural reforms - aimed at improving the allocation of resources within the economy – strongly complement one another. Together, they send "a stronger signal regarding the direc-tion in which the economy is

moving," say the authors. There are useful lessons in this for Peru and Brazil, the authors say. In Brazil, they argue that the second inflationary shock plan in January 1991 of the government of President Pernando Collor – who prom-ised to slay the inflationary tiger with a single bullet -sent just the kind of mixed signals that Argentina has managed to avoid.

The orthodox message of deepening the fiscal adjustment by dealing with the finances and debt overhang of the state and local governments was compromised by accompanying wage and price controls (which had failed in the past) and by moves to regulate financial markets.

The authors have not had time to address the new poli-cies of President Itsmar Franco who took over the presidency from the deposed Mr Collor last month. Yet already con-flicting signals are being sent. True Mr Franco has his tax changes, which may help him in his talks over the next few months the international Monetary Fund, but he is also talking about expanding spend-ing in other areas. The mes-sage being sent so far is equivocal to say the least. Expectations that inflation will drop rapidly therefore seem set to be disappointed.

*Stopping Three Big Inflations (Argentina, Brazil, and Peru) by Miguel Kiguel and Nissan Liviatan. Working paper. World Bank 1818 H Street NW, Washington DC

Westpac recruits executive from US

By Kevin Brown in Sydney

WESTPAC, the 'troubled Australian bank, yesterday appointed a US banker as chief executive, with a brief to restore the bank to health by cutting costs and reducing risk-bearing assets. Mr John Uhrig, chairman

said Mr Robert Joss, 51, a vice-chairman of Wells Fargo, the Californian investment bank, would take over as managing director next month. He replaces Mr Frank Con-roy, who resigned last month

after resisting pressure from leading shareholders to speed

up a restructuring programme announced in November. Mr Joss was one of two can-didates shortlisted by West-pac. Mr Lindsay Pyne, the former managing director of the Bank of New Zealand, was favoured by some executives because of his knowledge of Australian banking.

Mr Joss said he wanted Westpac to concentrate on its retail business, which has suf-fered significant losses as a result of corporate bad debts and falling property values.
"I think one of the problems with Westpac is that it had

lost its focus for a while, and I

will be aiming to sharpen

everyone's view and help build morale," he said.

The bank's problems climaxed in November when it announced a record loss of A\$1.5hz (\$1.03bn) for the year, after bad dehts of A\$2.6bn and an unexpected US tax liability of A\$106m. Five directors. resigned after a A\$1.2bn rights issue was largely ignored by



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COMPANIES AND FINANCE

Better return from small companies Stronger's

Investments Correspondent

INVESTMENTS in small companies are likely to outperform those in their larger counterparts, according to two new

SULVEYS. According to stockbrokers Hoare Govett, who compile the Hoare Govett Smaller Companies Index, prices are expected to rise by 20 per cent in the coming year, outperforming the anticipated rise in the FTSE index of only 12.4 per

Meanwhile, accountants Stoy

Hayward, who compile their own Private Company Price index - which largely consists of smaller companies - found that prices paid to acquire smaller companies rose steadily relative to earnings during 1992, a trend expected to continue into 1993.

The average price paid for a private company in the UK was 9.5 times earnings in the fourth quarter last year, against 8.3 times in the comparative period of 1991. At the end of 1992, the Pri-

vate Company Index stood at a 43 per cent discount to price/

earnings ratio of the FT 500 -the widest level in recent years - highlighting the differences in sentiment between investors in leading quoted companies and those in the smaller com-

pany sector. Mr Rick Sopher, corporate finance partner at Stoy Hayward, said current price anomalies make it very attractive for small private companies to be acquired by quoted ones. Institutional shareholders, however, have been unwilling to support the acquisition ambitions of smaller quoted companies, so they are losing

out on the chance to bolster earnings through relatively low-cost acquisitions.

Meanwhile, research from Hoare Govett shows that the smaller companies sector in December 1992 turned in the best performance since June 1987. The Small Companies Index has risen by 28 per cent since last September's Black Wednesday, well ahead of the 16 per cent rise in the FTSE

Since the beginning of September, the FTSE has fallen 1.5 per cent while the HGSCI has risen 14.3 per cent.

The battle for control of Arthur Shaw, the loss-making West Midlands building materials group quoted on the USM,

Mr Gordon Pearson, chair-

and replace him with Mr Tickmond, who was ousted last

Mr Tickler and his family

Barratt has rating upgraded

By Paul Taylor

BARRATT Developments. Britain's third largest house-builder, has become the first company in the construction sector to have its ratings raised by IBCA, the credit rat-

ing agency. The agency said it had lifted Barratt's long term rating to BB- from B, and its short term rating from C to B. Despite the change Barratt's rating remains at speculative grade since BBB is the lowest investment grade rating.

IBCA noted that trading in the current year remained very difficult despite favourable moves in interest rates and more affordable house prices.

However the agency noted that under the chairmanship of its founder, Sir Lawrie Bar-ratt, who was brought out of retirement to rescue Barratt, the group had returned to "a stronger financial position with debt significantly reduced at year-end and a return to a small pre-tax profit in the UK, despite continuing difficulties in the Canadian

The agency also noted that problems in the housebuilding and property sectors in the past three years had been a significant contributor to the steady downward trend in the debt ratings of both banks and building societies. But it also pointed out that there were some recent indications from estate agents that the residential housing market has

Shute buys 4.9% stake in Anglia Secure for £72,000

MR ROGER SHUTE, the convalescent ex-chairman of BM Group, the industrial concern, has taken a stake in a second quoted company. His interest again sparked a sharp increase in the target's share

Anglia Secure Homes, which builds and manages sheltered housing for the elderly, saw its price rise from 4'ap to 7'ap after it disclosed that Mr Shute had acquired a 4.9 per cent interest - 1.6m shares costing This followed the news that he had taken a similar stake in GM Firth, the steel company, and there is talk of him joining its board as a non-executive.

was strong and aggressive and he might be seen as a passive investor in an industry that "is just about to come out of the bottom of the cycle". Anglia lost £5.08m in the six

In Anglia's case, Mr Shute's interest seems to be speculative. He said the management

months to March last year and Mr James Bryant, finance director, said losses had continued in the second half.

rowings remained almost three times shareholders' funds of £10.8m. Mr Bryant said the group had 250 unsold homes. but on the other hand, its management subsidiary had performed well. Its bankers remained "understanding".

Mr Shute's return to the quoted company scene follows six months of convalescence from lung disease. He remains president of BM, which he founded, until July, when the post will be reviewed. He said his paper losses on BM shares ran to about £3m.

Chief executive resigns at Harrison Inds

By Matthew Curtin

Mr Barry Giddings has resigned as chief executive of Harrison Industries, the debtladen doors and castings supplier, after a boardroom wrangle over the group's consolidation or expansion as it struggles to return to profit-

Harrison announced that Mr Giddings had left "due to a difference of opinion over the future strategy of the group", adding "the company retains the full support of its bankers and advisers", namely the Bank of Scotland, Hambros Bonk and house brokers Williams de Broe.

Mr Glddings took control of Harrison in December 1991 in a £i4m reverse take-over. At the time he said he would expand the group's industrial interests by moving into environmental security and general engineer-

Merlin Green asking for split capital status

By Philip Coggan, Personal Finance Edito

MERLIN International Green Investment Trust is proposing a restructuring in an attempt to eliminate the discount to net assets at which its shares

Under the proposals Merlin will become a split capital trust, with new classes of zero coupon preference and ordinary shares, and a wind-up date of 2001. The hope is that investors will be attracted by the tax advantages of the new shares and this, combined with the prospect of a wind-up date when assets will be repaid, will eliminate the discount.

Its shares traded at an average 23 per cent discount last year, many split trusts trade at

a premium to net assets. The zeros will pay no income but will have first claim on the assets, and offer the prospect of capital gain. Based on an

illustrative initial value of 57.5p and redemption value of 112.3p, gross redemption yield will be 8.6 per cent.

Ordinary shares will receive all the income but will only be repaid after the zeros have been met in full. They are, therefore, a highly-geared investment. The expected initial dividend yield will be 11.3 per cent gross.

Existing shareholders will be offered units on a one-for-one basis; each unit will comprise one zero and new ordinary share. Terms of the existing warrants will be changed so that warrant holders will be entitled to subscribe for one unit at 100p. The proposals will need the

75 per cent approval of shareholders and warrant holders at a meeting on February 16; Merlin already has support from 46.5 per cent of the shares and 20.7 per cent of the war-

Arthur Shaw board battle goes to court

By Paul Taylor

has moved into the courts.

man, told his board that he obtained a High Court injunction in Birmingham preventing two former directors, Mr Donald Crammond and Mr Ian Tickler, the ex-chairman, from being re-appointed. Rebel shareholders have

called for an extraordinary meeting to remove Mr Pearson ler. They also want Mr Cram-August, re-appointed. Shareholders representing 49 per be supporting the move.

which founded Shaw, own 13.4 per cent of the equity while Mr Pearson holds 15 per cent.

Two more Lilley businesses sold Construction to TA Bickerton, an independent builder based

RECEIVERS to Lilley, the Glasgow-based contracting and construction group, sold two businesses to a management buy-out team over the week-

Cowcaddens-based MDW and Meadowline Services were sold to a team led by Mr Bill Shearer, the managing direc-tor, and financed by the Bank of Scotland, 3i and Scottish

Negotiations on the buy-out

were completed within a week and the move will safeguard the jobs of the 265-strong work-

Price Waterhouse, the receivrs, also confirmed that a number of large contracts within Lilley's Scottish-based National Contracting Division have been sold to Amec, the construction group.
Last week the receivers also

sold the business and most of the contract assets of Hatfield

in St Albans, Hertfordshire. Bickerton is owned by Mr Ken Wilkins, who founded Hatfield Construction and sold it three years ago to Lilley, which wanted to complement its network in the south of England, Mr Wilkins said Hatfield had always remained profttable and would now be restructured as a wholly-owned

subsidiary of Bickerton.

	CHOSS BORDER	M&A DEALS		
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
British Aerospace (UK)/ Talwan Aerospace Corp (Talwan)	Avro International Aerospace (JV)	Aircraft manufacture	£240M	Proceeds to cut BA debt
British Airwaya (UK)	USAIr (US)	Airlines	£196m	New 19.9% deal approved
Azrovias de Mexico (Mexico)	Aeroperu (Peru)	Airlines	£35m	Continted privatisation deal
Foster's Brewing (Australia)/Witson Nelli (N Zealand)	Joint Venture	Brewing	£12m	JV buying Cascade brewery
Parmalat (Italy)	Fejertej (Hungary)	Food	£4.6m	Privatisation deal
James Creex (Ireland)	Valley Fresh Foods (US)	Food	£8.6m	Buying outstanding 50%
Costs Viyelis (UK)	Youghel Carpets (Ireland)	Carpets	£2.7m	Offer for outstanding stake
Inchaspe (UK)	Revesa (Italy)	Insurance broking	£1.7m	Lifting stake to 49%
Unilever (UK/ Netherlands)/BSN France	Joint Ventura	Food	n/a	Global Iced snacks jv
ICt (UK)/BASF (Germany)	Asset swap	Petrochemicals	n/m	industry restructuring goes on

IN MEMORIAM

REGINALD F. LEWIS

1942 - 1993

The 5,000 employees of TLC Beatrice International Holdings deeply mourn the passing of their chairman and chief executive officer

Reginald F. Lewis in Manhattan on Tuesday, January 19.

As an inspirational leader and as a friend, he will be greatly missed.

We extend our sincere condolences to his family.

TLC Beatrice International Holdings, Inc.

AITC will admit offshore closed-end funds

By Norma Cohen. Investments Correspondent

Conditions of the Notes.

Denomination of ECU 10,000

January 25, 1993

following numbers:

THE ASSOCIATION of investment Trust Companies, the industry trade association, said it will admit as members offshore closed end funds and is sceking tax changes to make them more attractive to investors.

The rule change will allow 15 to 20 new firms to join immediately, increasing the AiTC membership from its current level of 231 members.

Walt Disney Company

ECU 62,500.000

8%% Guaranteed Notes due February 25, 1994

WALT DISNEY COMPANY informs herewith the holders of the above

mentioned Notes that the annual instalment due February 25, 1993 covering a nominal amount of ECU 6,250,000 has been partially

satisfied by repurchase in the market pursuant to the provisions of

Clause 6(a) of the Terms and Conditions and partially by drawing by

lot, pursuant to the provisions of Clause 6(b) of the Terms and

The Notes so drawn, i.e. 290 Notes bearing a nominal value of ECU 1,000 and 51 Notes bearing a nominal value of ECU 10,000, bear the

funds which allow investors access to foreign stock markets which they would have difficulty accessing. Also, some of the funds are investing in bonds which UK investment trusts are currently barred from holding in signifi-

cant quantities.
The AITC said it had barred the firms which are an increasingly significant portion of the investment trusts with London Stock Exchange listings because the UK definition of a closed-

Many of these are single country end investment company is particularly narrow and stops companies from ever repurchasing their own shares.

An increasing number of closed-end companies are being established offshore for fiscal or regulatory reasons and many do not entirely meet the UK definition, the AFFC said.

To be eligible for AITC membership, a company must have a London listing, must be marketable in the UK and will regard EC citizens as a "substantial part" of their natural shareholders, the

trade organisation said.

Among the tax changes sought by the AFTC on behalf of closed-end funds are an end to the distinction in the way capital gains on stocks and bonds held in investment trusts are taxed. While the capital gains on equities are untaxed, the capital gains on bonds are

The AITC is also calling for the gains earned on futures, options and warrants held by investment trust to be treated as capital gains and therefore, untaxed

CORPORATION INC.

To the holders of shares in Deutschland Investment Corporation for shares in Deutschland Investment Corporation Inc.

Notice is hereby given to the holders of shares in Deutschland Investmen Corporation line, that the first Annual General Meeting of the Company will be held at the offices of Slaughter and May, 112 Avenue Kleber, 75116 Paris, on 19th February, 1993 at 12.00 noon (Paris time) and, if thought fit, to pass the following resolutions, which will be proposed as to Resolutions 1, 2 and 3 as Ordinary

1. To receive and consider the Accounts of the Company for the period ended

4. That (A) the unrendments to the investment objectives and restrictions set our in the circular to shareholders dated 25th January, 1993 be and are hereby approved and (B) the draft agreement to amend the investment Mar Agreement dated 18th December, 1990 herween the Commons (i) and Robert Fleming Management (Jersey) Limited (2) a draft of which has been signed by the Chairman of the meeting for the purposes of identification, be and is hereby approved and that the Directors are authorised to arrange for its execution by the Company.

Copies of the Angual Roport and Accounts of the Company, together with a Circular to shareholders, a Statement from the Chairman and a list of the resolutions to be proposed to shareholders at the meeting will be available to resolutions to be proposed to sharcholders at the meeting will be available to sharcholders from this date at the offices of the Company and of Morgan Guaranty Trust Company of New York (the "Share Agent") at 60 Victoria Embankment, London EC4Y 0JP, England, Avenue des Arts 35, B-t040 Brussels, Belgium and Mainzer Landstrasse 46, D-6000 Frankfurt-am-Main, Germany.

the meeting and who wish to appoint a proxy, block voting instructions will be issued to shareholders by the Company or Share Agent upon deposit at the registered office of the Company or the offices of the Share Agent of either (i) bearer certificates representing ordinary shares in the Company or (ii) a certificate from a bank to the effect that such bearer certificates have been eposited with it and they are held to the order of the Share Agent until after the time at which the voting rights in respect of which the instructions are given may be exercised or (iii) a notice that Cedel SA or Euroclear has been instructed to hold such bearer certificates to the order of the Share Agent before 12.00 noon (Paris time) on 17th February, 1993. Voting instructions must be deposited at the offices of the Share Agent or sent by tested telex or SWIFT to the Share Agent in Brussels (attention; Katia Dupuydt), by 12,00 noon (Paris time) on 17th February

Deutschland Investment Corporation Inc. PO Box 309, Grand Cayman Cayman Islands, British West Indies

Dated 25th January, 1993

DEUTSCHLAND INVESTMENT

Resolutions and as to Resolution 4 as a Special Resolution

2. To re-appoint KPMG Peat Marwick as Auditors and authorise the Directors to

To re-elect Mr Hareb Al-Darmaki us a director of the Company.

Voting certificates and, for shareholders who do not wish to attend and vote at

Two members present in person or by proxy and entitled to vote shall be quorum for all purposes. To be passed an ordinary resolution requires a majority of votes east in person or by proxy and a special resolution requires a majority of not less than three-fourths of votes east in person or by proxy in relation to such

Business Week

This week's topics: Mexico: Tough Year For Salinas

Strategies: Kodak, Pepsi, Novell

Managing Aids, A Personal Story The Political Battle Over Hyundai

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CORRECTION NOTICE ASAHI BEER INTERNATIONAL FINANCE B.V. YEN 10,000,000,000 6.0 per cent. Nikkei-Linked Guaranteed Bonds due 1994

Guaranteed Bonds due 1994

NOTICE IS HEREBY GIVEN pursuant to Condition No. 5d of the Terms and Conditions of the above-mentioned Bonds, that Asahi Beer International Finance B.V. has elected to redeem on 26th February, 1993 (the "Redemption Date") all of its outstanding Yen 10,000,000,000 6.0 per cent Nikkei-Linked Guaranteed Bonds due 1994 at their principal amount calculated in accordance with the Terms and Conditions of the Bonds together with accrued interest up to and including the date of redemption.

recempoon.
The Bonds should be presented and surrendered to the Paying Agents
(as shown on the reverse of the Bonds) on the Redemption Date.

CITIBANCO

NOTICE OF REDEMPTION

MORTGAGE SECURITIES (NO.3) PLC £117.000,000 Multi-Class Mortgage Backed Floating Rate Notes due 2035 Notice is hereby given that, pursuant to Condition 5(c) of the Notes, the Issuer shall redeem:

£5,614.00 per Class Al Note 20.00 per Class A2 Note £0.00 per Class A3 Note on the next Interest Payment Date, being January 29, 1993. MORTGAGE SECURITIES (NO. 3) PLC Dated: January 25, 1993

MITSUBISHI CAPITAL INC.

25, 1993.
The Notes selected by lot will be reimbursed upon presentation on or

after February 25, 1993 with coupons on February 25, 1993 and following attached at the offices of Banque Internationale à Luxembourg S.A. or at the offices of Bank of America NT & SA,

Antwerp, Frankfurt, London, Paris and Zurich and Swiss Bank Corporation, Basle. On or after February 25, 1993 interest on said

For: Walt Disney Company

BANGGE INTERNATIONALE A LEXENDOSIC

Principal Paying Agent

US\$ 9,000,000 GUARANTEED DUAL BASIS BONDS DUE 2000 (B BONDS)

n accordance with the provisions of the Bonds, notice is hereby given as

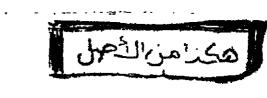
Interest period: January 22, 1993 to April 22, 1993 Interest payment date: April 22, 1993 Interest Rate: 3.975% (margin included) Coupon amount: US\$ 2,484.38 per note of US\$ 250,000

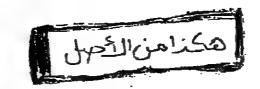
Market Myths and Duff Forecasts for 1993 experate profits will soar, bonds have had their day, the US dollar is a bull market." You did NOI read that in FullerMoney

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esses sold

, Ilva names Nakamura managing director

By Haig Simonian in Milan

ILVA, the heavily loss-making Italian state steel group, has appointed Mr Hayao Nakamura, a Nippon Steel executive, as its new managing director following Friday's res-ignation of Mr Giovanni Gam-

The appointment of a foreigner to such a senior publicsector post is unprecedented in Italy. It reflects the deep difficulties in which Ilva, which lost L1.750bn (\$1.1bn) in the first eleven months of 1992, now finds itself.

in 1991. Ilva reported a loss before minority interests of L498bn, after putting aside L411bn in extraordinary gains in a special restructuring fund.

Mr Nakamura currently the representative in Italy of Nippon Steel, is one of just a handful of Japanese executives with a close knowledge of the Italian market, especially the state sector. He was closely involved in the mid-1970s in the extension of the Taranto integrated steel plant, Italy's biggest, and also worked with liva on its Novi Ligure rolled coils facil-

One of his first tasks will be to prepare a restructuring plan for the group, which has been devastated by the fall in European steel prices and extremely heavy debts, believed to have reached

L8,300bn last year. Last November, IRL the state holding company which controls Ilva, called on its management to propose a new restructuring plan by mid-1993. The surprise resignation of Mr Gambardella and other senior board members, coming just a day before IRI examined flya's 1992 accounts, may have been linked to the fact that its financial performance was found to have deteriorated beyond even

live's new management have only limited room for manoeuvre. After embarking on a highly aggressive expansion drive under Mr Gambardella in the late 1980s, Ilva, which rose from the ashes of the loss-making Finsider state steel group, was forced to trim its sails in the face of high debts and increasingly difficult market

market share

By David Buchan in Paris

PEUGEOT aims to increase its share of a falling European market this year, after losing ground in its home base of France in 1992, Mr Jacques

under both its Peugeot and Citroen brands that it lacked market should rise to about 13 per cent from the 12,2 per cent

FFr2.7bn in the same period of

estimated that overall west European car sales would be 5 unpromising start this

He was not as pessimistic as the CEA, the European carmaker association, which was predicting a 7.5 per cent in European car sales this

However, Mr Calvet characteristically predicted that the European Commission would have great difficulty in reaching agreement with Japan on the latter's car exports to the community.

COMPANIES & FINANCE

DAF plan for recovery endorsed

TWO management consultancies are understood to have endorsed the main elements of a recovery plan drawn up by DAF, the beleaguered Dutch truck maker, opening the way for substantial extra financial aid backed by the Dutch and Belgian governments.

Following a meeting of DAF's supervisory board at the weekend, the company's 13,000 employees in the Netherlands, Belgium and at its Leyland DAF truck and van-making subsidiary in the UK are expected to be told tomorrow how they will be affected by further cost-cutting and job losses.

At the same time, DAF is expected to indicate what progress it is making to secure further financing in talks with its banks and the Dutch and Belglum governments. These

could lead to any of the parties taking or expanding equity stakes. Leading shareholders include ABN-AMRO Bank with 8.2 per cent and the Dutch insurance groups ING and Aegon with 10.6 per cent and

6.4 per cent respectively. In spite of industry rumours that DAF is considering plant closures, the immediate mea-sures are understood to concentrate on further squeezing costs. DAF has cut its work force by 4,000 people since the end of 1989, and had intended to reduce this to under 12,000 people by the end of this year even before the latest recovery

The hope is that further belttightening, combined with fresh finance, will allow DAF to survive until it can be balled out by recovery in European, and particularly UK, commer-

this to emerge in the second half of this year. Tomorrow is unlikely to

resolve the uncertainty surrounding the company's plans to invest about £250m (\$375m) in a successor to the Leyland DAF vans built by 2,000 employees at the former Freight Rover van plant in Bir-

DAF, in which British Aerospace holds a 16.9 per cent stake, is under strong pressure from Renault, its partner in the project, to make a firm manufacturing commitment. But DAF's financial crisis, following three years of heavy losses, has led Renault to make

contingency plans against DAF withdrawing. Mr Koos Andriessen, the Dutch minister of economic affairs, has indicated his willingness to try to arrange up to "several hundred millions of

guilders" of additional help for DAF from the banks and Dutch and Belgian governments. Belgium's Flemish regional

government is willing to pro-vide extra help now that the reports from the two consultancies, Arthur D. Little and Coopers & Lybrand Diiker Van Dien, are known to be sympa-

thetic to DAF's plans, Such funding would be addi-tional to the Fl 190m (\$110m) in state-backed loans DAF secured in December but which it quickly acknowledged would not be enough in the face of a bigger-than-expected net loss for 1992-93.

This is now expected to be higher than the F1 100m net loss forecast at last year's half-way stage, particularly as some provision for tomorrow's cuts will have to be included. Cumulative losses exceed

Bronfman empire in fresh crisis

By Bernard Simon in Toronto

NERVOUSNESS over the future of Royal Trust, Canada's second biggest trust company. has ignited another crisis of confidence in the business empire controlled by the Toronto branch of the Bronfman family.

Share prices of companies in the Bronfman orbit, especially those related to Royal Trust, have tumbled to their lowest levels in at least a year, following RT's announcement that it was seeking an equity injec-tion from an outside investor, preferably a large financial institution

RT's shares closed at C\$2.11 on the Toronto Stock Exchange last Friday, a 31 per cent drop RT traded at almost C\$30 in healthy", with healthy lines of

Among Bronfman holding companies, Edper slumped by 32 per cent last Thursday and Friday to C\$2.25. Hees International, the group's merchant banking arm, was down 11 per cent to C\$6.88, while Trilon Financial, which has a 44 per cent interest in Royal Trust,

A Bronfman spokesman described the sell-off as an inevitable reaction to the troubles at RT and at Bramalea, a Bronfman-controlled property developer which filed for bankruptcy protection last month. However, he said that other

slipped 25 per cent to C\$3.15.

parts of the group, which included natural resource, life insurance and consumer products companies, were "very

RT's business consists mainly of mortgage lending, fiduciary services and a variety of banking functions. It has taken several writedowns on its UK and North American assets over the past three years and is expected to set aside a further large amount from fourth-quarter 1992 earnings. It suffered a nine-month loss of

C\$227m (US\$189m). Analysts said investors were uncertain whether a buyer would willingly step forward for RT. Royal Bank of Canada, the country's largest financial institution, is among those in discussions with the Bronfman group. Trilon has said that it would contribute C\$100m in

McDonnell Douglas to axe jobs

By Patrick Harverson

MCDONNELL Douglas, the US aerospace and defence group headed by chairman Mr John McDonnell, has announced plans to cut 4,000 jobs from its workforce because of slowing

demand for commercial jet air-

The job cuts, which will be achieved through attrition and lay-offs, will all come at Douglas Aircraft, the group's commercial aircraft manufacturing unit based in Long Beach, Cal-

Mr John Thom, a spokesman or McDonnell explained: "We'll be building fewer aircraft, so we'll need fewer people." The cuts will leave the commercial aircraft division with a total workforce of about 15,000 people. The measures are being

THE California Public

Employees' Retirement Sys-

tem, one of the largest institu-

tional investors in the US with

\$71m in investment funds, has

released the names of 12 companies it is targeting in an

increasingly aggressive share-holder's rights campaign. Calpers said it had held, or

was seeking, meetings with

representatives of the 12 com-

panies among the fund's worst

market performers.



Mr Dale Hanson, Calpers' chief executive, said the fund began its 1993 shareholder

advocacy programme last Sep-tember. But until now, it had

not named the companies from which it was seeking changes

in governance. Seven compa-

nies have reached deals with

Calpers. These are: Boise Cas-

cade, Champion International,

MacFrugals Bargain Closeouts,

Polaroid, Sears, Time Warner, and Westinghouse. Talks are

continuing with Advanced

Micro Devices, Chrysler, IBM.

compared with a dividend of

OMV has introduced further

Sch20 per share in 1991.

Pennzoil and Sizzler.

taken because of depressed orders from the airline industry. The drop in demand has forced the company this year to reduce planned production of its MD-80 aircraft by about

Calpers names groups

that perform poorly

MD-11 jet by almost a third. The job and production cuts will not affect McDonnell Douglas's military aircraft division, which was split from the commercial aircraft business in a restructuring last year.

The announcement of the latest job cuts came the day after McDonnell Douglas reported a sharp drop in 1992 Droffits.

However, the company, was ong-term outlook for earnings, predicting that the C-17 military transport aircraft would become profitable this year, that its wide-body MD-11 jetliner would generate a positive cash-flow, that margins on core businesses would rise, and that the group's debt would be cut by \$1bn in 1993 through asset sales and use of existing cash

Bradesco rises 77% to \$289m

By Bill Hinchberger in Sao Paulo

BRADESCO, Brazil's largest private bank, posted profits of \$289m for 1992, a 77 per cent increase over 1991.

The improvement was partly due to a 25 per cent reduction in provisions for bad debts to \$116m for the year.

Loan operations accounted for 28 per cent of the results while a substantial proportion came from subsidiaries, mostly from Bradesco Seguros, the

bank's insurance unit. "The Brazilian insurance market continued growing in 1992, and Bradesco is the market leader," explained Mr Alcides Lopes Tapias,

The bank benefited from Brazil's increase in exports. It handled \$6.4bn of exchange operations for shipments abroad, representing 16.7 per cent of the market. The bank enjoyed a 25 per cent increase in this area. Mr Tapias said Bradesco

pushed ahead with cost cut-

Benetton may float clothing arm

BENETTON, the Italian clothing group, may float its new Sportsystem sports goods and clothing arm on to the stock market. It could happen within the next two to three years, according to Mr Silvano Storer, a senior group execu-

The company, which had sales of \$608m last year, expects to be one of the world's top sports equipment groups by 1995, when sales should reach \$1bn. At present the sports goods market is dominated by Nike, Reebok, Adidas and Mizuno of Japan.

Benetton has identified sports as the next big growth area in retailing."Sports today are a keystone to leisure time activities and will continue to gain greater importance in everyone's life", said Mr Gilberto Benetton, chairman of Benetton Sportsystem.

The forecast came as Benetton displayed together for the first time the 10 brands acquired over the past three

The subsidiaries, assembled under the new Benetion Sport-system holding company, include Nordica ski boots, Prince tennis racquets and Rollerblade in-line roller skates.

Sales for the group, which has now achieved its first aim of building up a portfolio of leading sports brands, would exceed \$700m this year, said Mr

The range covers winter and summer sports, but is still under-represented in footwear and clothing, two activities being developed internally. A flotation could allow the

company, owned by Edizione Holding, the Benetton family's ultimate holding company, to copy the success of Benetton, which has around 20 per cent of its shares listed.

The proceeds from a quota-tion would be used to repay

The remainder could be channelled into further purchases, or, possibly, a retail sports goods chain akin to that of Benetton in clothing.

ENI venture in Venezuela

By Sara Webb

ENI, the Italian industrial group, and Petroleos de Venezuela, the Venezuelan state oil group, have agreed to build a \$360m methanol plant in Venezuela, with Chemical Bank of the US and Banca Commerciale Italiana of Italy providing part of the equity for the proj-

The industrial partners and the industrial parties and the participating banks yester-day signed a total of \$206m of debt financing facilities for the project. Under the agreement, a total equity component of \$142m for Supermetanol will be provided, with Ecofuel and Pequiven each subscribing \$49m, while Chemical Bank and BCI will each subscribe

BCI and Chemical said the restructuring of Venezuelan state debt.
The debt finance facilities

also include a L145bn (\$99m) export credit facility, a \$68.4m Euroloan facility, and a \$47m term financing provided by Corporacion Andina de Fom-The Supermetanol project

has been set up by Ecofuel, a subsidiary of the ENI group which manufactures MTBE (a high octane product), and Pequiven, a wholly-owned sub-sidiary of the Venezuelan state oil group. The Supermetanol plant is expected to have an annual capacity of 670,000 tonnes of methanol, a compoment of MTBE.

NORTHAM PLATINUM LIMITED ("Northam")

(Registration No. 77/03282/06)

(Incorporated in the Republic of South Africa) RESULTS OF RIGHTS OFFER OF 24 192 000 SHARES IN NORTHAM

Subscriptions together with applications for additional shares totalled 25 404 971 shares (105,0%). Shareholders and/or their renouncees subscribed for 24 104 738 shares, equivalent to 99,6% of the number of shares offered. Applications for additional shares totalled 1 300 233 shares

The 87 262 shares available for allocation to applicants for additional shares have been allocated to the extent of 9 793 shares in the first instance to rounding up applicants' resultant holdings to the next 100

- all applicants who applied for 100 or less additional shares will be allocated the full amount applied for.

Registered and Transfer Offices

75 Fox Street

Johannesburg

Johannesburg

25 January 1993

all remaining applicants who applied for additional shares will be allocated excess shares on the basis of the following formula rounded to the nearest 100:

Where

P.O Box 61525

Marshallown

2107

the number of additional shares to be allotted, provided that this number, together with any shares allocated in terms of the preferential rounding referred to above, does not exceed the number of additional shares for which application was made;

the number of shares held at the record date of the rights offer.

the number of shares taken up in terms of the rights offer: the number of additional shares applied for (net of any allocation made in ferms of the

preferential rounding to the next 100 shares referred to above). Refund cheques in respect of unsuccessful applications for additional shares and certificates in respect of shares allotted will be posted to the applicants concerned today.

Brokers to the Issue (In the Republic of South Africa) H: 5 Fergusson Bros., Hall, Stewart & Co. Inc. (Registration No. 72/08905/21) (Member of The Johannesburg Stock Erchanga and the South African Futures Exchange)

(In the United Kingdom)

(A membar firm of The Securities and Futures Authority and of the London Stock Exchange)

A member of the Gold Fields Group

This notice is assued by Smith New Court Corporate Finance Limited, a member of the Securities and Futures Association in compliance with the requirements of the International Stock Exchange of the United kingdom and the Republic of Ireland Limited ("the London Stock Exchange"). It does not constitute an invitation to any person to subscribe for or purchase any of the Participating Redeemable

Application has been made to the London Stock Exchange for the undermentioned Participating Redeemable Preference Shares to be admitted to the Official List. It is expected that dealings in the Participating Redeemable Preference Shares will commence on 29th January 1993



OLD COURT INTERNATIONAL BOND FUND LIMITED

tlucorporated and registered with limited liability under the laws of Guerusey, registered number 24177) Placing of up to 10,000,000 Participating Redeemable Preference Shares of one US cent each to e issued as any one of four different classes of share. Shares in the existing two classes of share, the United States Dollar Bond Fund and the Sterling Bond Fund are to be issued at a price equivalent on the net asset value per share of those classes. Shares in the two new classes are to be issued at US\$ 25.00 per Global Bond Fund (US Dollar based) share and £15.00 per Global Bond Fund (Sterling based) share respectively.

The investment objective of Old Court International Bond Fund Limited, a recognised collective investment scheme, is to secure long term capital appreciation for shares in the Company through incomment in bond markers and money markers throughout the world. The performance of the Company will therefore be affected by movements in bond and money market prices and the value of shares in the Company may un down as well as un.

An equivalent offering document relating to the issue of Participating Redeemable Preference Shares may be obtained during normal husiness hours on any weekday (Saturdays and public holidays excepted) up to and including 27th January, 1993 from the Company Announcements Office of the London Stock Exchange, the London Stock Exchange Tower, Old Broad Street, London EC2N IUP (for collection only) and up to and including 8th February, 1901 from:

> Old Court International Bond Fund Limited St. Peter Port House, Sausmarez Street

Rothschild Asser Management Limited Five Across House, St. Swithin's Lanc London (e.gs. 888)

South New Court Cornorate Linance Limited

to Farmigdon Road, Landen 14 1918'-11 eath January 1993

No. 0012 of 1993

IN THE HIGH COURT OF JUSTICE OF ENGLAND AND WALES Chancery Division Companies Court

IN THE MATTER OF ST HELEN'S INSURANCE COMPANY LIMITED (IN LIQUIDATION)

IN THE MATTER OF

THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that by an Order of Mr Registrar Buckley dated 14th January 1993 made in the above matter, the Court has directed that a meeting be convened of Scheme Creditors (as defined in the Scheme of Arrangement bereinafter described) for the purposes of considering and, if thought fit, approving (with or without modification) a Scheme of Arrangement pursuant to section 425 of the Companies Act 1985 between the above Company and its Scheme Creditors and that such meeting be held at The Chartered Insurance Institute, 30 Aldermanbury, London EC2V 7HY on Priday 12th March 1993 commencing at 11,00 a.m. at which place and time all such Scheme Creditors are

Under the Scheme of Arrangement, a Scheme Creditor means a creditor of the Company in respect of a Scheme Claim and a Scheme Claim means any claim against the Company under or arising out of a contract or treaty of insurance, reinsurance or retrocession entered into by the Company and which is admissible in the winding up of the Company.

Any creditor of the Company who is or believes that he may be entitled to attend the said meeting can obtain a copy of the Scheme of Arrangement, the Explanatory Statement required to be furnished under section 426 of the Companies Act 1985 and the Form of Proxy for use at the said meeting from the liquidators whose address is, St Andrew's House, 20 St Andrew Street, London EC4A 3AD (quote rence IDBB/BDH/SA4) or their solicitors, Clifford Chance, 200 Aldersgate Street, London ECIA 4IJ (quote reference AJOW/RAXB) in each case during usual business hours on any day (except Saturday, Sunday or Public Holiday) prior to the date appointed for the said meeting.

Scheme Creditors may vote in person at the meeting or they may appoint another person, whether a Scheme Creditor or not, as a proxy to attend and vote in their place. Completed Forms of Proxy should be sent so as to arrive at the office of the liquidators shown above not less that 48 hours before the time appointed for the meeting, but if not, they may be handed to the Chairman at the meeting. By the aforesaid Order, the Court appointed Ian Douglas Barker Bond, or failing him, Timothy Richard Harris to act as Chairman at the said meeting and has directed the Chairman to report the results thereof to the

Chile proposes reform of capital markets \$22m equity component represents a conversion of Venezue-lan state debt which the banks had acquired through the 1989

By Leslie Crawford

. . . .

in Santiago CHILE will today send a draft bill to Congress aimed at implementing the "deepest and most complete reform to the domestic capital markets"

since the early 1980s.

The reforms aim to widen the investment horizons of private pension funds and insurance companies, which manage \$15bn worth of funds, almost 45 per cent of Chilean gross

domestic product. The legislation, which has been two years in the making. is long overdue.

Private pension funds,

known as AFPs, are growing at

\$200m a month and have often complained about the dearth of investment options in Chile. Under the proposed legisla-tion, AFPs will be allowed to diversify their equity portfolios

and invest in new instruments such as securitised bonds and the closed-end Entrepreneurial Development Funds. They will be allowed to invest in shares and corporate

bonds abroad. At present, their foreign investment is restricted to AAA rated bank debt and gilt-edged securities. Mr Alejandro Foxley, the Chilean finance minister, told

a news conference the reforms

become imperative

because pension funds were accruing so quickly. Government projections estimate AFPs will be handling domestic savings worth 90 per cent of GDP by the turn of the cen-

fury.
Mr Foxley expects Congress
will approve the capital market Senior advisers to the finance ministry say US companies are particularly inter-

ested in launching the securitisation business in The reforms have called upon some elements of US

duction revenue bonds for the

finance of large infrastructure projects. Under this scheme, the money raised by bond issu-ers is managed by a trustee which disburses funds as the project develops.

The finance ministry sees revenue bonds as an important vehicle for substituting foreign finance for big projects. Endesa, the biggest privatised util-ity in Chile, is said to be plan-ning a \$70m issue to help

hydroelectric dam. Insurance companies will be allowed to invest up to 15 per cent of their funds in foreign equity and bonds and in the derivatives markets at home and abroad.

Nationwide

\$100,000,000 Floating rate notes due 1998 (Issued by Anglia, Building Society)

Notice is hereby given that the notes will bear interest at 7.1875% per annum from 21 lanuary 1993 to 21 April 1993. Interest payable on 21 April 1993 will amount to \$88.61 per \$5,000 note and \$4,430.65 per \$250.000 note.

Nationwide Building Society Agent: Morgan Guaranty Trust Company **JPMorgan**

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Loc. in England under abr Companion Act 1788 to 1588

3i GROUP PLC £75,000,000

FLOATING RATE NOTES 1994 FOR THE THREE MONTH PERIOD

21ST JANUARY, 1993 TO 21ST APRIL, 1993 In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 73/16 per cent per annum and that the interest payable on the relevant interest payment date. 21st April, 1993 against Coupon No. 34 will be

S.G.WARBURG & CO. LTD.

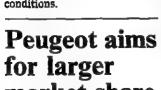
and £88.61 from Notes of £5,000 nominal.

6.13 from Notes of £50,000 nominal

(Agent Bank)

- market

the worse expectations.



Calvet, president, claimed yesterday. Mr Calvet said that his company would this year have the new models to launch last year and that therefore its share of the west European car

of last year. He gave no indication of the Peugeot results for 1992, after a first half in which the company reported profits of FFr2 3bn, (\$420m) down from

However, Mr Calvet per cent lower this year than last year, following an

OMV to reduce dividend

OMV, the Austrian oil refining and chemicals group warns that it will show a loss for last year of about Sch300m (\$26.3m) rather than break-even as the

company had anticipated in November. The company said it would cut its dividend for the full year, proposing a pay-out of 15 per cent of its share capital,

cost-cutting measures on top of the 900 job cuts made last year. The company said it would cut investment to Sch4bn from Sch6bn in 1992 as well as continuing to cut staffing levels. It made a loss of Sch383m in the first nine months of last

year, but expected an improvement in the fourth quarter.

trustee legislation in the intro-

finance its \$450m Pangue

INTERNATIONAL CAPITAL MARKETS

Fears about funding help dampen sentiment | Yields fall on hopes of a

PRICES rose for most classes of gilts on the back of hopes of lower base rates. However, fears about funding, particularly related to this Wednesday's auction by the Bank of England of £2.5bn of 14-year stock, held back the consequent drop in yields.

The fall in yields was most marked at the short end of the yield curve, on account of the pressure which the government is coming under to cut base rates from their current 7

That was triggered by depressing economic data released last week which indicated the recession of nearly three years may have a lot longer to run.

A poor performance by the car industry was a factor in a 0.5 per cent fall in manufacturing output in November compared with the previous month, while a sharp rise in the jobless total last month pushed unemployment to its highest level for almost six

The jobless total rose a seasonally adjusted 60,800 in December, the biggest monthly increase since July 1991, pushing the overall figure close to 3m. Meanwhile, average earnings across the economy rose by an underlying 5 per cent in the year to November, slightly below the October figure, which was revised upwards to 5.25 per cent. That demonstrated, according to many economists, the lack of inflationary pressures in the econ-

While a sharp fall in sterling last week against the D-Mark did little to lift investor sentiment, a still more powerful drag on the market was the auction of £2.5bn of 8.5 per cent Treasury stock due in 2007. With many investors weighing up whether to take positions at the auction, demand for gilts in this section of the yield curve was virtually non exis-

There was also some confusion in the gilt market on the back of projections that, according to estimates based on the rise in notes and coins in circulation during the first three weeks of January, the year on year rise for the MO money supply for January could turn out at above 4 per

Treasury's target for M0 growth. Year-on-year M0 According to Mr Nigel Richardson, economist at the UK office of Japanese bank Yamgrowth in both November and December last year was 3 per cent. A figure of above 4 per aichi, that was a worrying feacent, coming after two months ture for the market given that this figure would breach the in which the numbers were rel-

7.0

the corner.

Nonetheless, the notion that base rates were almost certain to come down ahead of the March 16 Budget pulled down yields "in an effect that dribbled along the yield curve", according to Mr John Shepperd, an economist at S. G. Warburg Securities. Even with this sentiment a key question for the market is whether investors can absorb the large amount of supply coming via the auction without a drop in prices." he said.

The economic indicators last week demonstrated a crying need for a cut in base rates, said Mr Simon Briscoe, a bond analyst at Greenwell Montagu. The question is whether the government will do it almost immediately or whether it will wait for the Bundesbank to cut rates, which may not be until mid-February."

However, some gilt commentators were more cautious, arguing that Mr Norman Lamont, the chancellor of the exchequer, may want to wait until he sees a date for the economy related to what was happening in January before taking action on base rates. That would be in keeping with his approach in the past of not wishing to be hurried into action on this score, in spite of evidence that any full recovery from the recession might be some time into the future.

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atively large, might indicate a reduction in discount rate rise in inflation was around reduction in discount rate

the official discount rate buoyed Japanese government bonds last week, pushing yields down to their lowest levels for nearly five years.

Worries over sluggish money supply and weak share prices prompted the expectation of a credit easing by the Bank of Japan. The yield on the No 145 10-year benchmark bond fell to 4.335 per cent last Friday, its lowest since April 1988. At the short end, the return on threemonth certificates of deposit declined to 3.7 per cent, matching the low of last December.

Low bank lending has been one of the leading factors behind the contraction in money supply. Last month, the money supply fell by 0.5 per cent from the previous year, posting its fourth consecutive

monthly decline. The Tokyo stock market, suffering from low trading volume remains vulnerable to even light seiling. The leading Nikkei index closed below the psychological resistance line of 16,500 last Friday, helping to harden speculation of a February crash ahead of the March year-end book closing by Japanese companies.

The weakness triggered renewed anticipation for monetary easing in support for share prices.

Meanwhile, the weakness of Peter Marsh ! the Tokyo stock market has led

tional investors into the fixed income market. The bond market received a lift in sentiment through the Ministry of Finance's Y100bn purchase of 10 and 20-year bonds at the beginning of last week.

The move was the first outright bond purchase operated directly on the secondary market, as until now, the government has bought bonds through private placements. Bond market participants expect the operation to bolster Japan's faltering money supply, while lowering market rates and subsequently bank

lending rates. The decision was seen as an attempt by the ministry to increase the circulation of funds at a time when a sharp rise in postal savings is becoming a controversy among policy makers. Mr Marshall Gittler, bond analyst at Merrill Lynch in Tokyo, said: "The Ministry of Finance is trying to recycle postal funds into the financial

The finance ministry plans a Y100bn purchase of government bonds every month. "The Ministry of Finance has become a large institutional buyer which can be counted on to support the bond market," said Mr Eric Miller, bond trader at Barclays de Zoete Wedd in Tokyo.

system."

FT/ISMA INTERNATIONAL BOND SERVICE

While the monthly purchase

HOPES of an imminent cut in to a shift in funds by institu- may support sentiment, oversupply in the bond market is expected to dampen the current rally. An increasing number of Japanese companies, facredemptions ing equity-linked bonds, are expected to tap the corporate straight bond market for funds

> this year. An income tax cut to lift the economy, which could be implemented this summer will push up the supply of debt. Economists expect the cut to be as large as Y5,000bn-Y6,000bn. To finance tax cuts on this scale, the government will need to issue some Y2,000bn to Y3,000bn in deficit bonds, which will mean extra

supply The Ministry of Finance remains opposed to the issue of deficit bonds, but the ruling Liberal Democratic Party and leading business organisations, including the Keidanren, have built a consensus in favour of

deficit spending.

Ms Tomoko Fujil, economist it Salomon Brothers in Tokyo. expects the rally to last for three to four months, with the vield falling on the bench market to 4.1 per cent. However, a rise in government borrowing plus the demand for funds by Japanese companies, are likely to push up bond yields thus steepening the yield curve.

Emiko Terazono

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19.22

Closing prices on January 22

US MONEY AND CREDIT

President gets easy ride in first week

the new president an easy ride, bidding down the yield on the long hand to below 7.3 per cent. In the week of his inaugura-

Apart from the obvious point that investors cannot react to President Clinton's economic policy until he comes up with one, the main reason why the markets have treated him so gently is that they have been preoccupied with other matters chiefiv, the size and structure of the next quarterly

refunding round. Explaining the background to the refunding question is relatively simple. The new Democratic administration is considering whether it should reduce the size of future long bond auctions and increase the issuance of shorter-dated maturitles proportionally, in order to cut the cost of funding the federal deficit.

Saving money on paying for the deficit is crucial to any attempt to cut the size of the shortfall in the federal budget. Interest servicing costs in the jlast fiscal year exceeded \$200bn, more than two-thirds of the deficit. Analysts estimate that by switching from longer to shorter-dated maturi-

ties, the government could save several billion dollars a year on debt payments.

A lot is at stake, and the fact that the new occupants of the Treasury are seriously considering changing the borrowing mix has obsessed the bond market. If dealers and investors can guess correctly about the outcome of the deliberations, then they can either make, or more pertinently, avoid losing, a considerable amount of money.

The short sellers, in particular, are keeping a close eye on the situation - none want to be caught with sizeable short positions if the Treasury announces plans to reduce long bond auctions. Such a move would inevitably push prices sharply higher as the market moved to discount the news, leaving short sellers badly squeezed

Above all, the refunding question has made the market nervous, leading to greater than normal volatility. Last week, for example, a rumour that the new Treasury secretary, Mr Lloyd Bentsen, was about to call a press conference to deny there would be any reductions in long bond issuance



securities noticeably weaker. However, within a few hours, prices had recovered strongly after Ms Laura Tyson, an economic adviser to the Clinton administration, said the structure of the borrowing mix was a subject under review.

If the government does left longer-dated

long-term rates caused by the initial shift away from the long

Jan 22, 1993

yrs

20

This is a dangerous assumption. If the yield curve were to short-term rates rising sharply, the government could end up

Also, any narrowing of the spread between long and short rates would hurt bank profits, which could squeeze the sup-

The Treasury is not due to announce details of the next quarterly refunding round until February 3, so the market has another week or so to stew over the matter.

While opinion on Wall Street is divided over whether the authorities will cut the size of the long bond auctions, those analysts who expect a shift in the borrowing mix believe the change will probably not be introduced until the second refunding programme, due in

Patrick Harverson

This are gunocopy of appeals as a matter of secure on .

Generalitat Valenciana

ECU 80,000,000

Multicurrency Facility

Provided by

WestLB Group

Bank of America International Limited

The Dai-Ichi Kangyo Bank, Ltd.

Bank of America, S.A.

The Dai-Ichi Kangyo Bank, Ltd.

Caja de Ahorros de Valencia, Castellon y Alicante

Credit Europeen S.A. Credit Local de France The Mitsui Trust Bank (Europe) S.A.

ASLK - CGER Bank

Bank Mees & Hope Kredietbank N.V.

The Tokai Bank, Limited

Banque et Caisse d'Epargne de l'Etat,

Chuo Trust and Banking Company (Europe) S.A.

Daiwa Bank (Deutschland) GmbH

Landesbank Rheinland - Pfalz International S.A., Luxembourg

Girozentrale und Bank der Österreichischen AG

BNL investment Bank pic

Kredietbank International Group Banque UCL S.A.

Facility Agent Bank of America International Limited

The Mitsubishi Bank, Ltd., Sucursal en España

The Korea Development Bank (Established in the Republic of Korea under the Korea Development Bank Act 1953 as amended)

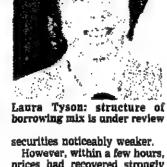
> U.S. \$200,000,000 Floating Rate Notes due 1997

For the six month period 22nd January, 1993 to 22nd July, 1993 the Notes will carry an interest rate of 3%% per annum with a coupon annum t of U.S. \$1,791.15 per U.S. \$100,000 Note, payable on 22nd July, 1993.

Listed on the Luxembourg Stock Exchange

Bankers Trust
Company, Hong Kong

Agent Bank



choose to alter the shape of its financing, it will not come without a cost. Economists warn that issuing more shorter-dated paper will push up yields at short end of the market, which means the Treasury only saves money if the increase in short-term rates is smaller than the decline in

Citicorp Investment Bank Limited

Union Bank of Switzerland

Union Bank of Switzerland

BfG Bank Luxembourg S.A.

The Nikko Bank (UK) PLC

CREDIT LYONNAIS CANADA USD 18 000 000,rdinated FRN Guaran Debentures due 2001

Debenturholders are hereby

nformed that the rate applicabl
for the fifth interest period

has been fixed at 3,72813 %.

The coupon No 5 will

be payable at the price of USD 1.874,- on July 22nd 1993, representing 181 days of interest, covering the period as from January 22nd 1993 to July 21st 1993 including

to July 21st 1993 inclusive. The Reference Agent and Principal Paying Agent

@ CREDIT LYONNAIS

Banco NatWest España, S.A.

Caja de Ahorros del Mediterraneo, Alicante

The Sanwa Bank, Ltd., Sucursal en España

The Fuji Bank, Limited, Sucursal en España

Citlbank N.A., Sucursal en España

Credit Communal de Belgique S.A./

Mitsubishi Trust & Banking Corporation (Europe) S.A.

Gemeentekrediet van Belgie N.V.

UK gifts yield

Restated at par (%)

5

Jan 15, 1993

Moreover, shortening the maturity of the federal debt assumes the relationship between short and long rates will remain the same for some

flatten dramatically, with worse off than before.

ply of credit to the economy.

LEGAL NOTICES

MUNICIPAL MUTUAL INSURANCE LIMITED
THANKFOR OF GENERAL BUILDIESE

NOTICE IS HEREBY GIVEN that micigal Muteal Insurance Limited applied Industry on 30th December 1992 for his speroval, persuant to section 51 of the Immunos Compunis Act 1982, to tenniler to Consesi Accident Fire and Life Assurance Deporation p.i.e. all he rights and obligations ander buildings and buildings and contents policies written by it on behalf of clients of pointer where by it on began or chester at Olocuster Building Society in the United Kingdom prior to the close of business on the 30th September 1992. 2. Copies of the Shatement of Particulars of

the proposed transfer are available for inspection at 25/27 Old Queen Street, Westminstor SW1H 9HN, Monday to Priday, from 9.00 cm to 5.00 pm when ps. ticniens may be inspected until 9th February 1993. 3. Written representations concerning the transfer may be sent to the Secretary of State for Trade and Industry, Department of Trade and Industry, Insurance Division, 10-18 Victoria Street, London SWIH ONN before 11th March 1993. The Sec

Appointments Advertising

Appears every Wednesday and Thursday (UK) and Frionly). For further informa-Aliston Pret 071 673 3607

Up to £130,000,000 Hafnia Holdings (UK) Limited

Floating Rate Notes due 2000 £65,000,000 of which are being issued as the Initial Tranche For the period from January 21, 1983 to April 21, 1993 the Notes will carry an interest rate of 7.51254 per annum with interest rate of 7.5125% per annum with an interest amount of \$18,523.97 per £1,000,000 Note.

Agent Bank: Banque Paribas Luxembo Société Anonyme

Appointments Advertising

> appears every Wednesday & Thursday

Friday (International edition only)

+4

\$5.21

E FINANCE 7 1/2 95

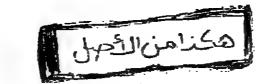
9 11/200 ELECTRIC 8 3/4 95 ER DEV 9 900 3/4 02 Finance / 1/4 97

SVI TOATSU CHEM

STRAIGHT BONDS: Yield to redemption of the bid-price, Amount issued is expressed in militars of currency units.
FLOATING RATE NOTES: US dollars unless indicated. Margin above six-month offered rate for US dollars. C.cpu = current coupon
CONVERTIBLE BONDS: US Dollars unless indicated. Prem = percentage premium of the current effective price of boying shares via the bond over the most recent share price.
WARRANTS: Equity warrant prem = exercise premium over current share price. Bond warrant ex yid = exercise yield at current warrant price.

هكذامن الأجل





Enter Policy

3

INTERNATIONAL CAPITAL MARKETS

200 125 100

500 500 1.5bn

Mar 2003 Feb 2003

Nov. 1986 Mar 2003

Feb. 2003

Apr. 1996 Mar. 2003

Fab.2000

3.16

INTERNATIONAL BONDS

Stronger D-Mark sector rises from the Ecu market

NEW INTERNATIONAL BOND ISSUES

market, a stronger and larger D-Mark Eurobond market has

Given the importance of the D-Mark as a currency, the slow development of the D-Mark sector of the Eurobond market had been an anomaly, resulting in part from antiquated market practices. The liberalis-ation of Bundesbank rules last August helped to modernise the market, leaving it well positioned for an autumn wind-

The turmoil in the foreign exchange market in September left many European countries, already facing problems fund-ing their budget deficits, with depleted foreign currency

Feb. 1997

Jan.1997 Jan.1997 Feb.1997

Borrowers

US DOLLARS

hiseido Co.(a)4

Construction Co.(e)
Nagoya Railroad Co.(c)
Seika Corp.(f)
Tobu Store Co.(g)

The D-Mark sector proved "the best watering hole for sovereign borrowers to refill their tanks", according to Dresdner Bank. Sweden's DM2.5hn finan-cing in October helped to jump-start the market by prov-ing that large, liquid D-Mark issues can attract international institutional investors.

Since then, the pace of growth has increased. The volume of D-Mark Eurobonds in the first three weeks of this year has reached DM14.5bn representing 27 per cent of supply last year.

Although this level of activity is not likely to be main-tained, volume is expected to run at record levels this year. The heavy supply so far has been easily absorbed by the

Av. life Coupon

2.5 2.375 2.5 2.375 2.375

market, which has not suffered from a widening of Eurobond spreads relative to bunds. In part, the market has bene-fited from the availability of

strong credits in large size, which helped attract new institutional investors.
The liquidity of the market has improved a lot but it still lags the dollar market. Many

banks and securities houses have shifted idle Ecu bond dealers on to D-Mark Eurobond trading, while some German banks, such as Dresdner, have stepped up trading activity.

Consequently the investor base has broadened sufficiently to keep pace with the market's growth. As well as attracting international institutions, the market has succeeded in

Dulwa Europe Yamalchi Int.(Europe Yamalchi Int.(Europe Dalwa Europe Nilko Europe

attracting a new layer of domestic investors.

"Both the Finland and Italy deals [launched earlier this year] offered yield spreads over bunds, and also over Schuldacheine [domestic bonds] and mortgage bonds," said one Ger-man banker.

As a result, domestic institu-

tions, such as insurance companies, have started to huv large Eurobond issues as a more liquid alternative to domestic paper. More business is likely to be channelled through the growing D-Mark medium-term note market.

At the same time, the turmoil in the financial markets last September sent international investors rushing towards the safe

STEPLING

Powergen Norsk Hydro

ITALIAN LIRA European Inv.Bankij

GUILDERS

SWISS FRANCS

City of Tampere

Shiseido Co.(b)#4

LUXEMBOURG FRANCS

CANADIAN DOLLARS

Crédit Local de France Kredietbank Int.Finance

"The dynamics of the market are totally different now," said Mr Charles Berman, director of capital markets at Salomon Brothers. Investors face a reduced choice of markets since there is no longer a size-

ing European markets has largely disappeared. In fact, the development of the market is likely to be halted by the supply side, rather than lack of demand. The swaps market affords lit-

able Ecu market and the con-

vergence play on higher-yield-

tle opportunity for borrowers without a need for D-Marks to swap into other currencies. With interest rates widely believed to be set to fall, there is a lack of counterparties will-

10.13 10 5.75 10 25

8.875 9.75 8.125 9.875

100.335

99.919 99.8

101.225 101.825

101.7

100 100 100

102.35

101,825

101.75

While many sovereign and supranational borrowers hold some funds in D-Marks, rela tively few companies need to borrow D-Marks. But sovereign and state borrowers are expected to return to the market

Tracy Corrigan

Correction

Euroclear

Market participants will receive rebates from Euroclear, the international securities clearing house, of \$12m. The figure reported in Friday's edition was incorrect.

SG Warburg Securities

Hambros Kerili NatWest Cap.Mids.

Lahman Brothers Int. Kredietbank Int.Group

CSFB Nederland

Banque intè Lux. Banque intè Lux.

Credit Suisse

IMI Bank Luxembourg 11.939 Sen Paolo 11.900

9.015 9.696

8.130 9.907

6.89G 6.870

Traditional split in derivatives is less clear-cut

RISK AND REWARD



between the two sides of the derivatives business - the exchange. traded and over-thecounter maris becoming less

kets -Broadly, when derivative instruments are standardised and traded in heavy bulk, they are listed on futures exchanges, which offer greater transparency and reduce credit risk. But products which are tailor-made to suit specific requirements are traded overthe-counter, directly between counterparties.

In Europe, the two sides are generally seen as complimentary. Frequently, the same banks which are active in the OTC market are often exchange members. Since they use the exchanges to offset risk undertaken in writing OTC business, the argument goes, the growth of the OTC market fuels volume on the exchange. "It can be argued that short-term interest rate futures are competitors to the over-the counter FRA (forward-rate agreement) market. But when we launch a new contract, it does not take FRA volume away," according to Mr Roger Barton, head of product development at Liffe.

In the US, the futures exchanges have adopted a more competitive stance towards the OTC market, partly a result of their history of turf battles.

There is logic behind attempts to win business from the OTC market. For example, the largest component of the \$4,000bn swaps market is dollar interest-rate swaps. These are heavily traded using standardised documentation, and no longer require specialist knowledge. Yet the Chicago Board of Trade's three and five-year swap futures, launched in 1991, proved a flop. One explanation is that the banks involved in

THE tradi-tional split interest in trading over-thecounter, since the additional transparency provided by exchanges could cause bid/offer spreads to narrow.

Another possibility is that the development of the swaps market was facilitated by the existence of exchange-traded products for hedging, such as the Eurodollar contract, which can now be traded out to five years, so that a separate swap futures contract was just not

In any case, the division between liquid, standardised markets and structured products is an over-simplification of the exchange/OTC split. The foreign exchange market is the most obvious anomaly: the most actively traded market in the world is barely traded on

stock exchanges. However, counterparty risk in the foreign exchange market is of very short duration. Clearly, the need for exchangetraded contracts is greater when an exchange would provide a substantial reduction in credit risk.

If credit risk is, as some traders believe, the key element, there is a strong argument for shifting at least some business on to exchanges. The decline in the credit-worthiness of banks and securities houses has made it increasingly difficult for some of them to do business, as demonstrated by the current spate of US firms attempting to set up separately capitalised, highly rated derivatives units. The CBOT is preparing to

take advantage of such credit concerns by offering a so-called **Hybrid Instrument Transaction** System later this year, which will comprise a range of standardised products to be traded on a screen-based system, as well as clearing facilities.

Other exchanges, notably the Chicago Board Options Exchange, are also becoming more ambitious in the complexity of the products they

Tracy Corrigan

NTT	300	Feb. 1988	5	6	101.175	Swiss Bank Corp.	5.723
Sekisul House(I)	250	Feb. 1998	5	6	99.354	Merrill Lynch Int.	6,154
Toyota Motor Crdt.Corp.(p)	200	Feb. 1997	4	2.5	100	Yamaichi Int.(Europe)	
L'Auxiliaire du CFF(q);	100	Jan.1996	2.96	5.375	101.375	CSFB	4.867
Densou Mes Com the control	100	Feb.2003	10	(q)	99.875	Kidder, Peabody Int.	
Osprey Mige Secs. (No 8)(r)\$	33	Feb.1994	1.1	(r)	99.84	Goldman Sachs Int.	
Osprey Mige.Secs.(No.8)(s)	74	eb. 1994	1.1	(8)	99.92	Goldman Sacha Int.	
Osprey Mige Secs.(No.8)(1):	31	Aug. 1905	2.6	(r) (8) (t) (u)	99.79	Goldman Sacha Int.	
Osprey Mtge.Secs.(No.8)(u):	33.7	Aug.1997	2.4	(tu)	99.23	Goldman Sachs Int.	
Ospray Mtge.Secs.(No.B)(v);	35.5	Feb. 1997	4.0	(v)	99.81	Goldman Sachs Int.	
Osprey Mtge.Sec.(No.8)(w)‡ Electrolux	73.1	Aug.1997	4.4	(w)	99.8 8	Goldman Sachs Int.	-
	200	Jan.1998	5	7	101.48	Lehman Brothers Int.	6,642
San Paolo, London(a1)‡	150	Feb.1998	5	(a1)	100	Salomon Brothers Int.	
lochpe-Maxion(b1)	45	Aug. 1995	2.5	11.5	99.7	Crdt.Lyon.Euro-Secs.	11,642
Z-Lbk Bank Austria(d1):	100	Feb.2003	10	(d1)	100	Morgan Stanley Int.	
Crediop Overseas Bk.(g1)#	150	Pub. 1968	5	(g1)	100	Morgan Stanley Int.	
YEN							
Republic of Portugal	750n	Feb. 1996	5	4.875	99.95	Daiwa Europe/ IBJ Int.	4,867
Asian Development Bank	50bn	Feb.2003	10	5	99.65	IIIJ International	5,045
D-MARKS							
Spar Int.Financiering(Ame.)	120	Feb.2000	7	7.825	102	DG Bank	7.251
BVOF(I)‡	100	Feb.2003	10	(i)	102.2	Bayer.Vereinsbank	-
Republic of Turkey	400	Feb.2000	7	9.5	102.5	DG Blank	9,003
Council of Europe(m);	200	Feb.2003	10	(m)	100	Frinksun & Burkhwith	
Hokuetsu Paper Mills(n)#	130	Feb. 1997	4	4	102.5	Bayer.Vereinsbank	
European Inv.Bank(x)‡	300	Feb.2003	10	(x)	100	Trinknus & Burknurdt	
Deimier-Benz Nth.Am.(c1):	300	Feb.2003	10	(c1)	101.85	Deutsche Banit	
Nederlandse Gasunie(†1)‡	75	Feb.2003	10	(11)	102.2	JP Morgan	-
FRENCH FRANCS							
Cetelem	1bn	Feb. 1907	4	8.25	100.635	CCF	8,058
KfW International Finance	2bn	Foto, 1488	5	7.75	99.2	CCF	7,950
Rhône-Poulenc(o)	ibn	Nov. Hall	6.77	8.75	103.116	BNP Cap.Mikis.	8,122
Crédit Lyonnais	500	Nov.2003	10.74	zero	42.08	Crédit Lyonnais	8,300
Crédit Foncier de France(y)	1bn	Feb.2003	10	7.75	100	BNP Cap.Mids.	
Banque Nationale de Paris	1bn	Feb.2000	7	8.25	101.344	BNP	7,992
Soc. Gén. Acceptance(z)‡	300	Apr.2003	10	(z)	101	Société Générale	
Thompson-Brandt Int.	1bn	Feb. 1990	5	8.5	101,415	CCF	8.144
Crédit Lyonnais	1bn	Feb.2003	10	8.375	99.18	Credit Lyonnais	8.500
Crédit Local de France(e1)	300	Apr. 2003	10	(e1)	101.5	Crédit Lyonnais	-

Demachy Worms & Cie -CIVAS INTERNATIONAL LIMITED

Demachy Worms & Cie, owned by the Worms & Cie Group (75 %) and the CGIP Group (25 %), has taken a 25.5 % stake in the capital of Ifabanque alongside Robert Fleming, which owns 8.5 %, the balance of the capital being held by shareholders from the Middle East.

Following the terms of an agreement approved by the Comité des Etablissements de Crédit at its meeting on 23 December 1992, Demachy Worms & Cie will be responsible, in the context of the Banking Law, for 75 % of the commitments of If abanque and Robert Fleming for 25 %, these two establishments together holding a blocking minority in the capital of the Bank.

Demachy Worms & Cie takes A 25.5 % shareholding in Ifabanque

Mr Nicholas Clive Worms and Mr Antoine Labbé, Managing Partners of Maison Worms & Cie, have joined the Board of Ifabanque.

Isabanque, chaired since its foundation by Mr Louis-Amédée de Moustier, completed its thirteenth year of trading in 1992 with a further increase in profits. It continues to develop its activities in asset management and corporate finance, particularly in the hotel sector, in favour of a predominantly non-resident clientele of private individuals and institutions. The amount of its client deposits (FF 1.1 bn) and shareholders' funds (FF 150 m), being significantly higher than the amount of loans outstanding (FF 460 m), gives the Bank a particularly satisfactory level of liquidity, enabling it to meet comfortably the ratio criteria imposed by the regulatory authorities.

The presence as principal shareholders of two leading private financial institutions one French and one British - will enable Ifabanque to strengthen its position in its chosen lines of business.

For Demachy Worms & Cie. the shareholding taken in Ifabanque forms part of its strategy to develop internationally its third-party asset management activities.

CANON INC. YEN 30.000.000.000 Floating Rate Notes Due 1996

Interest Period: From 25th January 1993 to 23rd April 1993 interest payable per Yen 1,000,000 Notes Yen : 9,656 By Fuji Bank (Luttembourg) S.A. **Agent Bank**

Interest Rate: 3.95 % p.a.

PLORA 2 LIMITED U.S.\$58,800,000 arg Rate Notes Due 1993 - 3.70313 circa - 22.1.1993 io 14.7.1993 mat per US\$ 100,000

fac 22,7.1993- US\$1,779.56

FIDELITY FRONTIER FUND Société d'Investissement à Capital Variable Kansullis Home - 3rd Floor

Place de l'Étoile L-1021 LUXEMBOURG

DIVIDEND NOTICE

At the Annual General Meeting held on December 31, 1992 it was decided to pay a dividend of USD 0.10 (ceats) per share on or after January 28, 1993 to shareholders of record on January 07, 1993 and to holders of bearer shares upon

Paying Agent: KREDIETBANK S.A. LUXEMBOURGEOISE

43, Boulevard Royal L-2955 LUXEMBOURG

presentation of coupon No 005.

This announcement appears as a matter of record only

DM 200,000,000



The Basque Country

8% Bonds due 2002

Issue Price: 101.825%

Goldman, Sachs & Co. oHG

Banco Bilbao Vizcaya Deutschland AG

Commerzbank Deutsche Bank

J.P. Morgan GmbH

CSFB-Effectenbank

Dresdner Bank Schweizerische Bankgesellschaft

Westdeutsche Landesbank Girozentrale

Bayerische Landesbank Girozentrale

Bayerische Vereinsbank

DG Bank Deutsche Genossenschaftsbank Landesbank Rheinland-Pfalz Girozentrale

Helaba Frankfurt Norddeutsche Landesbank

Girozentrale





Approval of the report of the Board of Directors and of the report of the Auditor.

Approval of the annual accounts as at September 30th, 1992 and allocation of the results. Discharge to the Directors.

Re-election of the Directors and of the Authorized Independent of the Directors. dent Auditor for a new term of one year.

The shareholders are advised that no quorum is required for the snareholders are advised that no quorum is required for the items of the agendu and that the decisions will be taken at the simple majority of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy.

THE HEDGE FUND

Luxembourg, 11, ruc Aldringen R.C. Luxembourg N° B 38653

Notice is hereby given that the Annual General Meeting of Shareholders will be held at the registered office of the Company on 8th February 1993 at 11.00 a.m. with the following agenda:

Notice of Meeting

By order of the Board of Directors

WORLD STOCK MARKETS

			wo	RLD STOC
AUSTRIA 1992-93 High Low January 22 Sch 2,890 1,400 Austrian Airlines. 1,555 570 354 Creditansalt Pf 3,725 2,300 EA General. 3,100 906 651 EVN	2.175 1.560 Etex 1.800 1.680 96.1 Etex 1.482 72.6 40.3 Eura RSLG 456 163 456 163 456 163 456 163 456 163 456 163 456 163 456 163 456 163 456 163 456 163 456 163 1	373 307 Dresidoer Bit 353 50 513 340 GEHE 388 432 194 Gerreshelmer 216, 50 905 752 Goldschmidt (TM 835 126, 50 907 800 Heritet Pri 548 548 225 Heritet Pri 548 388 227 388 248 388 248 388 388 389 58 KMD 103,80 52 387 4 510 103,80 58 KMD 103,80 128 40 50 Kitother Werke 46 20 4874 510 Lahmeyer 63 25 355 331 Leifhelt 385 382 651 Unide 749 442 302 Lahmeyer 63 25 355 331 Leifhelt 385 382 651 Unide 749 442 303 Laifhelt 385 382 651 Unide 749 348 230 Hotype-Heil 429 50 110,156 72,50 Mann 272,50 317 210,50 Mann 272,50 317 210,50 Mann 272,50 317 210,50 Mann 274 383 380 1	Net TMERLANDS (cardinama) 1992-93 Price	1992-93
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them was	IND	ICES					
NEW YORK DOW JONES Jan Jan Jan Jan 22 21 20 15			Jan 22	Jan 21	Jan Jan 20 19	HIGH	92/93 LOW
Intestinate 3256.81 3253.02 3241.95 3255	991 343.21 3836.58 383.21 41.22 C46.92 915.92 (16.92) (27.92)	AUSTRALIA All Grázers (UL/SE	1523 0	1519.1	[521.8 151 ⁴ 1	1684 50 (22/5/92)	באינונים מב 1357
House Seeds 194.06 104 06 135.94 185 Transport 1463.05 1490 70 1500 57 1510	44 522 1274 46 1532 MI 12 12	AUSTRIA	589.4	590.6	592 4 591 7	726 80 (3/7,92)	241.41.13(ES)
Quillaties 223 06 225 77 222 06 223	CRITIS SEFERE FAIRS MILES	Grade Motor C211/9U Trades lades C211/9U	307.49 730.97	306.90 732.40	305.94 305.29 73L10 730.64	458 57 (24/2/92) 1099 43 (24/2/92)	62% 13272
DJ Incl. Day's High 32' Day's High	72 14 324 77: 1- 525 14 3219 25 Theoreticals 3247 34 327 62 1- 526 32 (127) 99 (Access)	BELGEUM BELZO G/L/91)	1172.92	1164.41	1150 74 1145 67	1235 40 425 192	1046 07 22 9792
STANDARD AND POOR'S Composite: 426.11 435,49 439.37 435.	13 441.28 394.50 441.28 4.40 (1872.492 314.92 (08.12)93 (18.12)	DENSKARK Coperhages SE U/L/ESR FINLAND	278 84	278.14	276.91 275.29	365 29 (15)1/92	250 42 28/10/10
Maries 504 42 503 59 561.19 542	#i51575 47291 51575 3 &2	HEX Georgi (28/12/90)	543 1	855 7	862.7 876 0	935 90 (24/2/92)	541.09 (77)(42)
Financial 41.99 41.96 42.00 42.1	29 293 25492 USANS GAMPA	CAT 40 C31/12/81)	479 IA 1830 42	477.52 1812 18	480 % 480 % 1A18.82 1837 74	955 93 (12/5/92) 2077,49 (11/5/92)	441 70 07/12/98 1611 04 (5/12/98)
NYSE Composite 240 41 237.82 238.87 237. Autom MRL Value 406.36 405.58 405.21 425	G21272 2440 G21272 C2442	GERMANY FAZ ANNO DUTZING	622.10	618.01	616,47 619 89	725 26 (24/5/92)	565 61 12/10/90
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	22/1/93 25/6/92 22/1/93 (31/10/78) an 8 Dec 31 year ago (approx.)	HONG KONG Tung Seng Bask (31/7/64)	421	5914.39	5877.02 5897 90	6447 11 (12/11/92)	4301 78 271/90
	3.39 3.34 2.83	IRELAND ISEQ Ownil (4/1/88)	1239 59	1234,45	1228.65 1236.26	ניקעןננו דפאאו	2594 82 23472398
5 & P ladestrial div. yiel3 2.60	in 13 Jan 6 year ago (appreix.) 259 258 278	ITALY Bases Com, Ital, (1972) Build Reservi (4/1/93)	481 62 1064 0	487 60 1077 0	485.34 497.96 1072.0 1078.0	757 59 (1917 ₆₃) 1018 00 (1917 ₆₃)	354 93 (16,7592) 992 (0) (11) 1,473
NEW YORK ACTIVE STOCKS	TRADING ACTIVITY	JAPAN Mikin (ILS) 491			6510 18 16798.64	23801 18 (6/1/92)	14309 41 (1838/80)
Stocks Closing Change Friday traded price on day	† Volume Millions Jan 22 Jan 21 Jen 20	Tokyo SE (Topos) (4)(Lipida Zod Section (4)(Life))	1256.70 1866.15	1264 66	1266 05 1276 07 1676 06 1678 58	1763 43 66/1/472 2459 85 16/1/473	1107.50 18-8-90 1502.77 19:2/92
LTV 14 989 300 1L + L	New York SE 294.470 257.350 267.740 Ames 18.757 17.029 16.261	MALAYESA 105E Composite (4)4(86)	10	625.93	622.61 624.12	660.35 G/11/92	546 63 (14 RPS)
Tucken Elec 4,965,700 31 ₉ + 1 ₆ Gen Motors 4,120,800 371 ₉ + 1 ₉	SUSDAR 66 240.744 340.744 HYSE	NETHERLANDS CBS Tribuser, Ent 1983 CBS NI Shi Est 1983		299.2	298 2 297 9 200 7 200 6	314 90 19/6/92:	274 20 32/1/92 180 73 /26/00/90
Wal-Mart 3,964,800 625 + 31 Chryster 3 637,000 395 + 11	INTSL. Islands Tracket 2,435 2,431 Rises 1,090 1,018 884	NORWAY	100 9	2013	200.7 200.5	215 50 (25/5/92)	199 72 25/8/92 -
1847 3,411,000 48% + 2% Bristel Myers 3,119,108 60% - % Gulcorp 3,115,200 26% + %	Falts 772 795 976 Godsovet 573 612 571	PHOLEPPINES	1941 47	1331.24	589.27 693.74	772 74 (18/5/92)	53245 .25.892
Am T & T 3,014 500 93% - 1%	New Highs 190 111 133 New Lows 12 17 14	BANGAPORE SES AR-SIMPLE (21479)	134L47 402.54	402.01	399 62 399 83	1560.95 (11 ₆ 1,92) 416.99 (21/1/92)	351 41 -21-18-92
		SOUTH AFRICA JSE Cold (28/9/78)	820.04	796 D	7710 7770	1327.00 Q1/1/Q	745 00 10/11/92
		SE Industrial CONTROL SOUTH KOREAT	4535.09	49190	4521.0 4540.0	469 00 14/6/92	3936 03 73918978
		Korsa Comp Ex. (4/1/80) SPAIN Market CE (19)(12)(19)	232.18	234.09	700 00 699.32 214.07 239.57	709 77 19/1/93	459 07 (21,392)
		Maria SE COLIZIOS EMEDEN Alassania Gal (1/2/37)	912.9	927.20	929.1 934.8	266-51 (28/2/92) 1014-50 (11/5/92)	179 48 (5/12/92) 639 30 (5/10/92)
		SWITZERLAND Sees Bank (nd. C32/12/58)	929 5	924.5	9147 9156	958.10 (5/2/93)	748 50 2011/92
CANADA TORONTO Jee Jee Jee	See contrar	SBC General (1,4487)	704,0	699,8	6921 6913	704.00 (22/1/97)	596.40 26(8)72)
22 21 20	Jan 1992/93 19 HIGH ; LOW	THAILAND Baselet SET (30/4/75)	979 70	3420 62 965.34	6d 3420 62 BA1 30 BA9 82	539L63 (30)LVZ	3088 43 (9/1/99)
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Friday, 22 January, 1993

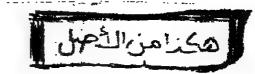
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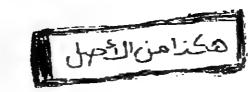
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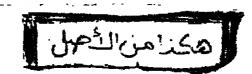
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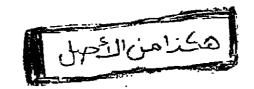




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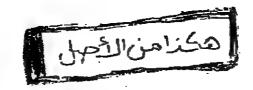
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGE AND MONEY MARKETS

Worries on sterling

The week starts with uncertainty hanging over the immediate direction of both the dollar and sterling, writes James Blitz

At the end of last week, the US currency dipped below the DM1.60 level against the D-Mark, with some dealers wondering whether its five plennig fall since the start of this year is more than just a

technical correction. There is lingering uncertainty about the scale of the economic upturn in the US, and some dealers continue to think that US interest rates, which are currently at about 3 per cent, may be lowered again

by the US Federal Reserve.
Wednesday's testimony by
Mr Alan Greenspan, the Federal Reserve Chairman, before the Joint Economic Committee will be closely scrutinised for any policy indications it gives.

Tomorrow's consumer confidence figures from the Conference Board and this week's jobless figures, out on Thursday, should also give further clues as go whether the pick-up in the US economy can be sus-

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tained.

Sterling will also be in the spotlight, with strong speculation that the Bank of England saight cut have rates this week might cut base rates this week to give a new impetus to eco

to give a new impetus to eco-nomic growth.

The pound was trading below DM2.45 against the D-Mark for most of Friday, and there is a growing belief in the market that it may go as low as DM2.40 as DM2.40.

Today's CBI Quarterly Industrial Trends Survey will add further light to last week's gloomy unemployment figures for December. The December current account and trade balance, due out on Friday, may have a particularly significant impact on the pound as far as foreign investors are concerned.

The French franc has performed very strongly in the last two weeks, and has been trading more than 5 centimes above its ERM floor against the D-Mark. There is strong specu-lation that the Bank of France will cut its main lending rates when it intervenes in the market today and Thursday.

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rica Franc nch Guilder ench Franc 8	22.9	+18.37 +20.83 -4.78	Spanish Peseta Species Kross Swiss Franc	11.50	197 282 9 91983 2 03715	8.32419 138.587 8.78584 1.79524
Morgae Guara	150.8 100.4	487.37 -23.92	Grank Drack Irlah Past	19	NVA NEA	261.598 0.736843

V.S. TREA Side,060	State of 140	(CST) 81	16		JAPANES 72250	Per 1/160	_		
Mar Jus Sep Dec Mar	106-03 104-27 103-21 102-16 101-16	High 106-12 105-04 103-29 102-18 101-18	105-25 104-19 103-14 103-10 101-12	Prev. 105-31 104-23 103-17 102-13 101-13	Mar Jun Sep	0.7967 0.7986 0.7995	0.8010 0.8007	0.7965 0.7964	0.8001 0.8000 0.8000
Jun Sep Dec	100-18 96-31	100-18 99-33 98-31	100-16 99-21 98-31	100-16	MIJTSCH MIT 25,#	E MARK CHI M 3 per Bill			
Mar Jun	97-23 4509Y ##115	98-10 97-20	97-23	98-09 97-22	Mar	0.6241 0.6171	0.6263 0.6184	0.6151 0.6094	0.614 0.600
	Close		Low	Pres.	Sep Dec	0.6117 0.6078	0.6050	0.6050	0.602
Jan Sep Dec	97.02 96.79 96.49 96.09	97.04 96.80 96.50	97 00 96 74 96 23	96.99 96.72 96.39 93.99		to of 180%		Lim	Pres
	PROJECT COMM	_	_		M# 140 150	%45 %5.79 %01 95.42 95.18	High %4.66 %4.63 %5.44	877 878 873 873 873	% A % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3 % 3
Mar Jun Seo	Clase 1 5224 1 5112 1 5020	11500 1.5190 1.5000	Low 1 5040 1.4960 1.4870	Prev. 1.5144 1.5046 1.4960	Dec Mar Jun Sep Dec	95.18 94.78 94.45 94.02	95.18 94.79 94.65 94.03	91.11 94.71 94.38 93.95	95.00 94.30 94.30 95.90
_	LANC (DAIL)				57/1844 547 te	S A POSS S	M INC.		
	MINT.	High	Low	Prev.	Mar	Clean 436.65	High 438.10	435.20	436.X
Mar Jea Sea	0.6836 0.6799 0.6773	0.6615	0.6736 0.670L	0.6741 0.6705 0.6679	Jun Sep Dec	437.00 437.70 436.48	438.30	435,65	435,65 437,55 438,41

HILADELPH 31,250 (cept	P be Th	M. 1 Years						
Strike Price 1.475 1.500 1.525 1.550 1.575 1.625 renous day's	Feb 5,41 3,46 1,96 0,99 0,42 0 13 0,04 c open for (Call Mar 5.76 4.07 2.70 1.06 0.59 0.30 calls 449 33 sils 449 33	Apr 6.18 4.65 3.38 2.45 1.69	Jun 6,73 5,34 4 16 3,19 2,46 1,31 1,31 4/3 (All curve)	Fab 0.39 0.94 1.35 5.29 7.80 rencinsi cinsi	Nar 1.19 1.99 3.06 4.56 8.35 10.91	200 200 4.19 5.69 7.41 9.27	3.26 4.33 7.12 8.75 10.58 12.55

Jan Zi	Day's	Cheir	(in math	2.0	Tier- marks	1
15	1310 - 15350	1.5340 - 1.5350	0 53-0 51cm	407	1 33-1 25	3
Metheriands.	1.9450 - 1.9660 2.7375 - 2.7645	1,9560 - 1.9570 2,7375 - 2,7475	9 09-0 04cm	-109	0 03-0 0945	-1
deigium	50.15 - 50 ab	50 70 - 50 90	2-colls	-Liu	11-2146	i i
Denmark	9 3640 - 9 4430	9 4025 - 9.4125	31-51-profit	-534	10%-134ds	-5
reland	0 9265 - 0 9265	0.9175 - 0 9185	1.35-1.00cms	15.36	3 12-240am	12
Germany	24345 - 2.4545 219 00 - 221 15	24375 - 24425	والميا	-1.54	3-185	1
Spain _	1724 17415	219.00 - 220.00 172.40 - 172.76	116-129cms 99-116-ds	-270	361-188ds	3
Laly	2237 40 - 2254 10	2242 50 . 2243 56	9-120 miles	35	302-343ah 24-32as	3
Norway	10.3570 - 10.4200	10 4100 - 10 4200	21 ₂ -35 ₄ ored6	-353	74-944	-1
France	8 2315 - 8,3075	8 2575 - 8 2675	31g-35gc663	4.90	9 tg - 1,0465	-
Japan	10 9380 - 11 0100 188.95 - 192.00	11.0000 - 11.0100	24-34amds	-3.36	73,45	-3
Austria	1715 - 1730	191.00 - 192.00 17.15 - 17.18	2-17800	-끊	15-1500	3
Serizaeriand	2235 250	2,2350 - 2,2450	14-24 grads	1.67	5-75 dt.	17
Ear	L2430 - L2510	1.2440 - 1.2450	0 24 0 2 lette	-256	0 84 6 9146	-2

DOLL	AR SPOT	- FORWAR	D AGAIN	ST	THE DOL	LAR
4m 22	Day's spread	Class	Dec march	RA.	Three media	9.2
Miles elani anada anada enheriani elejon ermark erminy ortugal ally ranze ustria ustria ulturia u	15110 - 1,5380 1-6170 - 1,6455 1,2815 - 1,2880 1,7875 - 1,8155 33,05 - 33,15 1,2975 - 6,200 1,4475 - 1,65,10 1,4615 - 1,467,00 1,7615 - 1,467,00 1,7615 - 1,467,00 1,2475 - 1,250 1,2475 - 1,250 1,2475 - 1,250 1,2455 - 1,4790 1,2455 - 1,4790	1.500 - 1.555 1.6425 - 1.6435 1.6625 - 1.6435 1.6625 - 1.7856 1.7625 - 1.7856 1.7625 - 1.7856 1.4425 - 1.4425 1.4425 - 1.4425		をようようようなものないという でとなるのないとこれをあるないとの	1.32-1.29pm 6.00-5.08pm 1.11-1.21sh- 2.18-2.15sh- 39-80-62-00sh- 39-31.08s- 2.00-2.03se- 2.60-34-10sh- 2.60-34-10sh- 11.25-12.25sh- 10.85-11.15sh- 0.09-2-10sh- 0	33つイナマンマルラ・サームインと

			EX	HA	MGE	CR	oss	RAT	ES			
								-				_
Jan. 22	2	5		Ten	F Pt.	S Fr.	N FL,	Llea .	4	B Fr	PLL	Eco
3	1	1,536	2 440	1915	8.263	2,240	2,743	2243.	1.957	50.75	1726	1215
	0 653	1	1.510	124.8	5.303	1.459	1.767	1461	1.275	33.86	1124	OELL
YES	0.410 5.222	0.629	12.74	78.46 1000.	0.15	0.918	1.124	919.3	0.802	20.86	70 74	9510
FFr.	1 210	1 858	2953	231.6	10	2711	3.320	2715	10 22 2 368	245 B	901.3 208.9	6.501 1.507
SFr.	0.446	0.685	1009	5.49	3,689	ein	泛	1401	0.874	22.6	776	0.556
MFL	0.365	0.540	0.890	(A BI	3.012	0.817	1	837.7	8.713	18 50	22	0.55
Lie	0.446	0.684	1.000	85.38	3,584	0.999	1,223	1000	0 872	2263	76.95	0.555
CS	0.511	0.784	1.247	97.85	4.222	1.145	1.482	1146	I	25.93	88.20	0436
B Fr.	1.970	3,025	4,308	377.3	16.28	4.414	5.465	4426	3 856	180	340.1	2.453
Pto	0.579	a 889	1414	122.8	4.787	2.298	1.589	1300	1.134	29 44	200	8.721
Eps.	0.803	1.233	1.960	153.8	6.637	1.799	2.203	1802	1.572	4976	1386	L
fun ner 1	.000: Fi	mach Pr	mer 101	Like ner	1 400-1	and and a	10	in Person	2 - 10			

Jan 22 Revillag	Short jurn	7 flags matter	One Manis	Three Meetin	Sit	One
S Ootlar	The Table The Table			-	Year	
hech Gulder mits Franc - Marit - Mar		7 - 64 6 5 6 6 12 12 6 3 3 1 1 2 5 1 1 1 2 5 1 1 1 2 5 1 1 1 2 5 1 1 1 2 5 1 1 1 2 5 1 1 1 1	Freehammen, mi	Signification and	\$#-F3#59F71255	64 - 63 311 - 31 77 - 77 55 - 56 75 - 75 129 - 12 129 - 12 134 - 93 134 - 93 134 - 134

FT LO	NDON INT	ERBANK F	IXING
(11.00 a.m. Jan.22)	3 mantés US dellars	& patentities	US Dollars
Mt 32	offer 3 <u>£</u>	M 3 <u>8</u>	offer 34
The fixing rates are the artific quoted to the market by fine Bunk, Bank of Tokyo, Double	regic mesos remaind to the reference basis, at 11,00 g., the Rank Basser Harison	moral on singents, of the la rs, each working day. The base I de Paris and Morane Game	of and offered rates for this are National Wester oter Trust.

		ONE	r RAT	ES									
NEW YORK		Treasury Bills and Boods											
Tom rate	3	he annth [see menth]; its menth its pair [see pair	-1-1000000	2.80 PH 1									
Jul 22	Dramight	(bei	Toro Manife	Their	Sh Moths	Lambert							
randor	8.30.866 124-124 8.31.846 36-32 124-124	12-16 113-121 14-51 14-38 124-17 18-38	2.652.60	8.45.4.55 114-114 5.45.4.5 7.45.4.5 124-124 18-25	7.45-8.10	9.50 9.10 -							

LONDON MONEY RATES

Jan 22	Overnight	7 days notice	Gree Modth	Three Months	Six Menths	One Year
Interbank Offer	8	71 ₂ 71 ₂	74 74	613 64 65	6 ly 6 ly 6 ly 6 ly	65 65 62
Sterling CDs.	. – .	<u> </u>	75 75	64	612	64
Local Authority Dees	712	712	714	64	6%	612
Local Authority Bonds					- 1	
Discount Wikt Deps	74	714	_		- 1	_
Company Deposits	-	=		45	.=	43.
Finance House Deposits	1 - 1	_	71 ₅ 65 643	612 612	65	630
Treasury Bills (Bug)			974	92	99	_
Benk Bills (Buy)	-	_	15 PE	O jā	Bú	_
Fine Trade Bills (Beg)		_		1	3.30	
Dollar CDs			3,06	3.16 5.4 5.4 10 9.5	3,70	3.65 51 ₀ 5 91 811
SDR Linked Dep. Offer .	-	_	512 516 10 916	2 Ý	94 94 94 94	240
SDR Linked Dep. Bid		-	₹%	3층	2.78	- A
ECU Linked Dep. Offer .		_	141	100	. X9	L ZO:
ECU Linked Dep. Bld	_	_	71	73	74	OIT.
Tressury Bills (self); one-maker rate of discount December 31,1992. Ag 38 p.c. Scheme IV&V: 7,1992. Scheme IV&V: 7	onth 643 pe 6.1067 . I reed rates fo	CGD Fixed	e months 6 Rate Steri wary 26, 19	ing Expert 93 to February 1 December	Figure 6 Figure M ary 25, 199 1 1992 to 6	laite up de 3, Scheme l 3 exember 1

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

ATIONAL AND			FRUO	MAL YA	IARY 22	1000					ANDAR					HEN
EGIONAL MARKETS Igurés in parentheses how number of lines	US Dollar Index	% chg (3) since 31/12/92	Pound Starling Index	Yes Index	DM Index	Local Currency Index	Local % chg from 31/12/92	Gross Div. Yield	LIS Dollar Index	Pound Sterling ladex	Yen lades	DM	Local Currency Index	teszérés High	1992/93 Low	(app ag
stock	440.00	-4.3	115.63	94,41	96.93	118.45	-21	4.10	118,11	115.36	93.33	99.17	118.15	153.68	108.18	
ustralia (68)	119.68	- 3.9	130.16	106.28	111.36	112.63	-4.1	2.17	134.09	130.98	105.95	112.58	112.58 112.79	196.70 152.27	131.16 131.19	16
ustria (18)	134.72	+4.5	134.32	109.67	114.92	113,48	+3.9	5.32	137.77	134.56	108.85	115.67				
elgium (42)	139.03	-3.4	107,97	88.16	92.37	103.78	-2.5	3.18	111.41	108.81	88.03	93.54	103.75	142.12 273.94	111.36 181.70	
anada (113)	111.75		200.63	163.82	171,66	173.13	+9.0	1.58	203.96	199.20	161.16	171.25	172.06		52.84	8
enmark (33)	207.66	+ 11.6	63.84	52.13	54.62	76.34	-0.1	1.85	67,81	66.22	53.58	56.93	78.55	89.80	136.93	
nland (23)	66.08	-5.1	144.61	118.05	123,71	126,43	-0.9	3.56	147.10	143.67	116.23	123.50	125.87	168.75		11
rance (99)	149.67	+ 1.7	105.52	86.17	90.28	90,28	+3.1	2.52	106.63	104.14	84.26	89.53	89,53	129.69	101.58	
ermany (62)	109.21	+5.0	229,13	187.08	196.05	235.48	+6.9	3.82	237.12	231.59	187.36	199,10	235.48	262.28	176.36	
ong Kong (55)	237.15	+7.0	135.40	110.55	115,84	118.74	+0.7	4,47	138.88	135.64	109.74	116.61	118.96	173.71	122.98	7
aland (16)	140.14	+3.2	58.32	47.61	49.89	85. 8 9	+9.1	3, 15	60.42	59.01	47.74	50.73	66.68	80.86	47,47	
цу (76)	60.36	+ 10.0	97.56	79.65	83,48	79.65	-3.9	1.05	101.47	99.10	80.17	85.21	80.17	140.95	87.27	12
Ily (70)	100.97	- 3.9	251.64	205.46	215.29	259.80	- 1.4	2.55	260.15	254,08	205.55	218.42	299.80	282.42	212.49	_
pan (472)	260.45	-0.4	201.04	1321.75	1385.01	5687.07	÷ 1.2	1.05	1865.35	1626.50		398.28		1789,77	1185.84	
exico (18)	675.48		101010	122.83	128.72	127.07	+1.1	4.48	159.79	150.21	121.52	129.13	127.A7	169.76	147.86	15
exico (18)	155.71	+ 2.8	150.44	32.31	33.86	42.20	-4.8	5.18	40.56	39.62	32.05	34.08	42.05	48.52	37.39	4
	40.96	- 4.5	39.57	114.22	119.89	133.39	+3.2	1.81	143.50	140.16	113.39	120.49	133.47	192.95	126.05	10
w Zealand (13)	144.79	+ 5.1	139.89	167.86	175.89	161.25	+0.0	2.04	211.21	206.28	165.89	177.33	161.13	229.63	179.65	2
rway (22)	212.78	- O.3	205.58	123.49	129,40	184.24	+4.5	3.10	155.00	151.47	122.54	130.21	162.73	263.60	134,21	2
ngapore (38)	156.54	+5.7	151.25		106.65	110.54	+9.2	5.49	128.50	125.51	101.54	107.90	111.27	161.72	107.10	
with Africa (DV)	129.02	+ 10.6	124.65	101.78	131.80	169.28	-23	2.54	151,21	157.45	127.38	135.36	172.55	200.28	149.89	18
nein (47)	159.43	-3.7	154.04	125.78	94.77	103.69	+ 1.0	206	112.39	109.77	88.81	94.38	103.16	122.37	95.99	10
reden (36)	114.63	+ 1.4	110.76	90,44	141.90	165.87	-1.7	4,49	169.34	165.39	133.79	142.17	165.39	200.07	161.86	18
ultrariand (3D)	171.67	-0.4	165.87	135.42	147.59	178.46	+0.2	2.87	178.13	173.97	140.75	149.57	178.13	180.06	160.92	16
aited Kingdom (220)	178.46	+0.2	172.42	140.79			105	3.77	138.75	133,56	106.06	114.83	125.27	155.88	131.31	14
SA (522)			133.96	109.38	114,62	125.40	+0.5		149.22	145.74	117,91	125.29	141.79	188.52	141,24	16
	138.65	+1.9	143.66	117.30	122,91	140.07	+0.7	2.19		104.05	64.18	89.46	86.04	141.97	93.70	
rope (781)	148.69	+ 0.5	102.58	83.76	87.77	85.57	-3.2	1.40	106.54 118.77	116.00	93.84	99.72	101.65	145.21	113.80	13
ordic (114)	106,17	-3.2	115.29	94.13	98.63	101.44	-1.5	2.52	174.00	169.94	137.50	146.12	173.09	176.04	158.70	16
ecttic Basin (715)	119.33	- 0.8		137.54	144.14	173.41	+0.1	2.88		114,20	92.40	98.19	103.21	132.98	111.33	12
ro - Pacific (1496)	174.33	+0.1	168.44	93.54	98,02	103.32	+22	3.26	116.92	152.63	123.50	131.23	148.34	175.31	148.06	15
with America (DJJ)	118.55	+3.6	114.54	123.99	129.91	148.48	+1.6	3.63	156.26 119.90	117.11	94.75	100.88	103.72	146.91	115.99	13
mana Ev JK (500)	157.14	+ 0.9	151.83	95.04	99.59	103.55	-1.4	2.53	135.67	132.51	107.21		122,78	150.58	127.21	14
wife Ev JSDBII (644/	120.47	-0.8	116.39	107.28	112.42	122.71	-0.6	2.47	133.57	135.36	109.52	118.37	126.18	158.05	130.04	1
neld Fx US (168/)	135.98	- 0.4	131.38	109.72	114.97	126.15	-0.8	2.68	159.46	155.74	128.01	133.91	153.65	165.40	151.93	16
~~!4 E+ ! IX (1900)	139.06	-0.4	134.36	126.59	132.65	153.94	+0.4	3,21	138.40	100.77		199.21	100.00	199,46	131.43	
WIND EN CO AL (E)40/	160.45	+ 0.8	155.02				-0.7	2.58	138.60	135.36	109.52	116.38	126.53	153.70	130.66	14
orid Ex. Japan ('''''.'''.			134.37	109.72	114.96	128.51										_
	139.08	-0.4			445.0	47 /118 9	index).	90.791	(Pound !	Sterling)	and 94,9	l (Local); Nordic	: Dec 30	, 1968 -	= 13
e World Index (2209)		a. Ginlen	d: Dec 3	1, 1987	E 113.0	at fac .	,									
ne World Index (22(9) se values: Oec 31, 198 \$ \$ Index), 114.45 (Pourpyright, The Financial arkets closed January 2	g ≈ 104 nd Ster Times L	ingi an Imited, Kong	123.22 Goldma and Mai	(Local). n, Sacha aysia	& Co.	and Nati	West Sec	urities	Limited	1967				_		

EQUITIES											
Rune Price	August Padd ap	Later Break Date	19 high	PI3	Start	Clasing	107	Net. Dor	Times Cov'd	Gross Yield	P/I Ran
50 50 50 50 50	FP FP FP FP	11111	105 68 5105 57	103 52 61014 52 114	Fer. & Col. PEP jer Fet intl. Food Machinery Maurithes Fund OIS total dPrivate Penglic Warrants	105 64 £104 57	+1	F3.38	- - 28	43	10

Asset Price	Appent Pald		29	193	Stade	Closing	
£	Œ	Bate	Migh	Low	1	E	ı
180e 180e 100	FP. FP	=	1163-p 1083-p 1143 _a	115½p 105¼p 109½	Bristol Water Bilgs Pl. Domerockal Union Bilgs Com Pl. MPC 7 ligs Or 8st. 2007	1074p	

lane Price	Paid	Sant Sant	19	13	Start	Price +	
	-	Base	(ligh	Low		P	•
prefimiliary En-darkfest financi on pre latest armis Forecast ar figures 4 ly	Figures, a F Divide expectes or at exemple exalised d swed by us	Firecast, nd and yield and yield to Divide to the divide to all rights	er estimate d based on letal estimated and and piet over and piet to introduce	legen for instantion prospectus ales for 19 d based on le ratio has ction, § Pla	Fragerty Trust. Trito Holdings Wheel Trust. The Holdings Service and and yield. Geographic and and yield. The Holdings Th	pear's eare Dividend an er and pie la 1992, Q G tea, W Pro	1995. 1 16 yield ned on ross. R Forma

BANK OF ENGLAND TREASURY BILL TENDER						
	Jan 2	22 Jan.15		Jan 22	Jan.25	
Bilis on offer Setal of applications Total allocated Minusum accepted hid Abstracts at minimum Scuri	£362	E £440m E £100m F £100m	Fop accepted rate of discount Average rate of discount. Average yield Assount so offer at most treat Mindenum accepted bid 182 d	6.1067° 6.2011° Br C100m	6.3976% £100m	
WEEKLY C	HANG	E IN W	ORLD INTER	EST IN	TES	
LONDON	Jan.22	chaege	MEN YORK	Jan 22	change	
Bace rates 3-month interhania 3-month interhania 3-month interhania 1 rossay Bill Youlge Band 1 Bills Band 2 Bills Band 2 Bills Band 4 Bills Band 4 Bills 1 Mich. Bank Bills 3 Mich. Bank Bills 700000	7 11 60 12 60 60 60 60 60 60 60 60 60 60 60 60 60	Sector d + 1/2 -0.1985 Sheat d Nach d Nach d Nach d -1/2 -1/2 -1/2 -1/2	Printer Falls Federal Funds 3 Mith Treasury Bulls 6 With Treasury Bulls 3 Mith Company 1 Mith Treasury Bulls 7 PRANKFUNT Londoner 1 Con with Interbank Three mooth NAME NAME NAME NAME NAME NAME NAME NAME	5 23 3 64 3 17 3 16 5 60 8 47 5 9 10	Unch'd +0.03 -0.02 Unch'd -0.05 -0.95 Bech'd	
Three could	31	Electric .	Doe meth. Interhank Three thomb	讄	Bedrif Fig -Si	
One month	홠		Oce month	129 128	3	
Green march	8,225 8,08	4.115 -0.04	Tigre month	20 k 21 k	Unch'd Unch'd	

BASE LENDING RATES						
%	%	9				
ian & Сопрану 7	Option Popular Bank?	NetVestrament?				
led Trust Bank 7	Duncan Lavele	Northern Day Ltd 7				
B Bark 7	Squatorial Bank pic 7	Nylanda Mortgage Brik 7.				
my Ansbecher 7	Exster Bank Limited8	eRea Brothers?				
B C Merchant Bank 13	Francial & Gen Bank 7	Rodysphe Bank Ltd 9				
rsk of Barodia 7	GRobert Flaming & Co?	Player Sk of Scotland7				
nco Bibao Vizones 7	Girobanik7	@Smith & Willman Secs. 7				
nik of Oybrus 7	@Guinness Mahan	Standard Chartered 7				
nk of Ireland?	Habib Bank AG Zurich _7	TSD7				
rk of india	@Hambros Denk	Uniberit pic				
nk of Scotland	Hempehire Trust Pic 135	CUrited 5k of Kuweit 7				
rcters Bank	. Heritable & Gen Inv Sk. 7	Unity Trust Bank Plo 7				
Bk of Mid East 7	CHES Serruel					
own Shipley7		Western Trust				
Bank Nederland7	C. Hoare & Co7	Whiteaney Laider 7				
	Honglang & Shanghal. 7	Yorkshire Benk7				
benk NA7	Julian Hodge Benk 7					
y Merchanis Bank7	@Leopold Joseph & Sons 7	Members of Britis				
rdecicle Bank	Lloyds Bank	Marchant Benking				





MONEY MARKET FUNDS

•			S	TOCK IN	DICES					
	Jan 22	21	Jen 20	Jan 19	Jan 18	Jan 15	High	1902/93 Low	Since High	Compliation Lev
FT-8E 100	2781.2	2773.3	2748.7	2737.6	2763.1	2795.1	2001.0	1301.0	2851.5	986.
FY-SE Mid 250	2909.0	1669.3	2009.9	2685.9	2895.7	2990.8	2919.3	2157.8	2919.3	1379.
FT-SE-A 350	1367.9	1363.8	1353.4	1348.7	1359.5	7359.6	1388.0	1103.1	1388.9	
FT-A All-Share	1348.55	1344.04	1334.58	1000.19	1340.25	1340.16	1373.20	1085.13	1373,20	81.9
FT-SE Eurotruck 188	1091.84	1091.44	1091.04	1000.61	1097 15	1089.58	1200.27	937.42	1200.27	900.4
FT-SE Euroback 300	1156.91	1154.98	1153.29	1155.00	1166.50	1160.52	1240,79	1010.09	1,240,70	838.6
FT Ordinary	2152.2	2143.7	2133.9	2124.7	2140.6	2120.6	2209.9	1670.0	2209.0	464
FT Government Secs.	93.98	94.05	90,48	93.28	93,44	93.60	95.54	85,11	127.40	49.1
FT Fixed Interest	109.28	108.89	100.67	108.74	108.75	100.87	110.20	97.15	110.26	50.6
FT Gold Mines	63.8	81.8	60.0	80.2	81.3	62.2	180.6	60.0	734.7	110

LONDON SHARE SERVICE

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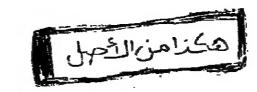
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Mr Fix-it's central role

Bob Phillis, next deputy director-general of the BBC, talks to Raymond Snoddy

puppet of Bob Phillis television programme that savagely lampoons the rich and famous, from the royal family to government

It is, however, an accurate measure of the fame of Mr Phillis that the puppet only scene and has languished in his cellar ever since. It was made in honour of his 40th birthday when he was manag-ing director of Central, the FTV company responsible for Spit-

it may now be time to take the puppet back upstairs. Mr Phillis, now 47, has been playing an increasingly significant role in British broadcasting for more than 10 years and is to play an even bigger one. He will be the next deputy director-general of the BBC, even though he left school at 15 to become an apprentice in the printing industry, knew nothing of Oxford or Cambridge, where BBC top executives are normally educated, and has never made a programme in his life.

"People say to me: 'Bob you are not a programme maker," he says. "I'm not. I have never produced or directed a programme, but by God I believe it is part of my role to facilitate the environment in which programme makers can do their

Mr Phillis is central to the plans of Mr John Birt, the new BBC director-general, to try to make the corporation more efficient and accountable, and to persuade the government to renew both its Royal Charter and its universal licence fee.

Apart from deputising for Mr Birt across the whole organisation. Mr Phillis will be responsible for a BBC directorate being created to handle resources, engineering and services. His job will also involve merging and running, for the immediate future, BBC World Service Radio, which has just celebrated its 60th anniversary, and the more recent World Service Television.

Were Mr Phillis to be joining a First Division football team, he would be the calm, genial sort of solid, midfield player who holds the line when the defence is about to crumble and who can feed the star attackers with accurate passes.

But he possesses a more fearsome reputation. People have noticed that, where Mr Phillis goes, job losses can follow. In his two years as chief execu-

is that the new US administra-

tion intends to give its top pri-

clear message of Mr Clinton's

election campaign was under lined in his inaugural address

last Wednesday, which con-

tained only the scantest allu-

sions to foreign policy, and no

specific reference at all to

Some sceptics question

whether things will really pan

out like that. But it would be

prudent for the rest of the

world, starting with the Euro-

peans, to take Mr Clinton at

his word. For the probability is

not merely that Mr Clinton

means what he says, but that

his preferences are consistent

with the undertow of forces

There is no doubt that Clin-

operating in the world today.

ton would prefer to give for-

eign policy a lower profile than

it had under George Bush, or

indeed most recent presidents.

The question is whether inter-

national events, the expecta-

tions of other people, and

America's undeniable position

as the only remaining super-

America's European allies.

orities to domestic issues. This

tive of ITN, staff numbers were fears that his arrival will mean similar cuts at the BBC.

"I do bridle at the notion of hatchet man," he says. "I have been lucky to have been asked to be managing director or chief executive of companies going through change, and some of that change has been painful. But it has not been change for change's sake; it has been to sustain, or preserve or facilitate." ITN would not have survived without urgent action to tackle costs in the wake of a £10m overspend which came to light just as he

was arriving, he emphasises.
Ironically, Mr Phillis will go
to the BBC in the wake of a
much larger and much more embarrassing overspend. The BBC admits to being £38m over budget at BBC Television in 1991-92, although the corporation managed to balance its books overall through cost savings. This year the BBC says its "best guess" is that there could be a 221m overspend if economies are not

"How can you deploy the argument of openness and accountability and value for money if ever this overspend repeats itself? So we have to make sure it doesn't," says Mr Phillis, who will join the BBC in two months. He first wants to see through the completion of a change of ownership at ITN. A consortium including Carlton Communications, Central and Reuters will replace the previous FTN structure - a wholly owned subsidiary of all

Mr Phillis denies there is an agenda at the BBC to cut specific numbers of staff jobs. But there is an agenda to improve efficiency.
"Unless the BBC is shown to

be operating effectively and efficiently, and applying licence payers money to what it does best, then it is properly going to be open to scrutiny and criticism," he says.

The journey to the heart of one of Britain's most significant institutions has been an unusual one - from a council estate in Croydon, south London. In retrospect, each step has equipped Mr Phillis to be a Mr Fix-it of broadcasting

An interest in the communications industry and a lascination for pictures have linked his working life. "When I was 15, I was staring into an illuminated glass screen, looking at images, looking at pictures and changing them, retouching



'What gives me a buzz is television'

hem." he says. His parents thought the greatest job security lay in Bob becoming a member of Slade. the society of lithographic artists, designers and process workers. He studied in his own time, won a scholarship to Not-tingham University to study industrial economics as a 20year-old "mature student", and was supported by his wife Jean with the help of a weekly col-

PERSONAL FILE 1945 Born December, Edu-

cated Ruskin Grammar School and Nottingham University. 1961 Printing apprentice. 1968 Thomson Regional

Newspapers.
1969 British Printing Corp.
1971 Lecturer, Edinburgh University and Scottish Business School. 1976 Personnel, managing

director, Sun Printers. Managing director, Inde-pendent Television Publications. Managing director, Cen-

1987 Group managing direc-1991 Chief executive, ITN.

lection at his union branch. "I have no regrets that I left school at 15," he says. "If I had stayed on at school I would probably have gone to university to read history." He retains an interest in history, particularly of the first world war, and is a member of the Western Front Association, visiting battlefields like the Somme where the grandfather he was named after died.

The first brush with the world of television came when he was pitching, as managing director of Sun Printers, for the printing contract for TV Times, the ITV listing magazine, Instead, he accepted the managing directorship of Inde-

tions, the ITV company that published the magazine. It was still print, but it was print about television.

In 1981 he accepted, after some misgivings, the manag-ing directorship of the restructured Midlands ITV franchise created out of Lord Grade's ATV, which was to be a dual region with studios in Nottingham and Birmingham. "The franchise had been

awarded to a company that didn't have a name, that wasn't financed, didn't have a chief executive, didn't have a site for its second studio [in Nottingham], and which had to get rid of 49 per cent of its shares. I'm absolutely certain three or four industry figures were approached before me,' says Mr Phillis.

Somehow the money was raised to get Central on the air. Mr Phillis says he is proud of the innovative programmes broadcast by his team there. In November 1986, Mr Mich-

ael Green, chairman of Carlton Communications, the expanding television services and programming company, poached him at just the right moment. Central's board had just turned down Mr Phillis's plans to take Central into satellite television. He left and became group managing director of Carlton, working on plans to bid for an ITV franchise. They eventually proved successful when the company won the London franchise and took over from Thames Television. After four years, Mr Phillis moved to ITN as chief executive.

He denies reports of a rift with Mr Green and says he moved because he realised his job satisfaction lay in a different direction. "Carlton is a great conglom-

erate but what gives me a buzz, a rush of adrenaline, is television," he says. Mr Green believes his former colleague played an important

role at Carlton in helping to

manage the transition from a small to a medium-sized com-pany. "I think he is well equipped to understand the problems of the BBC and provide a commercial view and an understanding of the marketplace," Mr Green says. For Mr Phillis the BBC looks

like his ultimate destination rather than another staging post. The BBC Royal Charter runs out at the end of 1996 and Mr Phillis has signed a five-year contract. After that he says he does not know what will happen to him. Already, however, there is speculation that he could follow Mr Birt. One letter of congratulation

on his new job gave him particular pleasure. It was from Mr John Orford, the journeyman printer who looked after the young apprentice. It simply asked: who would have believed that "the lithe, fit young man who cycled to work each day" would go so far?

The greatest years may lie ahead t is fashionable to argue that the US is a superpower in relative decline. Since the publication in

1987 of historian Paul Kenn-edy's The Rise and Fall of Great Powers, a succession of pundits has compared the US's position today with that of Britain in the late 19th century. Distracted by global military and diplomatic responsi-bilities, the argument runs, the US has neglected its economy and ignored festering social problems. The result, as with Britain a century earlier, is a prolonged decline in economic competitiveness that now threatens the US's ability to provide global leadership.

In his inaugural address, President Bill Clinton seemed to accept much of this "declinist" thesis. Speaking metaphorically he said the US was in "the depth of winter". He spoke of drift and deadlock, of stagnant wages, of shaken confidence and of increasing inequality. It was time, he claimed to "force the spring" and heal a fractured economy

Hardly anybody doubts that there is a lot wrong with con-temporary America. Lack of access to healthcare, appalling inner-city poverty, racial discrimination and levels of crime far above those in other industrialised countries are all signs of a seriously malfunctioning society. But the broader "declining superpower" thesis is less compelling.

The US has lost economic ground relative to other industrialised countries since 1945, when it produced about half of world output. But this is less a reflection of US decline than of the distorting impact of the second world war, which boosted the US economy while devastating those of Europe and Japan. Once allowance is made for an initial catch-up, the evidence for continuing US decline is, at best, mixed.

Surprisingly, the US share of the industrial output of the 24 rich members of the Organisation for Economic Co-operation and Development is larger today than in 1970. If allowance



on AMERICA

parities" (differences in domes tic costs). Japan was the only country to advance relative to the US during the 1980s. And OECD calculations suggest Japan's per capita gross domestic product was only about 80 per cent of the US's by the end of the decade. After adjusting for internal purchas-ing power, the leading Euro-pean countries failed to make any headway relative to the US in the 1980s; (west) Germany, the most prosperous, ended the decade with living standards about 15 per cent lower than in

The US, like other advanced countries, has experienced slower productivity growth since the early 1970s. But it has retained a large absolute advantage. This is true even in manufacturing industry, although Japan and Germany are challenging its dominance in particular sectors.

America retains many other socio-economic advantages. It is still easily the least crowded of the large developed economies, with a population density less than 10 per cent of Japan's. This means it can continue to reap the economic benefits of relatively liberal immigration policies. It has a younger population than Japan or most European countries, meaning that it faces less acute fiscal challenges as a result of population ageing. It is better endowed with raw materials and physical capital than most of its competitors. And it has the world's most extensive (and arguably best) system of higher education, which partly compensates for flaws in US high schools.

US advantage is the fact that it has the lowest per capita tax burden of any OECD country, bar Turkey. This means that the supposedly intractable fiscal problems are not really intractable. If it chooses, the Clinton administration can reduce the budget deficit, increase investment and tackle social problems without imposing tax burdens higher than those already faced by most citizens of most advanced democracies. There is a lot of fiscal wiggie room, even if this is not often apparent to US politicians.

exxon expise by a purth qu

So why is there so much fear of decline? It partly reflects a confusion between growing inequality and economic decline. Many families have lost ground because the benefits of economic growth have accrued mainly to the top 30 per cent of the population. This in turn reflects the tighter link between pay and productivity (which reflects education) in an increasingly competitive global economy.

"Declinism" may also be partly media- driven: for 12 years academics and journalists (many of whom are Democrat sympathisers) had an incentive to denigrate the US as a way of discrediting Republican presidents. With their man in the White House, it would not be surprising if the mood now grew more upbeat.

Rather than comparing the US with Britain at the end of the 19th century, it might make more sense to compare it with Britain in 1815 after the victory over Napoleonic France. The US, after all, has just won a lengthy and debilitating war against communism. This sapped its economic strength and distorted its national goals, just as did Britain's long struggle for

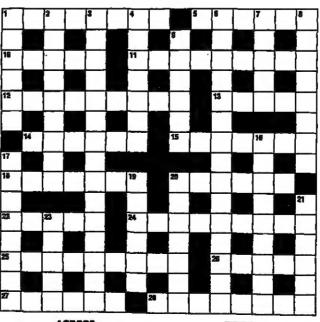
supremacy with France. With a new, energetic president, and with the same party controlling both White House and Congress, the US now has a chance to flower economically, politically and socially. The next 50 years could be its heyday rather than a period of

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Of broking and jobbing the Pelikan's fond, See how sweetly he puts your word onto bond. Selikan 🖰 JOTTER PAD

CROSSWORD

No.8,059 Set by DANTE



ACROSS 1 Mr O'Casey crashed in American plane (8)

10 An ingredient of sacred ortho-doxy (5) 11 Deliberate way to enter the

13 Where one would find a wan-dering shade? (5)

15 Furniture employed off stage 18 It is not, indeed, meant (7) 20 Earlier youth leader in a mon-

22 Muse shows hesitation at nothing (5) 24 Difficult to make love other

26 Untile tricky knot (5) 27 It's associated with head and tails (3,3)

28 They enjoy being patronised

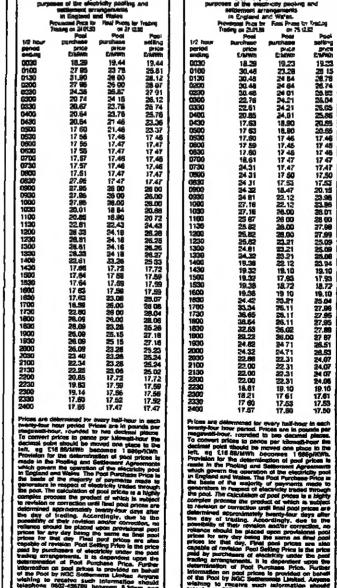
(9.6) 4 Favour shown to the electorate (7) 6 Judicious use of humour

8 Value engineers in the army? Of course! (8) 9 Fed up, having to stop on guard (6) 16 Out in spring! (9)

17 Disciple has to stick to holy writ (8) 19 Hilda unsettled by a bloomer

(6) 20 Fellow tripper, perhaps (7) 21 Accentuate in a manner of speaking (6) 23 One old car in a pile up (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday February 6.





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A revolutionary idea he most important power," he says. "If Mr Clinton single fact about the election of President fails to lead in Somalia, Bosnia. Iraq, etc, no other country can Clinton, as far as the or will. rest of the world is concerned,

IAN DAVIDSON EUROPE

policy. "We are going to stay with our policy," he said. "It is an American policy."

Maybe the crisis (and President Bush) gave him no choice, unless he wanted to be blackened as a wimp. But the bot-tom line is that the Clinton presidency has started out looking like a strange continuation of the Bush presidency, with a military engagement by the US in the Middle East, but without a credible endgame strategy.

The temptation to play on the world stage may prove per-manently seductive, sceptics claim, if only as an elevated form of escape from intractable domestic problems. It will always be easier to bomb Saddam just one more time, than to do anything, however small. about the budget deficit.

power, will permit him to rearrange America's traditional Finally, the international Take the flare-up of the concommunity will demand global leadership and no one else can flict with Iraq, with which provide it. This is the greatest George Bush signed off his challenge to Clinton's chosen presidency. Before the handpriorities, according to Leslie Gelb of the New York Times. over, Mr Clinton showed no hesitation in endorsing the Today, there is no alternative actions of the outgoing presito Washington's leadership and dent. After his inauguration, no substitute to US military he vowed to continue the Bush

The trouble with these arguments, is not that they draw too much on nostalgla and wishful thinking (though of course they do), but that they take too little account of changes in the real world.

The 1991 Gulf war appeared

to exemplify the ultimate para-

digm of American political leadership and high-tech military power, at the head of a broad-based international coalition, under the aegis of a truly United Nations, in the service of a new world order. The reality is less comfortable. There is no new world order, especially not in the Gulf; the US does not have the resources, military or financial, to sustain its old international pre-eminence; it does not have any master geostrategic plan, in the follow-up to the cold war, with which to exercise its leadership; and the real world is much too turbulent and unpredictable to admit such a master plan.

Even under President Bush, who was strongly focused on foreign policy, the US was starting to abdicate its leadership role from some of the most pressing problem areas. The marines were sent to Somalia, and bombs and missiles launched at Iraq; but the US has stood right back from the civil war in what was Yugoslavia, and it is doing much less than western Europe to help the struggling countries of eastern Europe and the former Soviet Union.

Some nostalgies cite the case of Nato, which has no obvious purpose in the post-cold war world, but which nevertheless seems to be getting a second wind. Last year allied governments, including France, agreed Nato could play new roles in peacekeeping; right now Nato headquarter units are helping humanitarian aid in Bosnia; and France and Germany have agreed their new Euro-Corps could fight under Nato orders. All this looks like a modest new lease of life for an Atlantic alliance which is the creature of American lead-

These innovations, no doubt valuable in their way, do not reverse the tide of history, however. Nato's central purpose, to deter a massive attack by the Soviet Union, has disappeared and cannot be replaced by a little peacekeeping on the side. Even under Bush, the US planned to cut its forces in Europe by two-thirds; under Clinton, the cut must surely be deeper. No European govern-ment wants the US to go home; the fact remains that the end of the cold war leaves a gaping hole in the heart of Nato and western strategy, it weakens the cement of western unity, and removes much of the need

for US leadership. If Mr Clinton is as bright as they say, he will heed the advice of Leslie Gelb, and try to persuade other countries to share the burdens of strategy. But the price of shared burdens would be shared leadership; it is not yet clear that the US or its allies are ready for such a revolutionary idea.

DOWN 1 Nobody else will know if we Engagement is in a mess (6) 2 A way to be delivered from an emperor (9) 3 Mother accepts soothing tonal composition is by Beethoven financial market (9)

12 Carried shoulder-high by old soldiers on promotion (9) might lead to it (8,2,5) In the field or on the track 14 Many agree it's new and in short supply (6) he's often in the van (5)

astery (6) than on the grass (4,5) 25 Face lift (9)